



## **Town of Bridgewater**

### **Finance Committee**

March 18, 2024

6:30 PM

The meeting will be held virtually via Zoom.

To attend via video, click on the link below:

<https://us06web.zoom.us/j/88429176813>

To attend via phone, dial: 1(646) 876-9923

**Meeting ID: 884 291 768 13**

### **MEETING AGENDA**

**Disclosure:** Pursuant to Section 20 of Chapter 20 of the Acts of 2020, An Act Relative to Extending Certain Covid-19 Measures Adopted During the State of Emergency, and the March 31, 2025, extension granted by Chapter 22 of the Acts of 2022, this meeting for the Town of Bridgewater will be fully remote and accessible to the public through remote participation to the greatest extent possible. No in-person attendance is permitted. Citizens who wish to tune in to the meeting may do so via Zoom.

**A. Call to Order**

**B. Approval of Meeting Minutes**

- a) February 12, 2024

**C. Public Comment**

**D. Old Business**

**E. New Business**

- a) Order O-FY24-027: FY25 Water and Sewer Rates
- b) Order O-FY24-028: Acceptance of Grant: Council on Aging – Mass Cultural Council
- c) Order O-FY24-029: Acceptance of Grant: Community Transit Program - MassDOT
- d) Order O-FY24-030: Acceptance of Grant: Police Department - Justice Assistance (JAG) Program
- e) Order O-FY24-031: Acceptance of Grant: Fire Department - Department of Fire Services
- f) Order O-FY24-032: Acceptance of Grant: Council on Aging - Massachusetts Home and Community Based Services (HCBS)
- g) Order O-FY24-033: Town Council Acceptance of Proposed License, Permit and Fee Increases Effective July 1, 2024
- h) Order O-FY24-035: Adoption of a 5-Year Capital Improvement Plan

- i) Order O-FY24-036: Town Department Capital Transfer Order
- j) Order O-FY24-037: Transfer Order - Bridgewater Raynham School District Capital Assessment
- k) Order O-FY24-038: Capital Transfer Order - Water and Sewer Enterprise Fund

**F. Additional Items for Discussion**

**G. Adjournment of Meeting**



## **Town of Bridgewater** **Finance Committee**

### **MEETING MINUTES**

#### **A. Call to Order**

#### **B. Approval of Meeting Minutes**

##### **a) January 29, 2024**

*Julie Scleparis motioned to approve the January 29 meeting minutes which was duly seconded. The motion was approved unanimously.*

#### **C. Public Comment**

#### **D. Old Business**

##### **a) Sub-committee Update**

#### **E. New Business**

##### **a) Order O-FY24-026: Acceptance of Non Recurring Revenue to Capital**

*Lee Beane motioned to recommend O-FY24-026 which was duly seconded. The motion was approved unanimously.*

#### **F. Additional Items for Discussion**

#### **G. Adjournment of Meeting**



## Bridgewater Town Council

Introduced By: Town Manager  
Date Introduced: 3/12/2024  
First Reading: 3/12/2024  
Second Reading:  
Amendments Adopted:  
Third Reading:  
Date Adopted:  
Date Effective:

### Order O-FY24-027: FY25 Water and Sewer Rates

**ORDERED**, that the Town Council assembled vote to establish water and sewer rates for the Town of Bridgewater for the Fiscal Year 2025 as follows:

|                               |                 |                     |                  |             |
|-------------------------------|-----------------|---------------------|------------------|-------------|
| BASE RATE = \$50.00           |                 |                     | *Cost per 100 cf |             |
| Proposed Rates SEWER          |                 |                     |                  |             |
| <u>Tier</u>                   |                 | <u>Current Rate</u> | <u>2024</u>      | <u>2025</u> |
| 1                             | 1-1,500 cf      | 0.0243              | 0.0243           | 0.0365      |
| 2                             | 1,501-3,000 cf  | 0.0479              | 0.0479           | 0.0719      |
| 3                             | over 3,001 cf   | 0.0690              | 0.0690           | 0.1035      |
|                               |                 |                     |                  |             |
| BASE RATE = \$25.00/unchanged |                 |                     | *Cost per 100 cf |             |
| Proposed Rates WATER          |                 |                     |                  |             |
| <u>Tier</u>                   |                 | <u>Current Rate</u> | <u>2024</u>      | <u>2025</u> |
| 1                             | 1-1,500 cf      | 0.0348              | 0.0348           | 0.0372      |
| 2                             | 1,501-10,000 cf | 0.0737              | 0.0737           | 0.0789      |
| 3                             | over 10,000 cf  | 0.0903              | 0.0903           | 0.0966      |

NOT FOR ACTION - FIRST READING

**Committee Referrals and Dispositions:**

| Referral(s)                                       | Disposition(s)                                    |
|---------------------------------------------------|---------------------------------------------------|
| <ul style="list-style-type: none"><li>•</li></ul> | <ul style="list-style-type: none"><li>•</li></ul> |
| <ul style="list-style-type: none"><li>•</li></ul> | <ul style="list-style-type: none"><li>•</li></ul> |

Attachments:               None



## Bridgewater Town Council

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Introduced By: Town Manager  
Date Introduced: 3/12/2024  
First Reading: 3/12/2024  
Second Reading:  
Amendments Adopted:  
Third Reading:  
Date Adopted:  
Date Effective:

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### **Order O-FY24-028: Acceptance of Grant: Council on Aging – Mass Cultural Council**

**ORDERED:** that the Town Council assembled vote to

**WHEREAS:** Massachusetts General Laws, Chapter 44, §53A, states as follows:

“An officer ... of any city or town ... may accept grants or gifts of funds from ... from the commonwealth ... or an agency thereof, ... and may expend such funds for the purposes of such grant or gift ... with the approval of the city manager and city council...;” and

**WHEREAS,** The Town of Bridgewater has received a grant award in the amount of \$2,500 from Mass Cultural Council; and

**Now, therefore,** in accordance with Chapter 44, §53A of the Massachusetts General Laws, the Town Council votes to take the following action:

**ORDERED** that the Town Council of Bridgewater, Massachusetts in Town Council assembled vote to accept the grant of \$2,500 from Mass Cultural Council, to expend the grant in accordance with stated purpose thereof.

**Explanation:**

*The COA Director applied for and received a grant of \$2,500 from the Mass Cultural Council for a Festivals and Projects grant.*

**Committee Referrals and Dispositions:**

Attachments: 1. FY2024 COA Festivals Projects Grant \$2500 Award

NOT FOR ACTION - FIRST READING



November 17, 2023

Dear Emily Williams,

We are pleased to inform you that Town of Bridgewater for Bridgewater Senior Center and Council on Aging has been approved for a Festivals & Projects grant of \$2,500 (FY24-FE-PRJ-55093) from the Mass Cultural Council.

Thanks to vigorous advocacy from the cultural sector, the Legislature once again showed strong, bipartisan support for the Mass Cultural Council, and its programs and services in the FY24 state budget. This allows us to continue to support Massachusetts' dynamic artists and creative individuals, communities, cultural organizations, schools, and creative youth development across the Commonwealth.

Below you will find a contract package that contains award instructions and reporting requirements. Please review these documents carefully and **sign the document electronically within 14 days of the date on this letter**. This will help us process your grant as quickly as possible. For questions about the contract, please contact Marc Sulmonte at 617-858-2823 or [marc.sulmonte@mass.gov](mailto:marc.sulmonte@mass.gov).

For questions about the program please contact Festivals and Projects Team, Kalyn King and Timothea Pham at 617-858-2821 or [festivals.projects@mass.gov](mailto:festivals.projects@mass.gov).

Culture is ultimately about you. You play an integral role in creating and supporting a cultural life in Massachusetts that is vital, accessible, and thriving. Thank you for all that you do to elevate our rich cultural life in Massachusetts.

A handwritten signature in black ink that reads 'Marc Carroll'.

Marc Carroll  
Chair

A handwritten signature in black ink that reads 'Michael J. Bobbitt'.

Michael. J. Bobbitt  
Executive Director



## Bridgewater Town Council

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Introduced By: Town Manager  
Date Introduced: 3/12/2024  
First Reading: 3/12/2024  
Second Reading:  
Amendments Adopted:  
Third Reading:  
Date Adopted:  
Date Effective:

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### **OrderO-FY24-029: Acceptance of Grant: Community Transit Program - MassDOT**

**ORDERED:** that the Town Council assembled vote to

**WHEREAS:** Massachusetts General Laws, Chapter 44, §53A, states as follows:

“An officer ... of any city or town ... may accept grants or gifts of funds from ... from the commonwealth ... or an agency thereof, ... and may expend such funds for the purposes of such grant or gift ... with the approval of the city manager and city council...;” and

**WHEREAS,** The Town of Bridgewater has received a grant award in the amount of \$288,658 from MassDOT; and

**Now, therefore,** in accordance with Chapter 44, §53A of the Massachusetts General Laws, the Town Council votes to take the following action:

**ORDERED** that the Town Council of Bridgewater, Massachusetts in Town Council assembled vote to accept the grant of \$288,658 from MassDOT, to expend the grant in accordance with stated purpose thereof.

**Explanation:**

*The COA Director applied for and received \$288,658 from MassDOT to expand the Bridgewater Community Cares Program to support mobility for older adults and individuals with disabilities.*

**Committee Referrals and Dispositions:**

| Referral(s) | Disposition(s) |
|-------------|----------------|
| •           | •              |

NOT FOR ACTION - FIRST READING

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|---|---|
| • | • |
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- Attachments:
1.   FY2024 Bridgewater Community Transit Grant Program \$288658 Award Letter - Phase 2 MDOT



Maura Healey, Governor  
Kimberley Driscoll, Lieutenant Governor  
Monica Tibbitts-Nutt, Acting Secretary & CEO  
Meredith Slesinger, MassDOT Rail & Transit Administrator



November 6, 2023

Emily Williams  
Town of Bridgewater  
66 Central Square  
Bridgewater, MA 02324

Dear Emily Williams:

On behalf of Governor Healey and Lieutenant Governor Driscoll, I am pleased to notify you that the Town of Bridgewater has been competitively selected to receive a State Fiscal Year 2024 Community Transit Grant Program award for the following project:

Bridgewater Cares Transit in the amount of \$288,658

Through this funding, we are pleased to support your efforts to expand mobility for older adults and individuals with disabilities in Massachusetts. The review committee appreciated the need for additional transportation support in your town. However, the Community Transit Grant Program promotes coordinated, collaborative approaches to community transportation. As such, a requirement of your grant will be to engage with nearby towns or organizations to explore opportunities to partner, coordinate, or streamline transportation, and to report on this as part of your quarterly reporting. MassDOT Rail and Transit grant staff will provide technical assistance.

In the coming weeks, you will receive further instructions from the MassDOT Transit Division detailing next steps, including any necessary budgetary revisions. In the meantime, please feel free to contact Rachel Fichtenbaum, Manager of Grant Programs and Mobility Management, at [Rachel.L.Fichtenbaum@dot.state.ma.us](mailto:Rachel.L.Fichtenbaum@dot.state.ma.us) with any questions.

Thank you for your continued commitment to improving mobility in the Commonwealth.

Sincerely,

*Meredith Slesinger*

Meredith Slesinger  
MassDOT Rail and Transit Administrator



## Bridgewater Town Council

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Introduced By: Town Manager  
Date Introduced: 3/12/2024  
First Reading: 3/12/2024  
Second Reading:  
Amendments Adopted:  
Third Reading:  
Date Adopted:  
Date Effective:

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### **Order O-F24-030: Acceptance of Grant: Police Department - Justice Assistance (JAG) Program**

**ORDERED:** that the Town Council assembled vote to

**WHEREAS:** Massachusetts General Laws, Chapter 44, §53A, states as follows:

“An officer ... of any city or town ... may accept grants or gifts of funds from ... from the commonwealth ... or an agency thereof, ... and may expend such funds for the purposes of such grant or gift ... with the approval of the city manager and city council...” and

**WHEREAS,** The Town of Bridgewater has received a grant award in the amount of \$44,077.76 from the Executive Office of Public Safety and Security’s (EOPSSS’s) office of Grants and Research (OGR) under the federal Edward J. Byrne Memorial Justice Assistance Grant (JAG) Program; and

**Now, therefore,** in accordance with Chapter 44, §53A of the Massachusetts General Laws, the Town Council votes to take the following action:

**ORDERED** that the Town Council of Bridgewater, Massachusetts in Town Council assembled vote to accept the grant of \$44,077.76 from the Executive Office of Public Safety and Security office of Grants and Research, to expend the grant in accordance with stated purpose thereof.

**Explanation:**

*The Police Department applied for and received \$44,077.76 from the Executive Office of Public Safety and Security office of Grants and Research under the Justice Assistance Grant Program to invest in a new law enforcement vehicle to better service the community of Bridgewater.*

**Committee Referrals and Dispositions:**

| Referral(s) | Disposition(s) |
|-------------|----------------|
|-------------|----------------|

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| • | • |

Attachments:               None



## Bridgewater Town Council

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Introduced By: Town Manager  
Date Introduced: 3/12/2024  
First Reading: 3/12/2024  
Second Reading:  
Amendments Adopted:  
Third Reading:  
Date Adopted:  
Date Effective:

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### Order O-FY24-031: Acceptance of Grant: Fire Department - Department of Fire Services

**ORDERED:** that the Town Council assembled vote to

**WHEREAS:** Massachusetts General Laws, Chapter 44, §53A, states as follows:

“An officer ... of any city or town ... may accept grants or gifts of funds from ... from the commonwealth ... or an agency thereof, ... and may expend such funds for the purposes of such grant or gift ... with the approval of the city manager and city council...;” and

**WHEREAS,** The Town of Bridgewater has received a grant award in the amount of \$18,799.69 from the Executive Office of Public Safety and Security and the Department of Fire Services (DFS); and

**Now, therefore,** in accordance with Chapter 44, §53A of the Massachusetts General Laws, the Town Council votes to take the following action:

**ORDERED** that the Town Council of Bridgewater, Massachusetts in Town Council assembled vote to accept the grant of \$18,799.69 from the Executive Office of Public Safety and Security and the Department of Fire Services (DFS), to expend the grant in accordance with stated purpose thereof.

**Explanation:**

*The Fire Department applied for and received \$18,799.69 from the Executive Office of Public Safety and Security and Department of Fire Services for firefighter safety equipment.*

**Committee Referrals and Dispositions:**

| Referral(s) | Disposition(s) |
|-------------|----------------|
| •           | •              |

NOT FOR ACTION - FIRST READING

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|---|---|
| • | • |
| • | • |

Attachments:                    1.     EOPSS DFS Governor's Award Letter



OFFICE OF THE GOVERNOR  
**COMMONWEALTH OF MASSACHUSETTS**  
STATE HOUSE BOSTON, MA 02133  
(617) 725-4000

**MAURA T. HEALEY**  
GOVERNOR

**KIMBERLEY DRISCOLL**  
LIEUTENANT GOVERNOR

February 6, 2024

Acting Chief John Schlatz  
Town of Bridgewater  
22 School Street  
Bridgewater, MA 02324

Dear Acting Chief Schlatz,

Congratulations! I am pleased to inform you that the Executive Office of Public Safety and Security and the Department of Fire Services (DFS) has awarded the Town of Bridgewater Fire Department \$18,799.69 in State Fiscal Year 2024 funding for the Firefighter Safety Equipment Grant Program.

With each new challenge, the fire service in Massachusetts demonstrates its ability to adapt, overcome, and continue providing the excellent level of services that the citizens of the Commonwealth have come to expect. Please know how thankful I am for this, and how grateful I am to be able to provide your department with this important equipment.

The contract, terms and conditions, and other award documents for this program will be provided to you by DFS. Please contact Tim Moore at DFS with any questions about this award at 978-567-3721 or [Timothy.Moore@mass.gov](mailto:Timothy.Moore@mass.gov).

Sincerely,

Handwritten signature of Maura T. Healey in blue ink.

GOVERNOR MAURA T. HEALEY

Handwritten signature of Kimberley Driscoll in blue ink.

LT. GOVERNOR KIMBERLEY DRISCOLL



## Bridgewater Town Council

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Introduced By: Town Manager  
Date Introduced: 3/12/2024  
First Reading: 3/12/2024  
Second Reading:  
Amendments Adopted:  
Third Reading:  
Date Adopted:  
Date Effective:

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### **Order O-FY24-032: Acceptance of Grant: Council on Aging - Massachusetts Home and Community Based Services (HCBS)**

**ORDERED:** that the Town Council assembled vote to

**WHEREAS:** Massachusetts General Laws, Chapter 44, §53A, states as follows:

“An officer ... of any city or town ... may accept grants or gifts of funds from ... from the commonwealth ... or an agency thereof, ... and may expend such funds for the purposes of such grant or gift ... with the approval of the city manager and city council...;” and

**WHEREAS,** The Town of Bridgewater has received a grant award in the amount of \$199,492 from the Massachusetts Home and Community Based Services (HCBS) ARPA Grant Programs; and

**Now, therefore,** in accordance with Chapter 44, §53A of the Massachusetts General Laws, the Town Council votes to take the following action:

**ORDERED** that the Town Council of Bridgewater, Massachusetts in Town Council assembled vote to accept the grant of \$199,492 from the Massachusetts Home and Community Based Services (HCBS) ARPA to expend the grant in accordance with stated purpose thereof.

**Explanation:**

*The COA Director applied for and received \$199,492 from the Massachusetts Home and Community Based Services (HCBS) ARPA Grant Program to support an Adult Day Care Program at the Senior Center.*

**Committee Referrals and Dispositions:**

| Referral(s) | Disposition(s) |
|-------------|----------------|
| •           | •              |

NOT FOR ACTION - FIRST READING

|                                                  |                                                  |
|--------------------------------------------------|--------------------------------------------------|
| <ul style="list-style-type: none"><li></li></ul> | <ul style="list-style-type: none"><li></li></ul> |
| <ul style="list-style-type: none"><li></li></ul> | <ul style="list-style-type: none"><li></li></ul> |

Attachments:               None



## Bridgewater Town Council

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Introduced By: Town Manager  
Date Introduced: 3/12/2024  
First Reading: 3/12/2024  
Second Reading:  
Amendments Adopted:  
Third Reading:  
Date Adopted:  
Date Effective:

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### **Order O-FY24-033: Town Council Acceptance of Proposed License, Permit and Fee Increases Effective July 1, 2024**

**ORDERED**, that the Town Council of Bridgewater, Massachusetts in Town Council assembled vote to accept the attached Proposed License, Permit and Fee Increases with an effective date of July 1, 2024.

**Explanation:**

*An affirmative vote will formally accept the attached increases effective July 1, 2024.*

**Committee Referrals and Dispositions:**

| Referral(s) | Disposition(s) |
|-------------|----------------|
| •           | •              |
| •           | •              |
| •           | •              |

Attachments: 1. Proposed Rates 7.1.24

# Town of Bridgewater PROPOSED License, Permit, Fees for 7/1/2024

| Dept# | Desc           | Commercial<br>Residential | License/permit/fee                                                                 | Description Duration                          | CURRENT<br>AMOUNT | PROPOSED NEW FEE 7/1/2024    |
|-------|----------------|---------------------------|------------------------------------------------------------------------------------|-----------------------------------------------|-------------------|------------------------------|
| 111   | Town Council   | ANY                       | Above/underground Storage (Initial License)                                        | initial                                       | \$ 200.00         | \$ 250.00                    |
| 111   | Town Council   | ANY                       | Above/Underground Storage Renewals                                                 | renewal                                       | \$ 100.00         | \$ 150.00                    |
| 111   | Town Council   | ANY                       | Annual renewal processing fee                                                      | each                                          | \$ 50.00          | \$ 75.00                     |
| 111   | Town Council   | ANY                       | Application Filing fee (alcohol related)                                           | each                                          | \$ 150.00         | \$ 200.00                    |
| 111   | Town Council   | ANY                       | Application Filing Fee General                                                     | each                                          | \$ 100.00         | \$ 150.00                    |
| 111   | Town Council   | ANY                       | Auctioneer (annual)                                                                | annual                                        | \$ 100.00         | \$ 150.00                    |
| 111   | Town Council   | ANY                       | Auctioneer (one-day)                                                               | one day                                       | \$ 50.00          | \$ 75.00                     |
| 111   | Town Council   | ANY                       | Auto Amusement Games (pinball, cranes, etc)                                        | annual                                        | \$ 100.00         | \$ 125.00                    |
| 111   | Town Council   | ANY                       | Auto Dealers License                                                               | annual                                        | \$ 200.00         | \$ 200.00                    |
| 111   | Town Council   | ANY                       | Bar Top Video games                                                                | annual                                        | \$ 100.00         | \$ 125.00                    |
| 111   | Town Council   | ANY                       | Billard Pool Table (coin operated)                                                 | annual                                        | \$ 100.00         | \$ 125.00                    |
| 111   | Town Council   | ANY                       | Billard Pool Table (not coin operated)                                             | annual                                        | \$ 50.00          | \$ 75.00                     |
| 111   | Town Council   | ANY                       | Business license                                                                   | annual                                        | \$ 40.00          | \$ 60.00                     |
| 111   | Town Council   | ANY                       | Club All Alcohol                                                                   | annual                                        | \$ 1,525.00       | \$ 1,675.00                  |
| 111   | Town Council   | ANY                       | Common Victualler License                                                          | annual                                        | \$ 100.00         | \$ 100.00                    |
| 111   | Town Council   | ANY                       | Dancing -Weekdays                                                                  | annual                                        | \$ 150.00         | \$ 175.00                    |
| 111   | Town Council   | ANY                       | Dancing -Sundays                                                                   | annual                                        | \$ 125.00         | \$ 150.00                    |
| 111   | Town Council   | ANY                       | Farmer Series Pouring Permit                                                       | annual                                        | \$ 1,000.00       | \$ 1,150.00                  |
| 111   | Town Council   | ANY                       | Jukebox (Sundays)                                                                  | annual                                        | \$ -              | \$ 75.00                     |
| 111   | Town Council   | ANY                       | Jukebox (weekdays)                                                                 | annual                                        | \$ 100.00         | \$ 125.00                    |
| 111   | Town Council   | ANY                       | Live Entertainment - Sundays                                                       | annual                                        | \$ 125.00         | \$ 150.00                    |
| 111   | Town Council   | ANY                       | Live Entertainment - Weekdays                                                      | annual                                        | \$ 150.00         | \$ 175.00                    |
| 111   | Town Council   | ANY                       | Lodging House License                                                              | annual                                        | \$ 50.00          | \$ 50.00                     |
| 111   | Town Council   | ANY                       | Music -Weekdays                                                                    | annual                                        | \$ 150.00         | \$ 175.00                    |
| 111   | Town Council   | ANY                       | Music -Sundays                                                                     | annual                                        | \$ 125.00         | \$ 150.00                    |
| 111   | Town Council   | ANY                       | One Day All Alcohol (Non Profit Only) Permit                                       | one day                                       | \$ 75.00          | \$ 85.00                     |
| 111   | Town Council   | ANY                       | One -Day Entertainment Permit - Sundays                                            | one day                                       | \$ 75.00          | \$ 85.00                     |
| 111   | Town Council   | ANY                       | One- Day Entertainment Permit - Weekdays                                           | one day                                       | \$ 75.00          | \$ 85.00                     |
| 111   | Town Council   | ANY                       | One Day Wine & Malt Permit                                                         | one day                                       | \$ 75.00          | \$ 85.00                     |
| 111   | Town Council   | ANY                       | Package Store All Alcohol                                                          | annual                                        | \$ 1,775.00       | \$ 1,900.00                  |
| 111   | Town Council   | ANY                       | Package Store Wine & Malt                                                          | annual                                        | \$ 1,475.00       | \$ 1,625.00                  |
| 111   | Town Council   | ANY                       | Precious Metals                                                                    | annual                                        | \$ 100.00         | \$ 150.00                    |
| 111   | Town Council   | ANY                       | Restaurant All Alcohol                                                             | annual                                        | \$ 2,025.00       | \$ 2,275.00                  |
| 111   | Town Council   | ANY                       | Restaurant Wine & Malt                                                             | annual                                        | \$ 1,475.00       | \$ 1,625.00                  |
| 111   | Town Council   | ANY                       | Taxicab (per vehicle)                                                              | per vehicle                                   | \$ 75.00          | \$ 125.00                    |
| 111   | Town Council   | ANY                       | Touch Screen Video Game                                                            | annual                                        | \$ 100.00         | \$ 125.00                    |
| 111   | Town Council   | ANY                       | TV                                                                                 | annual                                        | \$ 25.00          | \$ 35.00                     |
| 111   | Town Council   | ANY                       | Video game                                                                         | annual                                        | \$ 100.00         | \$ 125.00                    |
| 111   | Town Council   | ANY                       | Yard Sale (per day)                                                                | one day                                       | \$ 10.00          | \$ 15.00                     |
| 220   | Fire           | Commercial                | Energy Storage System                                                              | NEW                                           | \$ -              | \$ 50.00                     |
| 220   | Fire           | Commercial                | Solar/ESS Plan Review                                                              | each                                          | \$ -              | \$ 200.00                    |
| 220   | Fire           | Commercial                | Tank Removal Over 1101 gallons                                                     | each                                          | \$ 150.00         | \$ 200.00                    |
| 220   | Fire           | Commercial                | Tank Removal Under 1100 gallons                                                    | each                                          | \$ 100.00         | \$ 125.00                    |
| 220   | Fire           | Residential               | Solar/ESS Plan Review                                                              | each                                          | \$ -              | \$ 100.00                    |
| 220   | Fire           | ANY                       | Black Powder/Gunpowder                                                             | annual                                        | \$ -              | \$ 50.00                     |
| 220   | Fire           | ANY                       | Blasting                                                                           | 30 Days ( Fire Watch)                         | \$ 150.00         | \$ 150.00                    |
| 220   | Fire           | ANY                       | Bldg Plan Review - Commercial & Industrial Fire Alarm Only                         | each                                          | \$ 100.00         | \$ 100.00                    |
| 220   | Fire           | ANY                       | Bldg Plan Review - Multi-Family (up to 3)                                          | each                                          | \$ 75.00          | \$ 75.00                     |
| 220   | Fire           | ANY                       | Bldg Plan Review - Single Family                                                   | each                                          | \$ 50.00          | \$ 50.00                     |
| 220   | Fire           | ANY                       | Bldg Plan Review and - Commercial & Industrial Fire Alarm & Sprinkler              | each                                          | \$ 200.00         | \$ 200.00                    |
| 220   | Fire           | ANY                       | Burning Permit                                                                     | each                                          | \$ 10.00          | \$ 10.00                     |
| 220   | Fire           | ANY                       | Commercial Oil Burner/Tank Permit                                                  | each                                          | \$ 60.00          | \$ 60.00                     |
| 220   | Fire           | ANY                       | Environment Report (21-E)                                                          | each                                          | \$ 30.00          | \$ 30.00                     |
| 220   | Fire           | ANY                       | False Alarms 2-3 Incidents                                                         | each                                          | \$ 50.00          | \$ 50.00                     |
| 220   | Fire           | ANY                       | False Alarms 4-5 Incidents                                                         | each                                          | \$ 150.00         | \$ 150.00                    |
| 220   | Fire           | ANY                       | False Alarms 6 or More Incidents                                                   | each                                          | \$ 250.00         | \$ 200.00                    |
| 220   | Fire           | ANY                       | False Alarms First Incident                                                        | warning                                       | \$ -              | \$ -                         |
| 220   | Fire           | ANY                       | Fire Alarm & Sprinkler Repairs                                                     | each                                          | \$ 50.00          | \$ 50.00                     |
| 220   | Fire           | ANY                       | Fire Alarm & Sprinkler Tests                                                       | each                                          | \$ 100.00         | \$ 100.00                    |
| 220   | Fire           | ANY                       | Fire Supression System (Hood)                                                      | each                                          | \$ 100.00         | \$ 100.00                    |
| 220   | Fire           | ANY                       | Fireworks (Commercial)                                                             | each                                          | \$ 100.00         | \$ 100.00                    |
| 220   | Fire           | ANY                       | Food Truck Inspection                                                              | annual                                        | \$ -              | \$ 50.00                     |
| 220   | Fire           | ANY                       | Hazardous Material Storage                                                         | annual                                        | \$ -              | \$ 50.00                     |
| 220   | Fire           | ANY                       | Hot Work / Cutting & Welding                                                       | annual                                        | \$ 40.00          | \$ 50.00                     |
| 220   | Fire           | ANY                       | Master Box                                                                         | annual                                        | \$ 300.00         | \$ 300.00                    |
| 220   | Fire           | ANY                       | Misc Permit                                                                        | annual                                        | \$ -              | \$ 50.00                     |
| 220   | Fire           | ANY                       | Propane Permits                                                                    | each                                          | \$ 40.00          | \$ 50.00                     |
| 220   | Fire           | ANY                       | Quarterly Inspections                                                              | each                                          | \$ 100.00         | \$ 150.00                    |
| 220   | Fire           | ANY                       | Reports (Vehicle Fire, Ambulance)                                                  | each                                          | \$ 25.00          | \$ 40.00                     |
| 220   | Fire           | ANY                       | Residential Oil Burner/Tank Permit                                                 | each                                          | \$ 40.00          | \$ 40.00                     |
| 220   | Fire           | ANY                       | Smoke Detector Re-Inspection                                                       | each                                          | \$ 50.00          | \$ 100.00                    |
| 220   | Fire           | ANY                       | Smoke Detector/CO Detector (26F 1/2)                                               | 60 Days                                       | \$ 50.00          | \$ 50.00                     |
| 220   | Fire           | ANY                       | Smoke Detector/CO Detector (26F 1/2) 6 or fewer units                              | 60 Days                                       | \$ 150.00         | \$ 150.00                    |
| 220   | Fire           | ANY                       | Smoke Detector/CO Detector (26F 1/2) 6 or more units (maximum)                     | 60 Days                                       | \$ 500.00         | \$ 500.00                    |
| 220   | Fire           | ANY                       | Storage - Fuel (Except Residential) - Underground & Aboveground Over 1001 gallons  | annual                                        | \$ 60.00          | \$ 75.00                     |
| 220   | Fire           | ANY                       | Storage - Fuel (Except Residential) - Underground & Aboveground Under 1000 gallons | annual                                        | \$ 50.00          | \$ 60.00                     |
| 220   | Fire           | ANY                       | Tank Removal AST Residential                                                       | each                                          | \$ 75.00          | \$ 75.00                     |
| 220   | Fire           | ANY                       | Tank Truck Inspection 1001 gals and up                                             | annual                                        | \$ 100.00         | \$ 100.00                    |
| 220   | Fire           | ANY                       | Tank Truck Inspection Over 101 gal up to 1000 gal                                  | annual                                        | \$ 75.00          | \$ 100.00                    |
| 220   | Fire           | ANY                       | Tank Truck Inspection Under 100 gallons                                            | annual                                        | \$ 50.00          | \$ 75.00                     |
| 220   | Fire           | ANY                       | Tank Truck Storage/Each Vehicle                                                    | annual                                        | \$ 50.00          | \$ 75.00                     |
| 220   | Fire           | ANY                       | Vent-Free Gas Appliance                                                            | each                                          | \$ -              | \$ 50.00                     |
| 220   | Fire           | ANY                       | Waste Oil Storage                                                                  | annual                                        | \$ -              | \$ 50.00                     |
| 240   | CED (Building) | Commercial                | Accessory structures 150 sq ft and up                                              | \$12/\$1,000 – Minimum \$150                  | \$ -              | \$12/\$1,000 – Minimum \$200 |
| 240   | CED (Building) | Residential               | Accessory structures 150 sq ft and up                                              | \$12/\$1,000 – Minimum \$75                   | \$ -              | \$12/\$1,000 – Minimum \$100 |
| 240   | CED (Building) | Residential               | Add Outlets to Existing Dwelling                                                   | each                                          | \$ 75.00          | \$ 85.00                     |
| 240   | CED (Building) | Commercial                | Addition/Alteration                                                                | \$16/\$1,000 – Minimum \$300                  | \$ -              |                              |
| 240   | CED (Building) | Residential               | Addition/Alteration                                                                | \$12/\$1,000 – Minimum \$100                  | \$ -              |                              |
| 240   | CED (Building) | Residential               | Additions or Rewiring Existing                                                     | each                                          | \$ 110.00         | \$ 125.00                    |
| 240   | CED (Building) | Residential               | Air Conditioning/Heat Pump System                                                  | each                                          | \$ 100.00         | \$ 125.00                    |
| 240   | CED (Building) | Commercial                | All Work under this category unless specifically listed below                      | each                                          | \$ -              |                              |
| 240   | CED (Building) | Commercial                | Burglar Alarm                                                                      | each                                          | \$ -              |                              |
| 240   | CED (Building) | Commercial                | Carnivals, Circuses, Tens                                                          | each                                          | \$ 100.00         | \$ 100.00                    |
| 240   | CED (Building) | Commercial                | Certificate of Inspection per 780 CMR                                              | \$200 up to 4 units + \$50 per unit after 4   | \$ -              |                              |
| 240   | CED (Building) | Commercial                | Communication Tower/Antenna                                                        | \$12/foot + \$300 per carrier – Minimum \$300 | \$ -              |                              |
| 240   | CED (Building) | Commercial                | DBA Certificates requiring Inspections                                             | each                                          | \$ 100.00         | \$ 100.00                    |
| 240   | CED (Building) | Residential               | DBA Certificates requiring Inspections                                             | each                                          | \$ 100.00         | \$ 100.00                    |
| 240   | CED (Building) | Commercial                | Decks                                                                              | \$16/\$1,000 – Minimum \$75                   | \$ -              |                              |
| 240   | CED (Building) | Residential               | Decks                                                                              | \$12/\$1,000 – Minimum \$75                   | \$ -              | \$12/\$1,000 – Minimum \$150 |
| 240   | CED (Building) | Commercial                | Demolition (see note 1 below)                                                      | \$5/\$1,000 – Minimum \$300                   | \$ -              |                              |
| 240   | CED (Building) | Residential               | Demolition (see note 1 below)                                                      | \$2.50/\$1,000 – Minimum \$100                | \$ -              |                              |

# Town of Bridewater PROPOSED License, Permit, Fees for 7/1/2024

| Dept# | Desc           | Commercial<br>Residential | License/permit/fee                                                                    | Description Duration                               | CURRENT<br>AMOUNT | PROPOSED NEW FEE 7/1/2024                          |
|-------|----------------|---------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|-------------------|----------------------------------------------------|
| 240   | CED (Building) | Residential               | Duplex Dwelling Two Family Dwelling Units                                             | each                                               | \$ 350.00         | \$ 400.00                                          |
| 240   | CED (Building) | Commercial                | Duplicate Permit Card                                                                 | each                                               | \$ 25.00          | \$ 30.00                                           |
| 240   | CED (Building) | Residential               | Duplicate Permit Card                                                                 | each                                               | \$ 25.00          | \$ 30.00                                           |
| 240   | CED (Building) | Commercial                | Electric Signs                                                                        | each                                               | \$ 150.00         |                                                    |
| 240   | CED (Building) | Commercial                | Emergency Inspection Outside of Office Hours(When called out by Fire Department or    | \$ 75.00, or fraction thereof, 4-hour min.         | \$ -              | \$ 100.00                                          |
| 240   | CED (Building) | Residential               | Emergency Inspection Outside of Office Hours(When called out by Fire Department or    | \$ 75.00, or fraction thereof, 4-hour min.         | \$ -              | \$ -                                               |
| 240   | CED (Building) | Residential               | Energy Storage System                                                                 | each                                               | \$ 100.00         | \$ 150.00                                          |
| 240   | CED (Building) | Commercial                | FAILURE TO APPLY FOR PERMIT                                                           | Double Permit Fee                                  | Double fee        | Triple                                             |
| 240   | CED (Building) | Residential               | FAILURE TO APPLY FOR PERMIT                                                           | each                                               | \$ -              | Triple                                             |
| 240   | CED (Building) | Commercial                | Fire Alarm                                                                            | \$16/\$1,000 – Minimum \$100                       | \$ -              |                                                    |
| 240   | CED (Building) | Residential               | Fire Alarm                                                                            | \$12/\$1,000 – Minimum \$100                       | \$ -              |                                                    |
| 240   | CED (Building) | Residential               | Fire Department Inspection Fee                                                        | \$100 up to 4 units + \$30 per unit after 4        | \$ -              |                                                    |
| 240   | CED (Building) | Commercial                | Fire Inspection Fee                                                                   | \$100 up to 4 units + \$50 per unit after 4        | \$ -              |                                                    |
| 240   | CED (Building) | Commercial                | For each additional person performing electrical work                                 | annual                                             | \$ 225.00         | \$ 225.00                                          |
| 240   | CED (Building) | Commercial                | GAS                                                                                   | \$ 100.00 for application plus \$25.00 per fixture | \$ -              | \$ 125.00 for application plus \$25.00 per fixture |
| 240   | CED (Building) | Residential               | GAS                                                                                   | \$50.00 for application plus \$15.00 per fixture   | \$ -              | \$65.00 for application plus \$15.00 per fixture   |
| 240   | CED (Building) | Commercial                | Gas (2 separate permits)                                                              | each                                               | \$ 100.00         | \$ 100.00                                          |
| 240   | CED (Building) | Residential               | Gas (2 separate permits)                                                              | each                                               | \$ 60.00          | \$ 60.00                                           |
| 240   | CED (Building) | Residential               | Hot Tub                                                                               | each                                               | \$ 75.00          | \$ 100.00                                          |
| 240   | CED (Building) | Commercial                | If Electric ... Requires Wiring Permit (2 separate permits)                           | \$100 + 2% of the value of the job                 | \$ -              |                                                    |
| 240   | CED (Building) | Residential               | If Electric ... Requires Wiring Permit (2 separate permits)                           | each                                               | \$ 75.00          | \$ 75.00                                           |
| 240   | CED (Building) | Residential               | Inspection Outside of Office Hours                                                    | \$ 75.00, or fraction thereof, 4-hour min.         | \$ -              | \$ 100.00                                          |
| 240   | CED (Building) | Residential               | Install Burglar Alarm or Low voltage Wiring                                           | each                                               | \$ 100.00         | \$ 100.00                                          |
| 240   | CED (Building) | Commercial                | Institutional Permits for Maintenance and Alterations, Per chapter 141, Section 8 MGL | annual                                             | \$ 300.00         | \$ 300.00                                          |
| 240   | CED (Building) | Residential               | Major Appliances (Installed at same time)                                             | each                                               | \$ 75.00          | \$ 85.00                                           |
| 240   | CED (Building) | Commercial                | Mechanical                                                                            | \$16/\$1,000 – Minimum \$100                       | \$ -              |                                                    |
| 240   | CED (Building) | Residential               | Mechanical                                                                            | \$12/\$1,000 – Minimum \$100                       | \$ -              |                                                    |
| 240   | CED (Building) | Commercial                | Minor alteration ex: replace door, window or small repairvalued under \$1,000         | each                                               | \$ 100.00         | \$ 100.00                                          |
| 240   | CED (Building) | Residential               | Multi-Family Certificate of Inspection per 780 CMR                                    | \$200 up to 4 units + \$50 per unit after 4        | \$ -              | \$ -                                               |
| 240   | CED (Building) | Commercial                | New Building                                                                          | \$16/\$1,000 – Minimum \$500                       | \$ -              | \$ -                                               |
| 240   | CED (Building) | Residential               | New Dwelling                                                                          | \$12/\$1,000 – Minimum \$500                       | \$ -              |                                                    |
| 240   | CED (Building) | Commercial                | Occupancy Permit                                                                      | \$50 per unit – Minimum \$50                       | \$ -              | \$50 per unit – Minimum \$100                      |
| 240   | CED (Building) | Residential               | Occupancy Permit                                                                      | \$30 per unit                                      | \$ -              | \$50 per unit                                      |
| 240   | CED (Building) | Residential               | Oil Burners or Gas Heating System                                                     | each                                               | \$ 75.00          | \$ 85.00                                           |
| 240   | CED (Building) | Commercial                | PLUMBING                                                                              | \$ 100.00 for application plus \$25.00 per fixture | \$ -              | \$ 125 for application plus \$25.00 per fixture    |
| 240   | CED (Building) | Residential               | PLUMBING                                                                              | \$50.00 for application plus \$15.00 per fixture   | \$ -              | \$65.00 for application plus \$15.00 per fixture   |
| 240   | CED (Building) | Residential               | Pool Shed/Cabana                                                                      | each                                               | \$ 100.00         | \$ 125.00                                          |
| 240   | CED (Building) | Residential               | Reinspection                                                                          | each                                               | \$ 75.00          | \$ 75.00                                           |
| 240   | CED (Building) | Commercial                | RE-INSPECTION                                                                         | each                                               | \$ 60.00          | \$ 75.00                                           |
| 240   | CED (Building) | Residential               | RE-INSPECTION                                                                         | each                                               | \$ 60.00          | \$ 75.00                                           |
| 240   | CED (Building) | Commercial                | Re-inspection Fee                                                                     | each                                               | \$ 50.00          | \$ 75.00                                           |
| 240   | CED (Building) | Residential               | Re-inspection Fee                                                                     | each                                               | \$ 50.00          | \$ 100.00                                          |
| 240   | CED (Building) | Commercial                | Reinspection for Failed Inspection 75.00 in advance                                   | 75.00 in advance                                   | \$ 75.00          | \$ 100.00                                          |
| 240   | CED (Building) | Residential               | Residential Generator                                                                 | each                                               | \$ 100.00         | \$ 125.00                                          |
| 240   | CED (Building) | Commercial                | Roofing                                                                               | \$16/\$1,000 – Minimum \$150                       | \$ -              |                                                    |
| 240   | CED (Building) | Residential               | Roofing                                                                               | each                                               | \$ 75.00          | 1% of Value – Minimum \$100.00                     |
| 240   | CED (Building) | Residential               | Services: Disconnect and Reconnect for Siding                                         | each                                               | \$ -              | \$ 100.00                                          |
| 240   | CED (Building) | Residential               | Services: New, Replace Existing or Upgrade                                            | each                                               | \$ -              | \$ 125.00                                          |
| 240   | CED (Building) | Residential               | Services: Temporary Service                                                           | each                                               | \$ -              | \$ 100.00                                          |
| 240   | CED (Building) | Commercial                | SEWER CONNECTIONSsubmit on separate plumbing permit application and obtain regist     | each                                               | \$ 100.00         | \$ 100.00                                          |
| 240   | CED (Building) | Residential               | SEWER CONNECTIONSsubmit on separate plumbing permit application and obtain regist     | each                                               | \$ 60.00          | \$ 60.00                                           |
| 240   | CED (Building) | Residential               | Shed 150 sq. ft.                                                                      | \$12/\$1,000 – Minimum \$75                        | \$ -              | \$12/\$1,000 – Minimum \$100                       |
| 240   | CED (Building) | Commercial                | Shed 150 sq. ft. or less                                                              | \$12/\$1,000 – Minimum \$75                        | \$ -              |                                                    |
| 240   | CED (Building) | Commercial                | Sheet Metal                                                                           | \$10/\$1,000 – Minimum \$40                        | \$ -              | \$10/\$1,000 – Minimum \$100                       |
| 240   | CED (Building) | Residential               | Siding                                                                                | each                                               | \$ 75.00          | 1% of Value – Minimum \$100.00                     |
| 240   | CED (Building) | Commercial                | Signage                                                                               | \$8/\$1,000 – Minimum \$50                         | \$ -              | \$10/\$1,000 – Minimum \$50                        |
| 240   | CED (Building) | Residential               | Single Family Dwelling, including Service                                             | each                                               | \$ 225.00         | \$ 275.00                                          |
| 240   | CED (Building) | Commercial                | Solar                                                                                 | \$16/\$1,000 – Minimum \$300                       | \$ -              |                                                    |
| 240   | CED (Building) | Residential               | Solar                                                                                 | \$12/\$1,000 – Minimum \$100                       | \$ -              |                                                    |
| 240   | CED (Building) | Commercial                | Solar – (must have copy of contract)                                                  | each                                               | \$ -              |                                                    |
| 240   | CED (Building) | Residential               | Solar Panels                                                                          | each                                               | \$ 250.00         | \$ 300.00                                          |
| 240   | CED (Building) | Commercial                | Start Work Without a Permit                                                           | Double Permit Fee                                  | \$ -              | TRIPLE FEE                                         |
| 240   | CED (Building) | Residential               | Start Work Without a Permit                                                           | Double Permit Fee                                  | \$ -              | TRIPLE FEE                                         |
| 240   | CED (Building) | Residential               | Storage Shed/Detached Garage                                                          | each                                               | \$ 100.00         | \$ 125.00                                          |
| 240   | CED (Building) | Commercial                | Stove Permit                                                                          | each                                               | \$ 100.00         | \$ 100.00                                          |
| 240   | CED (Building) | Residential               | Stove Permit                                                                          | each                                               | \$ 50.00          | \$ 75.00                                           |
| 240   | CED (Building) | Commercial                | Swimming Pools :Above Ground Pool                                                     | \$12/\$1,000 – Minimum \$150                       | \$ -              | \$ -                                               |
| 240   | CED (Building) | Residential               | Swimming Pools: Above Ground Pool                                                     | \$12/\$1,000 – Minimum \$150                       | \$ -              | \$12/\$1,000 – Minimum \$200                       |
| 240   | CED (Building) | Residential               | Swimming Pools: Above Ground Pool Electrical                                          | each                                               | \$ -              | \$ 125.00                                          |
| 240   | CED (Building) | Commercial                | Swimming Pools: Inground Pool                                                         | \$16/\$1,000 – Minimum \$200                       | \$ -              |                                                    |
| 240   | CED (Building) | Residential               | Swimming Pools: Inground Pool                                                         | \$16/\$1,000 – Minimum \$200                       | \$ -              | \$16/\$1,000 – Minimum \$300                       |
| 240   | CED (Building) | Residential               | Swimming Pools: Inground Pool Electrical                                              | each                                               | \$ -              | \$ 175.00                                          |
| 240   | CED (Building) | Commercial                | Temporary Occupancy Permit                                                            | \$50 per unit – Minimum \$50                       | \$ -              | \$50 per unit – Minimum \$100                      |
| 240   | CED (Building) | Residential               | Temporary Occupancy Permit                                                            | \$30 per unit                                      | \$ -              | \$50 per unit                                      |
| 240   | CED (Building) | Commercial                | Tents/Trailer                                                                         | each                                               | \$ 100.00         | \$ 100.00                                          |
| 240   | CED (Building) | Residential               | Tents/Trailer                                                                         | \$50 per tent/trailer – Minimum \$50               | \$ -              | \$50 per tent/trailer – Minimum \$75               |
| 240   | CED (Building) | Commercial                | WATER HEATING (Only fixture on Permit):Plumbing                                       | each                                               | \$ 100.00         | \$ 120.00                                          |
| 240   | CED (Building) | Residential               | WATER HEATING (Only fixture on Permit):Plumbing                                       | each                                               | \$ 60.00          | \$ 70.00                                           |
| 240   | CED (Building) | Commercial                | WATER HEATING (Only fixture on Permit): Gas                                           | each                                               | \$ 100.00         | \$ 120.00                                          |
| 240   | CED (Building) | Residential               | WATER HEATING (Only fixture on Permit): Gas                                           | each                                               | \$ 60.00          | \$ 70.00                                           |
| 240   | CED (Building) | Residential               | Wells                                                                                 | each                                               | \$ 100.00         | \$ 125.00                                          |
| 240   | CED (Building) | Commercial                | Zoning Determination Certificate                                                      | each                                               | \$ 50.00          | \$ 50.00                                           |
| 240   | CED (Building) | Residential               | Zoning Determination Certificate                                                      | each                                               | \$ 50.00          | \$ 50.00                                           |
| 420   | DPW            | Commercial                | Driveway Curb/Cuts Opening - Commercial/Perpendicular/Right of way \$15/LF extra      | each                                               | \$ -              | \$ 200.00                                          |
| 420   | DPW            | Commercial                | Driveway Road Opening - Commercial/Perpendicular/Right of way \$15/LF extra           | each                                               | \$ -              | \$ 200.00                                          |
| 420   | DPW            | Commercial                | Trench Permit                                                                         | each                                               | \$ -              | \$ 200.00                                          |
| 420   | DPW            | Residential               | Driveway Curb/Cuts - Residential Home/Lot                                             | each                                               | \$ 50.00          | \$ 75.00                                           |
| 420   | DPW            | Residential               | Driveway Road Opening - Residential Home/Lot                                          | each                                               | \$ 50.00          | \$ 75.00                                           |
| 420   | DPW            | Residential               | Trench Permit                                                                         | each                                               | \$ -              | \$ 75.00                                           |
| 440   | DPW            | ANY                       | COMPOST                                                                               | yard                                               | \$ 8.25           | \$ 8.25                                            |
| 440   | DPW            | ANY                       | SEWER CONTRACTOR APP FEES                                                             | each                                               | \$ 100.00         | \$ 300.00                                          |
| 450   | DPW            | ANY                       | SERVICE FEES/BALL VALVE                                                               | each                                               | \$ 35.00          | \$ 35.00                                           |
| 450   | DPW            | ANY                       | WATER CONTRACTOR APP FEES                                                             | each                                               | \$ 100.00         | \$ 300.00                                          |
| 450   | DPW            | ANY                       | WATER IMPACT STUDY FEE                                                                | each                                               | \$ 500.00         | \$ 1,500.00                                        |



## Bridgewater Town Council

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Introduced By: Town Manager  
Date Introduced: 3/12/2024  
First Reading: 3/12/2024  
Second Reading:  
Amendments Adopted:  
Third Reading:  
Date Adopted:  
Date Effective:

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### Order O-FY24-035: Adoption of a 5-Year Capital Improvement Plan

**ORDERED**, in accordance with Charter Section 6-6 of the Bridgewater Home Rule Charter, that the Town Council assembled vote to adopt the 2024-2029 Capital Improvement Program as attached.

**Explanation:**

*The 2024-2029 Capital Improvement Program is presented for adoption by the Council. It is a multi-year guide, but not an appropriation. The plan changes from year-to-year as revised or new items are added or amended.*

**Committee Referrals and Dispositions:**

| Referral(s) | Disposition(s) |
|-------------|----------------|
| •           | •              |
| •           | •              |
| •           | •              |

Attachments: 1. Capital Improvment Plan FY24 through FY29 Draft (002)

# *Proposed Capital Improvement Program*



*2024 - 2029*

*Town of Bridgewater, Massachusetts*

***CAPITAL IMPROVEMENT PROGRAM***

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## **Michael Dutton**

Town Manager

March 1, 2024

To: Town Council and Residents

It is my pleasure to submit the FY2025- 2029 Capital Improvement Program (CIP). As per the Town Charter, the Town Council reviews the Proposed Capital Improvement Program, adopts it, and appropriates funds for each recommended capital project as funding becomes available.

The careful coordination between the planned acquisition of capital and the annual budget appropriation is a key component of the Town's capital Program.

The ability of the Town to fund capital projects rests largely on the shoulders of our "free cash." Very basically, free cash is the amount of funds remaining after the Town expends the fiscal year budget. It represents the difference between general fund actual revenues and general fund actual expenses. In future years, the CIP will be incorporated in its entirety as a separate and distinct section of the annual operating budget package. While the physical document continues to be improved, the focus again in FY2025 is on the financing of the projects themselves, as the Town seeks to fund more projects using available funds and other funding mechanisms such as borrowing, grants, ARPA, Community Preservation Act funds, tax incentive financing, and district infrastructure financing.

## **CIP Funding**

The process of preparing the CIP and the FY2025 Capital Budget has remained essentially the same as in the past. Pursuant to the Council policy, Free Cash provides a recurring funding source for many capital projects. The most common alternative funding source, other than free cash, is generally municipal borrowing.

The following are explicitly authorized uses of Free Cash under the Council-adopted Free Cash Policy guidelines:

1. Meet Stabilization Fund Balance Goals
2. Meet Retirement Separation Benefit Objectives
3. Fund Projects in the Capital Improvement Program
4. Meet One Time/Unforeseen Expenditures & Emergency Appropriation Objectives
5. Meet Current Special Use Objectives: OPEB Funding

Under these guidelines, one appropriate use of free cash is to fund the Capital Stabilization Fund and thus capital projects. The financing of small capital projects or equipment through debt is not considered a best practice for a community our size. Bond rating agencies prefer to see cities and towns use a pay-as-you-go approach for smaller capital projects. The one-time nature of the funding source makes it an excellent match for one-time capital expenditures. If for some reason sufficient reserves do not exist for a given year, the Town may choose other funding mechanisms, or delay the project, without

having an immediate impact on the operating budget and related services.

### The FY 2025 Capital Program - Free Cash Context

The Free Cash Policy represents the Town’s agreed upon and principled approach to how this unpredictable or non-recurring revenue source will be used. The policy guides our decision-making process based upon sound financial planning practices and sets realistic and sustainable goals.

At the conclusion of FY23, Free Cash was certified at \$4 million. Of the total Free Cash, \$2,464,089 was used to fund the Capital Stabilization Fund. The FY2024 Capital Budget will require the use of \$2,099,202 & FY2025 lease obligations of \$551,562 out of the Capital Stabilization Funds as follows:

|                                                            |                    |
|------------------------------------------------------------|--------------------|
| <b>O-FY24-xxx – FY25 Capital Lease/Payment Obligations</b> | <b>\$551,562</b>   |
| <b>O-FY24-xxx – FY24 School District BRRSD Capital</b>     | <b>\$1,085,526</b> |
| <b>O-FY24-xxx – FY24 Town Capital</b>                      | <b>\$1,155,923</b> |

As a backdrop to this year’s Program the following schedule shows the use of the Free Cash certified on July 1, 2023.

| <b>FY 2024 Adopted Free Cash</b>              |                        |     |
|-----------------------------------------------|------------------------|-----|
| <b>Free Cash Certification as of 7/1/2023</b> | <b>\$ 4,000,819.00</b> |     |
| Stabilization Fund                            | \$ 500,000.00          | 12% |
| Capital Stabilization Fund                    | \$ 2,464,089.00        | 62% |
| Other Onetime/Unforeseen                      | \$ 100,000.00          | 2%  |
| Employment Liability Fund                     | \$ 813,506.00          | 20% |
| OPEB                                          | \$ 100,000.00          | 2%  |
| Opiod Stabilization Fund                      | \$ 23,224.00           | 1%  |

### The FY 2025 Capital Program - Stabilization Fund Context

The Town currently maintains a Stabilization Fund which is the Town’s equivalent of a rainy-day fund. As a best practice, the Town will endeavor to maintain a Stabilization Fund large enough to buffer the General Fund from the impact of two to five years of reduced state aid, declining local receipts, and/or a decline in new growth. As demonstrated during the recent COVID-19 pandemic, the importance of keeping the Town’s Stabilization Fund well-funded cannot be overstated. As of March 2024, the balance in the Town’s Stabilization Fund is \$7,452,550 and the balance in the Capital Stabilization Fund is \$3,860,944. Once the books are closed for FY2024, the Free Cash certification and allocation will be again addressed for FY2025 Appropriations.

Bridgewater’s financial policy calls for reserves of between 5% and 10% of the Town’s operating budget. Currently the Town’s stabilization reserves are just slightly over 10% of the FY24 operating budget. As the operating budget continues to grow at a rate of 3+% annually the relative level of reserves will decline without additional and consistent contributions. The planned annual contribution therefore will be an amount which will maintain a fund reserve balance equal to 10% of our operating budget.

### FY2024 - 2025 Proposed Capital Budget

In terms of the Proposed Capital budget, the table below reflects the Town capital projects which may be brought forward for approval by the Town Council.

The proposed FY 2024 - 2025 Capital Budget totals \$35 million, funded by Alternative Funding Sources, Capital Stabilization Fund, CPA, Chapter 90, Town Debt Exclusion and School Debt Exclusion

| Town of Bridgewater FY 2024 - 2025 Capital Improvement Program |                                         |            |
|----------------------------------------------------------------|-----------------------------------------|------------|
| Dept                                                           | Department                              | 2024-2025  |
| 133                                                            | Finance                                 | 50,000     |
| 155                                                            | IT                                      | 80,640     |
| 192                                                            | Public Buildings & Property Maintenance | 5,328,960  |
| 210                                                            | Police                                  | 335,318    |
| 220                                                            | Fire                                    | 712,102    |
| 300                                                            | Bridgewater Middle School               | 830,000    |
| 300                                                            | Williams Intermediate School            | 637,200    |
| 300                                                            | District Wide                           | 187,027    |
| 300                                                            | High School                             | 608,399    |
| 302                                                            | Bristol Plymouth School                 | 405,286    |
| 420                                                            | DPW Hwy                                 | 194,621    |
| 422                                                            | Roadways Construction and Maintenance   | 25,408,040 |
| 610                                                            | Library                                 | 307,842    |
| 630                                                            | P & R                                   | 239,456    |
| Grand Total                                                    |                                         | 35,324,890 |

### FY2024 - 2029 Proposed Capital Budget

In terms of the Five-Year Proposed Capital budget, the tables below and on the following pages, reflect the capital projects which may be brought forward for approval by the Town Council.

The proposed FY 2024 - 2029 Capital Budget totals \$101,461,760 million, funded by Alternative Funding Sources, Capital Stabilization Fund, CPA, Chapter 90, and School Debt Exclusion

| Town of Bridgewater FY 2024 - 2029 Capital Improvement Program |                                         |             |
|----------------------------------------------------------------|-----------------------------------------|-------------|
| Dept                                                           | Department                              | 2024-2029   |
| 133                                                            | Finance                                 | 50,000      |
| 155                                                            | IT                                      | 255,640     |
| 192                                                            | Public Buildings & Property Maintenance | 8,172,960   |
| 210                                                            | Police                                  | 387,815     |
| 220                                                            | Fire                                    | 3,062,778   |
| 300                                                            | Bridgewater Middle School               | 4,300,000   |
| 300                                                            | Mitchell Elementary School              | 70,000      |
| 300                                                            | Williams Intermediate School            | 4,467,200   |
| 300                                                            | District Wide                           | 419,245     |
| 300                                                            | High School                             | 3,349,488   |
| 302                                                            | Bristol Plymouth School                 | 4,745,876   |
| 420                                                            | DPW Hwy                                 | 729,784     |
| 422                                                            | Roadways Construction and Maintenance   | 70,844,389  |
| 610                                                            | Library                                 | 367,130     |
| 630                                                            | P & R                                   | 239,456     |
| Grand Total                                                    |                                         | 101,461,760 |

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It should be clearly noted that projects listed in the Capital Improvement Program for years other than FY2024 – FY2025 will not be authorized at this time. Projects in these “out years” serve mainly as a guide for future planning and are subject to re-analysis and further review before incorporation into a future capital budget. Both the Capital Improvement Program (CIP) and the Capital Budget are developed annually in accordance with Section 6 of the Bridgewater Home Rule Charter. One of the long-term goals of the Town Manager has been to move toward funding small capital items with available funds, such as Free Cash, and avoid the expense associated with incurring debt for smaller capital items.

Part of this CIP document contains the Finance Team’s evaluation and recommendation of the proposed capital projects. The report is a reference for citizens reviewing the CIP and provides additional detail regarding how projects are prioritized. Interested readers are strongly encouraged to review the report.

### **Closing Comments**

In closing, it is obvious that the Town continues to make tremendous strides in identifying capital needs throughout the Town and improving its capital improvement planning process. The attached Capital Improvement Program and FY2025 Capital Budget continue to recognize the Town’s ongoing responsibility to maintain its capital facilities, equipment, and infrastructure, and to make the capital investments necessary to meet the service demands of our community. The Capital Improvement Program also recognizes the Town’s responsibility to limit such undertakings to a sustainable level that will preserve the fiscal integrity of the Town.

I wish to extend my sincere thanks to the Finance Team, Department Team Leaders, and our hard-working staff for their assistance in the preparation of this document.

Respectfully submitted,

Michael Dutton

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## **INTRODUCTION**

In a continuing effort to provide clear documents to our citizens, the Town has endeavored to provide a straightforward introductory section that answers the most commonly asked questions regarding capital planning in Bridgewater. The following questions and answers define terms, describe processes, and detail the needs and benefits of Bridgewater's capital planning activities.

### **I. What is the Capital Improvement Program**

The Capital Improvement Program (CIP) is a multi-year plan used to coordinate the financing and timing of major public improvements for the Town of Bridgewater. It contains a list of capital projects proposed for the Town within the next five-seven years and reflects the recommendations of citizens, boards, commissions, and staff from each of the Town departments. The CIP identifies each proposed project and presents a summary description, estimate of cost, method of financing, and a schedule of implementation. The Capital Improvement Program constitutes a rational plan for preserving, as well as adding to the capital assets of the Town.

### **II. What are Capital Assets and Capital Projects?**

A capital asset is a new or rehabilitated physical asset that is of a non-recurring nature, has a useful life of at least five years, and is of significant value. Capital projects are undertaken to acquire capital assets and are differentiated from ordinary repairs or maintenance of a recurring nature. Examples of capital projects include land acquisitions, construction or major improvements to public buildings, road construction, and the acquisition of large equipment. For our purposes, projects submitted must exceed \$10,000 in (aggregate) value currently to qualify for inclusion in the *Town of Bridgewater's Capital Improvement Program*.

### **III. What is the difference between the Capital Improvement Program and the Capital Budget?**

The first year of the Capital Improvement Program is a comprehensive long-term look at the capital needs throughout the Town and the Regional School District. The Capital Budget consists of those capital projects which, through the prioritization process and in accordance with the Town Charter, are annually approved and funded by the Town Council. Projects listed for subsequent years in the CIP are listed for planning purposes only, and do not receive ultimate go ahead until they are incorporated into a capital budget and approved by the Town Council.

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#### **IV. How is the Operating Budget Related to the Capital Improvement Program?**

The Town of Bridgewater prepares a Capital Budget separate from the Operating Budget, yet the two are closely linked. The annual Operating Budget provides for general municipal service delivery, including personnel service costs, supplies and other contractual services, and certain capital equipment. Revenues for the Operating Budget are derived primarily from recurring taxes, intergovernmental sources, and user fees. Appropriations to the annual Operating Budget are for a single fiscal year.

In contrast, the Capital Improvement Program is a multi-year projection designed to propose expenditures which add to the physical assets of the Town. Capital projects typically require expenditures which take place beyond a single fiscal year; funding with debt because of significant costs to be shared by current and future beneficiaries; systematic acquisition over an extended period of time in order to implement major operating systems or programs; and scheduled replacement or maintenance of specific elements of physical assets. Revenues for capital projects are most often derived from the sale of municipal bonds (borrowing), State & Federal Grants (when available) or can be supported by one-time funding sources, such as donations and the capital stabilization account.

Notwithstanding the differences between the two, the Operating Budget and Capital Improvement Program are closely interwoven inasmuch as operating costs related to capital projects need to be estimated and provided for in the Operating Budget. Many capital projects, such as new schools or new municipal buildings, have an impact on the operating costs of those facilities once opened. The Town's practice is to attempt to project the net effect a capital project will have on the operating budget. Maintenance and repair costs may be lower in a new facility, but it may cost more to staff and run the larger facility as well. In addition, since most large capital projects are financed through municipal debt, repayment of that debt becomes part of the operating budget and affects the Town's fiscal forecasting models. The necessity to incur some degree of debt in order to finance the Capital Improvement Program carries with it the burden of effectively managing that debt within the Town's financial resources.

#### **V. Why do we need a CIP?**

The CIP provides a means of coordinating and centralizing the capital project requests of various departments and agencies, thus eliminating wasteful overlap, duplication, and delay. It focuses attention on Bridgewater's goals and financial capability by comprehensively considering not only what capital projects Bridgewater needs, but equally as important, what it can afford. Additionally, the formalized process allows for a predictable timeline to study the projects, encourages public discussion of proposed undertakings, and allows Town citizens the opportunity to provide input, advice, and recommendations with respect to proposed projects and expenditures.

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## **VI. How does Capital Programming save the Town money?**

Investors and bond rating agencies stress the value of a CIP for a municipality seeking to borrow funds. In fact, the five-seven year capital program is referenced in every Offering Statement for Town of Bridgewater bonds. The absence of a rational, long-term planning instrument would weigh against the bond rating assigned to Bridgewater by rating agencies and the result would be higher interest rates on bond issues and more tax dollars going to pay for the interest on loans. Bridgewater currently enjoys a good credit rating of Aa3 by Moody's Investor Service. Thus, very real and tangible cost savings result from the use of our Capital Improvement Program.

Another financial benefit from the capital programming process is the avoidance of poorly timed projects. Good planning can ensure that capital improvement efforts are coordinated, and costly duplication is avoided. In addition, significant savings can accrue to taxpayers when major capital financing is coordinated so that bond issues are sold infrequently, but at good times during the economic cycle to take advantage of low interest rates. The development of a Capital Improvement Program ensures sound fiscal and capital planning.

## **VII. How are Capital Projects financed?**

An annual appropriation is not typically included in the Operating Budget for capital expenditures as a funding source to finance select capital projects. Other financing sources for Bridgewater's capital projects include state and federal grants, free cash, other available funds, and debt. The single largest source of financing for major capital projects is borrowing through the issuance of general obligation bonds. Much like mortgaging a house, borrowing allows the Town of Bridgewater to purchase expensive capital assets and spread the costs over the useful life of the asset, thus eliminating the need to temporarily raise taxes every time a large capital asset is acquired. In addition, debt allows current and future beneficiaries to share the cost of long-term capital improvements such as new schools, libraries, or roads. All borrowing is done strictly in accordance with the Town Charter and Massachusetts General Laws (MGLs).

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## VIII. How is the CIP developed?

The process for preparing the FY2025-2029 Capital Improvement Program and its associated FY2024 Capital Budget is essentially the same as in past years. It involves active participation by Department Heads working in conjunction with the Finance Team. The Capital Budget is prepared in the context of a six-to-ten-year determination of need by Departments, in conjunction with the Town's overall financial capacity to affordably accommodate the required debt service payments. Projected debt service payments and budgetary impacts are forecast annually to help ensure affordability and sustainability of the Capital Improvement Program.

Proposed projects are reviewed and prioritized based upon commonly used criteria such as health and safety factors, legal obligations and mandates, fiscal impact, environmental impact, community economic effects, and aesthetic and social effects on the quality of life experienced by Bridgewater residents. Projects are also examined in terms of their relationship to other projects, the Master Plan of Development, and their compatibility with Town-wide goals and objectives.

The process can be described as an iterative cycle with several distinct procedural steps. These steps and the approximate time frame in which they typically occur are described below. The process is also graphically illustrated in the Capital Projects Flow Chart following this introduction.

- *Late Summer*—Following the adoption of the Town Budget Departments are provided with their previously submitted multi-year requests for review, update, and the addition of additional years' items. While requests generally remain the same as in the initial request, there are occasionally changed circumstances which necessitate alterations to the requests. This information is returned to the Town Manager and Finance Director for General Government & Enterprise Fund projects.
- *Late Autumn / Early Winter* —The Finance Team meets to review the compiled information and begin scheduled meetings with the various Departments to evaluate the projects. The Finance Team meets to review the requests of specific Departments and the needs of the overall Town organization. The preliminary debt schedules are updated, and various financial forecasts completed in order to provide context to the Capital Budget as well as the multiple year Capital Improvement Program.
- *January/February* —The Capital Budget is finalized within the parameters of the established funding target plus any available funds such as free cash or previously approved but unexpended bond proceeds. In making final decisions, the process includes a determination of actual needs and the prioritization of need based upon:
  - legal mandate,
  - strategic alignment,
  - value to residents,
  - public safety,
  - the effect of deferral.

Projects not approved for funding are typically deferred into the next budget year.

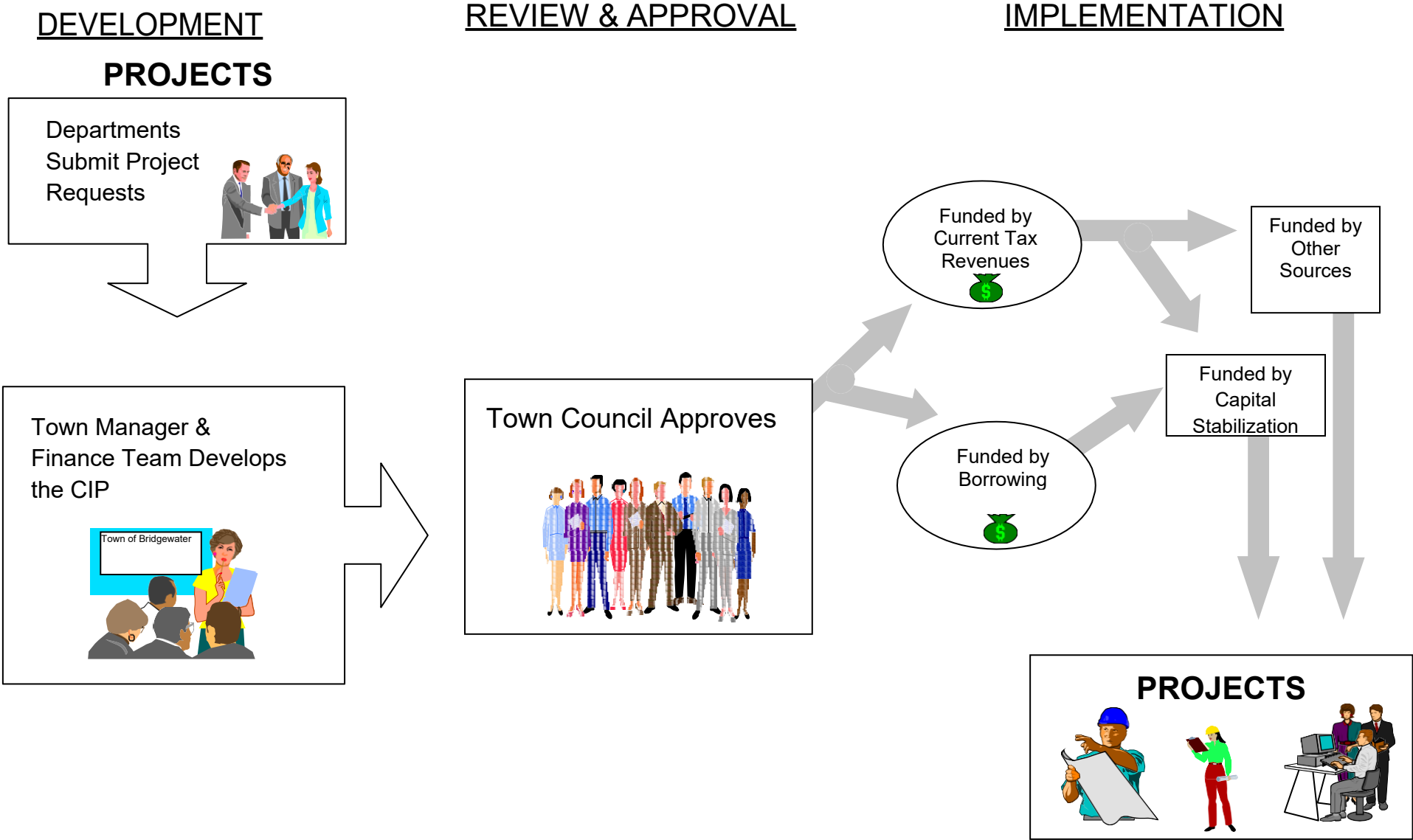
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- *March* – Any recurring capital lease obligations, such as lease/purchase payments, are placed on an Order for Council vote.
  - *March* - The Proposed Capital Improvement Program and Capital Budget is presented to the Town Council for consideration.
  - *Late Autumn / Early Winter* – Once Free Cash is certified and allocations are made pursuant to the Council’s Free Cash Policy, the Bridgewater-Raynham Regional District portion of the Capital Budget is presented to the Council as an Order.

Throughout the ensuing fiscal year, Town staff monitors all the approved projects and the following fall the Finance Team reconvenes to update the CIP all over again.

## **IX. Why must the CIP be continually updated?**

The CIP must be reviewed annually by Town departments and others to ensure its effectiveness as a flexible, mid-range strategic plan that links the annual budget with our multi-year financial forecasts and the more static long-range Master Plan of Development. Each year, Town Council reviews the capital projects recommended by the Finance Team and the Town Manger through the CIP development process and approves a Capital Budget. Unfunded projects and those slated for subsequent years in the plan are acknowledged on a planning basis only and are not funded until they are incorporated into a Capital Budget and approved by the Town Council. In this respect, the CIP can be thought of as a “rolling” process because unfunded projects and those farther out in years typically move up after each year of review. However, it is important to note that each project contained in the CIP must be recommended every subsequent year and as priorities and monetary constraints change, projects may be moved up, moved back, or even eliminated from the plan. This comprehensive annual review is critical to maintaining fiscal responsibility as well as ensuring the future education, safety, and welfare of Bridgewater residents.

# CAPITAL PROJECTS FLOW CHART



## OVERVIEW – SOURCES & USES

### Town of Bridgewater FY 2024 - 2029 Capital Improvement Program

AFS=Alternative Funding Source - ARPA=American Rescue Plan - ARRA=Ambulance Receipts Reserved - CH90=Chapter 90 - CPC=Community Preservation Fund - CSF=Capital Stabilization Fund - DE=Debt Exclusion - MSBA=MA School Building Authority - OAF=Other Available Funds - WD=Water Debt

| Funding Code | Funding Source              | 2024      | 2025       | 2026       | 2027       | 2028       | 2029      | Grand Total |
|--------------|-----------------------------|-----------|------------|------------|------------|------------|-----------|-------------|
| AFS          | Alternative Funding Source  |           | 407,842    | 1,659,288  |            |            |           | 2,067,130   |
| ARPA         | ARPA                        |           | 1,522,267  |            |            |            |           | 1,522,267   |
| ARRA         | Ambulance Receipts Reserved | 107,640   | 95,000     | 285,000    | 190,000    | 190,000    | 95,000    | 962,640     |
| CH 90        | Chapter 90                  |           | 1,000,000  | 718,487    | 718,487    |            |           | 2,436,973   |
| CPC          | Community Preservation      |           | 3,040,000  |            |            |            |           | 3,040,000   |
| CSF          | Capital Stabilization Fund  | 2,086,562 | 2,910,160  | 2,179,117  | 799,666    | 534,379    | 380,858   | 8,890,741   |
| DE           | Debt Exclusion              |           | 18,395,412 | 3,548,828  | 18,958,925 | 20,724,544 | 1,469,927 | 63,097,635  |
| MSBA         | MSBA                        |           |            | 6,500,000  |            |            |           | 6,500,000   |
| OAF          | Other Available Funds       | 47,247    | 27,114     |            |            |            |           | 74,361      |
| WD           | Water Debt                  |           | 5,685,647  |            | 2,145,564  | 5,038,801  |           | 12,870,012  |
| Grand Total  |                             | 2,241,449 | 33,083,442 | 14,890,719 | 22,812,642 | 26,487,724 | 1,945,785 | 101,461,760 |

# OVERVIEW – SOURCES & USES

| Town of Bridgewater FY 2024 - 2027 Capital Improvement Program                                                                                                                                                                                                                         |                                         |           |            |            |            |            |           |             |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|-----------|------------|------------|------------|------------|-----------|-------------|
| AFS=Alternative Funding Source - ARPA=American Rescue Plan - ARRA=Ambulance Receipts Reserved - CH90=Chapter 90 - CPC=Community Preservation Fund - CSF=Capital Stabilization Fund - DE=Debt Exclusion - MSBA=MA School Building Authority - OAF=Other Available Funds - WD=Water Debt |                                         |           |            |            |            |            |           |             |
| Dept                                                                                                                                                                                                                                                                                   | Department                              | 2024      | 2025       | 2026       | 2027       | 2028       | 2029      | Grand Total |
| 133                                                                                                                                                                                                                                                                                    | Finance                                 | 50,000    |            |            |            |            |           | 50,000      |
| 155                                                                                                                                                                                                                                                                                    | IT                                      | 12,640    | 68,000     | 175,000    |            |            |           | 255,640     |
| 192                                                                                                                                                                                                                                                                                    | Public Buildings & Property Maintenance | 327,247   | 5,001,713  | 2,290,000  | 470,000    | 42,000     | 42,000    | 8,172,960   |
| 210                                                                                                                                                                                                                                                                                    | Police                                  | 270,000   | 65,318     | 52,497     |            |            |           | 387,815     |
| 220                                                                                                                                                                                                                                                                                    | Fire                                    | 346,580   | 365,522    | 818,202    | 632,158    | 585,158    | 315,158   | 3,062,778   |
| 300                                                                                                                                                                                                                                                                                    | Bridgewater Middle School               | 470,000   | 360,000    | 3,270,000  |            |            | 200,000   | 4,300,000   |
| 300                                                                                                                                                                                                                                                                                    | Mitchell Elementary School              |           |            |            |            |            | 70,000    | 70,000      |
| 300                                                                                                                                                                                                                                                                                    | Williams Intermediate School            | 212,200   | 425,000    | 3,555,000  | 275,000    |            |           | 4,467,200   |
| 300                                                                                                                                                                                                                                                                                    | District Wide                           | 155,831   | 31,197     | 232,218    |            |            |           | 419,245     |
| 300                                                                                                                                                                                                                                                                                    | High School                             | 247,496   | 360,903    | 2,648,202  | 92,887     |            |           | 3,349,488   |
| 302                                                                                                                                                                                                                                                                                    | Bristol Plymouth School                 |           | 405,286    | 877,205    | 1,010,759  | 1,182,700  | 1,269,927 | 4,745,876   |
| 420                                                                                                                                                                                                                                                                                    | DPW Hwy                                 |           | 194,621    | 194,621    | 194,621    | 97,221     | 48,700    | 729,784     |
| 422                                                                                                                                                                                                                                                                                    | Roadways Construction and Maintenance   |           | 25,408,040 | 718,487    | 20,137,217 | 24,580,645 |           | 70,844,389  |
| 610                                                                                                                                                                                                                                                                                    | Library                                 |           | 307,842    | 59,288     |            |            |           | 367,130     |
| 630                                                                                                                                                                                                                                                                                    | P & R                                   | 149,456   | 90,000     |            |            |            |           | 239,456     |
| Grand Total                                                                                                                                                                                                                                                                            |                                         | 2,241,449 | 33,083,442 | 14,890,719 | 22,812,642 | 26,487,724 | 1,945,785 | 101,461,760 |

# OVERVIEW – SOURCES & USES PROJECTS

| Town of Bridgewater FY 2024 - 2029 Capital Improvement Program   |                  |                   |                   |                   |                   |                  |                    |
|------------------------------------------------------------------|------------------|-------------------|-------------------|-------------------|-------------------|------------------|--------------------|
| Funding Requirements                                             |                  |                   |                   |                   |                   |                  |                    |
| Funding Source                                                   | 2024             | 2025              | 2026              | 2027              | 2028              | 2029             | Grand Total        |
| CSF - Capital Stabilization Fund                                 | 2,086,562        | 2,910,160         | 2,179,117         | 799,666           | 534,379           | 380,858          | 8,890,741          |
| Other Cash Contributions                                         |                  |                   |                   |                   |                   |                  |                    |
| AFS - Alternative Funding Sources                                | -                | 407,842           | 1,659,288         | -                 | -                 | -                | 2,067,130          |
| ARPA - American Rescue Plan Act (Waterline Projects)             | -                | 1,522,267         | -                 | -                 | -                 | -                | 1,522,267          |
| ARRA - Ambulance Receipts Reserved for Appropriation             | 107,640          | 95,000            | 285,000           | 190,000           | 190,000           | 95,000           | 962,640            |
| CH 90 - Municiple State Grant fo Improving Public Ways           | -                | 1,000,000         | 718,487           | 718,487           | -                 | -                | 2,436,973          |
| CPC - Community Preservation Commision (Act)                     | -                | 3,040,000         | -                 | -                 | -                 | -                | 3,040,000          |
| MSBA - Massachusetts School Building Authority                   | -                | -                 | 6,500,000         | -                 | -                 | -                | 6,500,000          |
| OAF - Other Available Funds                                      | 47,247           | 27,114            | -                 | -                 | -                 | -                | 74,361             |
| <b>Total Other Cash Contributions</b>                            | <b>154,887</b>   | <b>6,092,223</b>  | <b>9,162,775</b>  | <b>908,487</b>    | <b>190,000</b>    | <b>95,000</b>    | <b>16,603,372</b>  |
| <b>WD - Water Debt (Debt Serviced by Incresed Water Rates)</b>   | <b>-</b>         | <b>5,685,647</b>  | <b>-</b>          | <b>2,145,564</b>  | <b>5,038,801</b>  | <b>-</b>         | <b>12,870,012</b>  |
| <b>DE - Debt Exclusion (Debt Serviced by Tax Rate)</b>           | <b>-</b>         | <b>18,395,412</b> | <b>3,548,828</b>  | <b>18,958,925</b> | <b>20,724,544</b> | <b>1,469,927</b> | <b>63,097,635</b>  |
| <b>Total Source Requirement</b>                                  | <b>2,241,449</b> | <b>33,083,442</b> | <b>14,890,719</b> | <b>22,812,642</b> | <b>26,487,724</b> | <b>1,945,785</b> | <b>101,461,760</b> |
| Funding Use                                                      | 2024             | 2025              | 2026              | 2027              | 2028              | 2029             | Grand Total        |
| IT                                                               | 12,640           | 68,000            | 175,000           | -                 | -                 | -                | 255,640            |
| Finance                                                          | 50,000           | -                 | -                 | -                 | -                 | -                | 50,000             |
| Public Buildings & Property Maintenance                          | 327,247          | 5,001,713         | 2,290,000         | 470,000           | 42,000            | 42,000           | 8,172,960          |
| Police                                                           | 270,000          | 65,318            | 52,497            | -                 | -                 | -                | 387,815            |
| Fire                                                             | 346,580          | 365,522           | 818,202           | 632,158           | 585,158           | 315,158          | 3,062,778          |
| Bridgewater Middle School                                        | 470,000          | 360,000           | 3,270,000         | -                 | -                 | 200,000          | 4,300,000          |
| Mitcell Elementary School                                        | -                | -                 | -                 | -                 | -                 | 70,000           | 70,000             |
| District Wide - % Bridgewater Varies Based on School Enrollment  | 155,831          | 31,197            | 232,218           | -                 | -                 | -                | 419,245            |
| High School - % Bridgewater Varies Based on School Enrollment    | 247,496          | 360,903           | 2,648,202         | 92,887            | -                 | -                | 3,349,488          |
| Williams Intermediate School                                     | 212,200          | 425,000           | 3,555,000         | 275,000           | -                 | -                | 4,467,200          |
| Bristol Plymouth                                                 | -                | 405,286           | 877,205           | 1,010,759         | 1,182,700         | 1,269,927        | 4,745,876          |
| DPW Hwy                                                          | -                | 194,621           | 194,621           | 194,621           | 97,221            | 48,700           | 729,784            |
| Roadways Construction and Maintenance (Roads/Drainage/Waterline) | -                | 25,408,040        | 718,487           | 20,137,217        | 24,580,645        | -                | 70,844,389         |
| Library                                                          | -                | 307,842           | 59,288            | -                 | -                 | -                | 367,130            |
| P & R                                                            | 149,456          | 90,000            | -                 | -                 | -                 | -                | 239,456            |
| <b>Total Use Requirement</b>                                     | <b>2,241,449</b> | <b>33,083,442</b> | <b>14,890,719</b> | <b>22,812,642</b> | <b>26,487,724</b> | <b>1,945,785</b> | <b>101,461,760</b> |

# OVERVIEW – DEBT PROGRAMS -DEBT FINANCING PLAN

| Town of Bridgewater Capital Plan Items by Asset Group - Projected Debt Requirement FY 2024 - FY2029 |                                               |      |                            |           |                                                                                     |            |           |            |            |           |             |  |
|-----------------------------------------------------------------------------------------------------|-----------------------------------------------|------|----------------------------|-----------|-------------------------------------------------------------------------------------|------------|-----------|------------|------------|-----------|-------------|--|
| Dept                                                                                                | Department                                    | Fund | Asset Type                 | Project N | Description                                                                         | 2025       | 2026      | 2027       | 2028       | 2029      | Grand Total |  |
| 192                                                                                                 | Public Buildings & Property Maintenance       | DE   | BLDG & BLDG IMPROV         | 192.29    | Library - Windows                                                                   | 95,000     |           |            |            |           | 95,000      |  |
|                                                                                                     |                                               |      |                            | 192.40    | Police Station - Replace Rubber Roofing                                             | 500,000    |           |            |            |           | 500,000     |  |
|                                                                                                     |                                               |      |                            | 192.42    | Police Station - Seal Exterior Station Building Block                               |            | 45,000    |            |            |           | 45,000      |  |
|                                                                                                     |                                               |      | BLDG & BLDG IMPROV Total   |           |                                                                                     | 595,000    | 45,000    |            |            |           | 640,000     |  |
|                                                                                                     |                                               |      | OTHER INFRASTRUCTURE       | 192.02    | Academy Building Parking Expansion                                                  |            |           | 400,000    |            |           | 400,000     |  |
|                                                                                                     |                                               |      |                            | 192.22    | Senior Center Parking Lot Repair and Repave                                         |            | 100,000   |            |            |           | 100,000     |  |
|                                                                                                     |                                               |      |                            | 192.41    | Police Station - Expanded Parking                                                   | 195,000    |           |            |            |           | 195,000     |  |
|                                                                                                     |                                               |      | OTHER INFRASTRUCTURE Total |           |                                                                                     | 195,000    | 100,000   | 400,000    |            |           | 695,000     |  |
|                                                                                                     | Public Buildings & Property Maintenance Total |      |                            |           |                                                                                     | 790,000    | 145,000   | 400,000    |            |           | 1,335,000   |  |
| 300                                                                                                 | Bridgewater Middle School                     | DE   | BLDG & BLDG IMPROV         | 300.05    | BMS Upgrade HVAC Controls                                                           |            |           |            |            | 200,000   | 200,000     |  |
|                                                                                                     |                                               |      |                            | 300.09    | BMS Replace Existing Generator - 1960                                               |            | 125,000   |            |            |           | 125,000     |  |
|                                                                                                     |                                               |      | BLDG & BLDG IMPROV Total   |           |                                                                                     |            | 125,000   |            |            | 200,000   | 325,000     |  |
|                                                                                                     | Bridgewater Middle School Total               |      |                            |           |                                                                                     |            | 125,000   |            |            | 200,000   | 325,000     |  |
|                                                                                                     | Williams Intermediate School                  | DE   | BLDG & BLDG IMPROV         | 300.51    | WIS HVAC Controls Upgrade                                                           |            |           | 275,000    |            |           | 275,000     |  |
|                                                                                                     |                                               |      | BLDG & BLDG IMPROV Total   |           |                                                                                     |            |           | 275,000    |            |           | 275,000     |  |
|                                                                                                     | Williams Intermediate School Total            |      |                            |           |                                                                                     |            |           | 275,000    |            |           | 275,000     |  |
|                                                                                                     | High School                                   | DE   | BLDG & BLDG IMPROV         | 300.26    | HS HVAC Terminal & Packaging Units                                                  |            | 1,833,300 |            |            |           | 1,833,300   |  |
|                                                                                                     |                                               |      |                            | 300.34    | HS Replace HVAC Controls                                                            |            | 415,548   |            |            |           | 415,548     |  |
|                                                                                                     |                                               |      | BLDG & BLDG IMPROV Total   |           |                                                                                     |            | 2,248,848 |            |            |           | 2,248,848   |  |
|                                                                                                     |                                               |      | OTHER INFRASTRUCTURE       | 300.28    | HS LED Lighting Upgrades                                                            |            | 152,775   |            |            |           | 152,775     |  |
|                                                                                                     |                                               |      | OTHER INFRASTRUCTURE Total |           |                                                                                     |            | 152,775   |            |            |           | 152,775     |  |
|                                                                                                     | High School Total                             |      |                            |           |                                                                                     |            | 2,401,623 |            |            |           | 2,401,623   |  |
| 302                                                                                                 | Bristol Plymouth School                       | DE   | BLDG & BLDG IMPROV         | 302.01    | Bristol Plymouth School Bond - % based on enrollment: Currently at 11.29%           | 405,286    | 877,205   | 1,010,759  | 1,182,700  | 1,269,927 | 4,745,876   |  |
|                                                                                                     |                                               |      | BLDG & BLDG IMPROV Total   |           |                                                                                     | 405,286    | 877,205   | 1,010,759  | 1,182,700  | 1,269,927 | 4,745,876   |  |
|                                                                                                     | Bristol Plymouth School Total                 |      |                            |           |                                                                                     | 405,286    | 877,205   | 1,010,759  | 1,182,700  | 1,269,927 | 4,745,876   |  |
| 422                                                                                                 | Roadways Construction and Maintenance         | DE   | ROADWAYS & DRAINAGE        | 422.15    | Vernon Street Opt 2 - Pleasant to Green - Roadways                                  |            |           | 11,220,867 |            |           | 11,220,867  |  |
|                                                                                                     |                                               |      |                            |           | Vernon Street Opt 2 - Pleasant to Green - Drainage                                  |            |           | 6,052,299  |            |           | 6,052,299   |  |
|                                                                                                     |                                               |      |                            | 422.24    | Flagg Street-Roadways                                                               | 3,692,420  |           |            |            |           | 3,692,420   |  |
|                                                                                                     |                                               |      |                            | 422.25    | Deerfield Street-Roadways/Curbing & Sidewalks                                       |            |           |            | 3,293,470  |           | 3,293,470   |  |
|                                                                                                     |                                               |      |                            |           | Deerfield Street-Drainage                                                           |            |           |            | 3,356,665  |           | 3,356,665   |  |
|                                                                                                     |                                               |      |                            | 422.27    | Cross Street Opt 2 - Vernon St to South St - Roadways - Box Widening - Bike Lane    | 5,402,608  |           |            |            |           | 5,402,608   |  |
|                                                                                                     |                                               |      |                            |           | Cross Street Opt 2 - Vernon St to South St - Drainage                               | 2,956,571  |           |            |            |           | 2,956,571   |  |
|                                                                                                     |                                               |      |                            | 422.28    | Green Street Opt 2 - Water Main - Mill & Overlay - Roadways                         |            |           |            | 353,385    |           | 353,385     |  |
|                                                                                                     |                                               |      |                            |           | Green Street Opt 2 - Water Main - Mill & Overlay - Drainage                         |            |           |            | 37,268     |           | 37,268      |  |
|                                                                                                     |                                               |      |                            | 422.29    | South Street Opt 1 - Crescent St to Central Sq - Roadways - Box Widening - Pavement | 3,337,030  |           |            |            |           | 3,337,030   |  |
|                                                                                                     |                                               |      |                            |           | South Street Opt 1 - Crescent St to Central Sq - Drainage                           | 1,811,498  |           |            |            |           | 1,811,498   |  |
|                                                                                                     |                                               |      |                            | 422.30    | Main St - Center St to Central Sq - Roadways                                        |            |           |            | 5,234,450  |           | 5,234,450   |  |
|                                                                                                     |                                               |      |                            |           | Main St - Center St to Central Sq - Drainage                                        |            |           |            | 2,132,115  |           | 2,132,115   |  |
|                                                                                                     |                                               |      |                            | 422.33    | Downtown Gateway Project - Roadways                                                 |            |           |            | 5,134,490  |           | 5,134,490   |  |
|                                                                                                     |                                               |      | ROADWAYS & DRAINAGE Total  |           |                                                                                     | 17,200,126 |           | 17,273,166 | 19,541,844 |           | 54,015,136  |  |
|                                                                                                     |                                               | WD   | WATER LINES                | 422.15    | Vernon Street Opt 2 - Pleasant to Green - Water                                     |            |           | 2,145,564  |            |           | 2,145,564   |  |
|                                                                                                     |                                               |      |                            | 422.24    | Flagg Street-Water Lines                                                            | 2,213,226  |           |            |            |           | 2,213,226   |  |
|                                                                                                     |                                               |      |                            | 422.25    | Deerfield Street-Water Lines                                                        |            |           |            | 2,165,638  |           | 2,165,638   |  |
|                                                                                                     |                                               |      |                            | 422.27    | Cross Street Opt 2 - Vernon St to South St - Water Lines                            | 2,397,312  |           |            |            |           | 2,397,312   |  |
|                                                                                                     |                                               |      |                            | 422.28    | Green Street Opt 2 - Water Main - Mill & Overlay - Water Lines                      |            |           |            | 813,700    |           | 813,700     |  |
|                                                                                                     |                                               |      |                            | 422.29    | South Street Opt 1 - Crescent St to Central Sq - Water Lines                        | 1,075,109  |           |            |            |           | 1,075,109   |  |
|                                                                                                     |                                               |      |                            | 422.30    | Main St - Center St to Central Sq - Water Lines                                     |            |           |            | 2,059,463  |           | 2,059,463   |  |
|                                                                                                     |                                               |      | WATER LINES Total          |           |                                                                                     | 5,685,647  |           | 2,145,564  | 5,038,801  |           | 12,870,012  |  |
|                                                                                                     | Roadways Construction and Maintenance Total   |      |                            |           |                                                                                     | 22,885,773 |           | 19,418,730 | 24,580,645 |           | 66,885,148  |  |
| Grand Total                                                                                         |                                               |      |                            |           |                                                                                     | 24,081,059 | 3,548,828 | 21,104,489 | 25,763,345 | 1,469,927 | 75,967,648  |  |

## Detail Capital Plan – Dept. & Year

### Town of Bridgewater Capital Improvement Program

AFS= Alternative Funding Source - ARPA= American Rescue Plan - ARRA - Ambulance Receipts Reserved - DE= Debt Exclusion - OAF= Other Available Funds - CH90= Chapter 90 - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - MSBA= MA School Building Authority - SCTF= Senior Center Trust Fund

| Project Funded |               | FY 2024 - FY 2029 |                       |            |        |             |
|----------------|---------------|-------------------|-----------------------|------------|--------|-------------|
|                | N             |                   |                       |            |        |             |
| Dept           | Department    | Project N         | Description           | Funding Co | 2024   | Grand Total |
| 133            | Finance       | 133.26a           | Budget Costing Module | CSF        | 50,000 | 50,000      |
|                | Finance Total |                   |                       |            | 50,000 | 50,000      |

### Town of Bridgewater Capital Improvement Program

AFS= Alternative Funding Source - ARPA= American Rescue Plan - ARRA - Ambulance Receipts Reserved - DE= Debt Exclusion - OAF= Other Available Funds - CH90= Chapter 90 - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - MSBA= MA School Building Authority - SCTF= Senior Center Trust Fund

| Project Funded |            | FY 2024 - FY 2029 |                                                  |            |        |             |         |             |  |
|----------------|------------|-------------------|--------------------------------------------------|------------|--------|-------------|---------|-------------|--|
| Balance to     |            |                   |                                                  |            |        | Fiscal Year |         |             |  |
| Dept           | Department | Project N         | Description                                      | Funding Co | 2024   | 2025        | 2026    | Grand Total |  |
| 155            | IT         | 155.29            | Ambulance Computers Replacement                  | ARRA       | 12,640 |             |         | 12,640      |  |
|                |            | 155.30            | iPads Upgrade for Community Resource Departments | CSF        |        |             | 40,000  | 40,000      |  |
|                |            | 155.31            | WiFi Network Update & Extension                  | CSF        |        | 18,000      |         | 18,000      |  |
|                |            | 155.32            | Server Room Equipment Upgrade (Academy Building) | CSF        |        |             | 135,000 | 135,000     |  |
|                |            | 155.43            | Town Computer Upgrade                            | CSF        |        | 50,000      |         | 50,000      |  |
|                | IT Total   |                   |                                                  |            | 12,640 | 68,000      | 175,000 | 255,640     |  |

# Detail Capital Plan – Dept. & Year

## Town of Bridgewater Capital Improvement Program

AFS= Alternative Funding Source - ARPA= American Rescue Plan - ARRA - Ambulance Receipts Reserved - DE= Debt Exclusion - OAF= Other Available Funds - CH90= Chapter 90 - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - MSBA= MA School Building Authority - SCTF= Senior Center Trust Fund

| Project Funded                                |                                         | FY 2024- FY 2029 |                                                            |            |                                                          |           |           |         |        |        |             |
|-----------------------------------------------|-----------------------------------------|------------------|------------------------------------------------------------|------------|----------------------------------------------------------|-----------|-----------|---------|--------|--------|-------------|
| Dept                                          | Department                              | Project N        | Description                                                | Funding Co | 2024                                                     | 2025      | 2026      | 2027    | 2028   | 2029   | Grand Total |
| 192                                           | Public Buildings & Property Maintenance | 192.01           | Town Lot Parking Central Square Parking - Reconstruction   | AFS        |                                                          | 100,000   |           |         |        |        | 100,000     |
|                                               |                                         | 192.02           | Academy Building Parking Expansion                         | DE         |                                                          |           |           | 400,000 |        |        | 400,000     |
|                                               |                                         | 192.06           | Public Parking Garage                                      | AFS        |                                                          |           | 1,000,000 |         |        |        | 1,000,000   |
|                                               |                                         | 192.13           | Shade Tree Management Program                              | CSF        |                                                          | 100,000   |           |         |        |        | 100,000     |
|                                               |                                         | 192.14           | Downtown Paid Parking                                      | AFS        |                                                          |           | 600,000   |         |        |        | 600,000     |
|                                               |                                         | 192.21           | Roadways Building - Upgrade                                | CSF        |                                                          |           | 300,000   |         |        |        | 300,000     |
|                                               |                                         | 192.22           | Senior Center Parking Lot Repair and Repave                | DE         |                                                          |           | 100,000   |         |        |        | 100,000     |
|                                               |                                         | 192.27           | Library - Carpet Replacement                               | CSF        |                                                          | 83,000    |           |         |        |        | 83,000      |
|                                               |                                         | 192.28           | Library - Interior Painting & Furniture                    | CSF        |                                                          | 56,325    |           |         |        |        | 56,325      |
|                                               |                                         | 192.29           | Library - Windows                                          | DE         |                                                          | 95,000    |           |         |        |        | 95,000      |
|                                               |                                         | 192.37           | Police Station - Replace Rooftop AC Unit                   | CSF        | 105,000                                                  |           |           |         |        |        | 105,000     |
|                                               |                                         | 192.40           | Police Station - Replace Rubber Roofing                    | DE         |                                                          | 500,000   |           |         |        |        | 500,000     |
|                                               |                                         | 192.41           | Police Station - Expanded Parking                          | DE         |                                                          | 195,000   |           |         |        |        | 195,000     |
|                                               |                                         | 192.42           | Police Station - Seal Exterior Station Building Block      | DE         |                                                          |           | 45,000    |         |        |        | 45,000      |
|                                               |                                         | 192.43           | Police Station - Reconstruct Interior - 2nd Interview Room | CSF        |                                                          | 95,000    |           |         |        |        | 95,000      |
|                                               |                                         | 192.50           | Electric Vehicle Charging Stations Phase III (Library)     | OAF        |                                                          | 27,114    |           |         |        |        | 27,114      |
|                                               |                                         | 192.62           | Historical Archive/Museum                                  | CSF        |                                                          |           | 175,000   |         |        |        | 175,000     |
|                                               |                                         | 192.65           | Vault Improvement                                          | CSF        |                                                          | 35,000    |           |         |        |        | 35,000      |
|                                               |                                         | 192.66           | Hanson Farm Preservation                                   | CPC        |                                                          | 3,000,000 |           |         |        |        | 3,000,000   |
|                                               |                                         | 192.70           | Highway Building - Garage Floors                           | CSF        | 47,000                                                   |           |           |         |        |        | 47,000      |
|                                               |                                         | 192.71           | Highway Building - Garage Lifts                            | CSF        | 85,000                                                   |           |           |         |        |        | 85,000      |
|                                               |                                         | 192.72           | Senior Center HVAC Replacement                             | CSF        | 40,000                                                   |           |           |         |        |        | 40,000      |
|                                               |                                         | 192.73           | Senior Center Grounds Improvement                          | CSF        |                                                          | 645,274   |           |         |        |        | 645,274     |
|                                               |                                         | 192.74           | Electric Vehicle Charging Stations Phase II Senior Center  | CSF        | 3,000                                                    |           |           |         |        |        | 3,000       |
|                                               |                                         | 300.00           | Old High School Purchase (5 of 12) 1-7@70,000   5@42,000   | CSF        |                                                          | 70,000    |           |         |        |        | 70,000      |
|                                               |                                         | 300.00           | Old High School Purchase (6 of 12) 1-7@70,000   5@42,000   | CSF        |                                                          |           | 70,000    |         |        |        | 70,000      |
|                                               |                                         | 300.00           | Old High School Purchase (7 of 12) 1-7@70,000   5@42,000   | CSF        |                                                          |           |           | 70,000  |        |        | 70,000      |
|                                               |                                         | 300.00           | Old High School Purchase (8 of 12) 1-7@70,000   5@42,000   | CSF        |                                                          |           |           |         | 42,000 |        | 42,000      |
|                                               |                                         | 300.00           | Old High School Purchase (9 of 12) 1-7@70,000   5@42,000   | CSF        |                                                          |           |           |         |        | 42,000 | 42,000      |
|                                               |                                         |                  |                                                            | 192.73a    | Senior Center Grounds Improvement Phase 1 engineering/La | OAF       | 47,247    |         |        |        |             |
| Public Buildings & Property Maintenance Total |                                         |                  |                                                            |            | 327,247                                                  | 5,001,713 | 2,290,000 | 470,000 | 42,000 | 42,000 | 8,172,960   |

# Detail Capital Plan – Dept. & Year

| Town of Bridgewater Capital Improvement Program                                                                                                                                                                                                                                                                  |              |                   |                                                 |            |         |             |         |         |         |         |             |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|-------------------|-------------------------------------------------|------------|---------|-------------|---------|---------|---------|---------|-------------|
| AFS= Alternative Funding Source - ARPA= American Rescue Plan - ARRA - Ambulance Receipts Reserved - DE= Debt Exclusion - OAF= Other Available Funds - CH90= Chapter 90 - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - MSBA= MA School Building Authority - SCTF= Senior Center Trust Fund |              |                   |                                                 |            |         |             |         |         |         |         |             |
| Project Funded                                                                                                                                                                                                                                                                                                   | N            | FY 2024 - FY 2029 |                                                 |            |         |             |         |         |         |         |             |
| Balance to                                                                                                                                                                                                                                                                                                       |              |                   |                                                 |            |         | Fiscal Year |         |         |         |         |             |
| Dept                                                                                                                                                                                                                                                                                                             | Department   | Project N         | Description                                     | Funding Co | 2024    | 2025        | 2026    | 2027    | 2028    | 2029    | Grand Total |
| 210                                                                                                                                                                                                                                                                                                              | Police       | 210.18            | Replace 2 Police Vehicles - 1 Specialty Vehicle | CSF        | 270,000 |             |         |         |         |         | 270,000     |
|                                                                                                                                                                                                                                                                                                                  |              | 210.20            | Body Worn Camera System ( 4 of 5)               | CSF        |         | 65,318      |         |         |         |         | 65,318      |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Body Worn Camera System ( 5 of 5)               | CSF        |         |             | 52,497  |         |         |         | 52,497      |
|                                                                                                                                                                                                                                                                                                                  | Police Total |                   |                                                 |            | 270,000 | 65,318      | 52,497  |         |         |         | 387,815     |
| 220                                                                                                                                                                                                                                                                                                              | Fire         | 220.15            | Radio Equipment Upgrades: Vehicle Mounted & I   | CSF        |         | 95,522      |         |         |         |         | 95,522      |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Radio Equipment Upgrades: Vehicle Mounted & I   | CSF        |         |             | 91,044  |         |         |         | 91,044      |
|                                                                                                                                                                                                                                                                                                                  |              | 220.32            | Ambulance (A1) Five Year Lease 1 of 5           | ARRA       | 95,000  |             |         |         |         |         | 95,000      |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Ambulance (A1) Five Year Lease 2 of 5           | ARRA       |         | 95,000      |         |         |         |         | 95,000      |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Ambulance (A1) Five Year Lease 3 of 5           | ARRA       |         |             | 95,000  |         |         |         | 95,000      |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Ambulance (A1) Five Year Lease 4 of 5           | ARRA       |         |             |         | 95,000  |         |         | 95,000      |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Ambulance (A1) Five Year Lease 5 of 5           | ARRA       |         |             |         |         | 95,000  |         | 95,000      |
|                                                                                                                                                                                                                                                                                                                  |              | 220.33            | SUV/Comand Vehicle (Vin # 7071)                 | CSF        | 47,000  |             |         |         |         |         | 47,000      |
|                                                                                                                                                                                                                                                                                                                  |              | 220.34            | Ambulance (A2) Five Year Lease 1 of 5           | ARRA       |         |             | 95,000  |         |         |         | 95,000      |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Ambulance (A2) Five Year Lease 2 of 5           | ARRA       |         |             | 95,000  |         |         |         | 95,000      |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Ambulance (A2) Five Year Lease 3 of 5           | ARRA       |         |             |         | 95,000  |         |         | 95,000      |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Ambulance (A2) Five Year Lease 4 of 5           | ARRA       |         |             |         |         | 95,000  |         | 95,000      |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Ambulance (A2) Five Year Lease 5 of 5           | ARRA       |         |             |         |         |         | 95,000  | 95,000      |
|                                                                                                                                                                                                                                                                                                                  |              | 220.35            | SUV/Comand Vehicle (Vin # 5780)                 | CSF        |         |             | 47,000  |         |         |         | 47,000      |
|                                                                                                                                                                                                                                                                                                                  |              | 220.36            | SUV/Comand Vehicle (Vin # 5780)                 | CSF        |         |             |         | 47,000  |         |         | 47,000      |
|                                                                                                                                                                                                                                                                                                                  |              | 220.44            | Tower - Aerial Ladder Truck 1 of 10             | CSF        |         |             | 220,158 |         |         |         | 220,158     |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Tower - Aerial Ladder Truck 2 of 10             | CSF        |         |             |         | 220,158 |         |         | 220,158     |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Tower - Aerial Ladder Truck 3 of 10             | CSF        |         |             |         |         | 220,158 |         | 220,158     |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Tower - Aerial Ladder Truck 4 of 10             | CSF        |         |             |         |         |         | 220,158 | 220,158     |
|                                                                                                                                                                                                                                                                                                                  |              | 220.45            | Engine 3 Leasing 1/5                            | CSF        | 175,000 |             |         |         |         |         | 175,000     |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Engine 3 Leasing 2/5                            | CSF        |         | 175,000     |         |         |         |         | 175,000     |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Engine 3 Leasing 3/5                            | CSF        |         |             | 175,000 |         |         |         | 175,000     |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Engine 3 Leasing 4/5                            | CSF        |         |             |         | 175,000 |         |         | 175,000     |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Engine 3 Leasing 5/5                            | CSF        |         |             |         |         | 175,000 |         | 175,000     |
|                                                                                                                                                                                                                                                                                                                  |              | 220.48            | SCBA Packs with Face Piece & Bottles            | CSF        | 29,580  |             |         |         |         |         | 29,580      |
|                                                                                                                                                                                                                                                                                                                  | Fire Total   |                   |                                                 |            | 346,580 | 365,522     | 818,202 | 632,158 | 585,158 | 315,158 | 3,062,778   |

## Detail Capital Plan – Dept. & Year

| Town of Bridgewater Capital Improvement Program                                                                                                                                                                                                                                                                  |                              |                   |                                                         |            |         |             |           |         |      |         |             |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|-------------------|---------------------------------------------------------|------------|---------|-------------|-----------|---------|------|---------|-------------|--|
| AFS= Alternative Funding Source - ARPA= American Rescue Plan - ARRA - Ambulance Receipts Reserved - DE= Debt Exclusion - OAF= Other Available Funds - CH90= Chapter 90 - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - MSBA= MA School Building Authority - SCTF= Senior Center Trust Fund |                              |                   |                                                         |            |         |             |           |         |      |         |             |  |
| Project Funded                                                                                                                                                                                                                                                                                                   | N                            | FY 2024 - FY 2029 |                                                         |            |         |             |           |         |      |         |             |  |
| Balance to                                                                                                                                                                                                                                                                                                       |                              |                   |                                                         |            |         | Fiscal Year |           |         |      |         |             |  |
| Dept                                                                                                                                                                                                                                                                                                             | Department                   | Project           | Description                                             | Funding Co | 2024    | 2025        | 2026      | 2027    | 2028 | 2029    | Grand Total |  |
| 300                                                                                                                                                                                                                                                                                                              | Bridgewater Middle School    | 300.02            | BMS Replace Asphalt Pavements and restripe- Front       | CSF        | 200,000 |             |           |         |      |         | 200,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300.03            | BMS Crack fill, seal coat, restripe asphalt-Back        | CSF        | 50,000  |             |           |         |      |         | 50,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300.05            | BMS Upgrade HVAC Controls                               | DE         |         |             |           |         |      | 200,000 | 200,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300.06            | BMS ADA Improvements and Repairs Walks                  | CSF        |         |             | 25,000    |         |      |         | 25,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300.07            | BMS LED Lighting Upgrade (Interior or Exterior)?        | CSF        |         | 200,000     |           |         |      |         | 200,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300.08            | BMS Replace All Windows MSBA                            | MSBA       |         |             | 3,000,000 |         |      |         | 3,000,000   |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300.09            | BMS Replace Existing Generator - 1960                   | DE         |         |             | 125,000   |         |      |         | 125,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300.11            | BMS Replace Shades                                      | CSF        | 85,000  |             |           |         |      |         | 85,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300.15            | BMS Upgrade Elevator Conveying System                   | CSF        |         |             | 65,000    |         |      |         | 65,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300.16            | BMS Upgrade Generator Electrical                        | CSF        |         |             | 45,000    |         |      |         | 45,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300.57            | BMS Printers                                            | CSF        | 5,000   |             |           |         |      |         | 5,000       |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300.58            | BMS Chromebook Cart - Hardware - Mobile Classroom       | CSF        | 10,000  |             |           |         |      |         | 10,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300.59            | BMS Phone System - Hardware - Communications            | CSF        | 120,000 |             |           |         |      |         | 120,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300.60            | BMS Chromebook Cart - Hardware - Mobile Classroom       | CSF        |         |             | 10,000    |         |      |         | 10,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300.72b           | BMS Camera System Upgrade - Building Security           | CSF        |         | 75,000      |           |         |      |         | 75,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300.xx            | BMS Replace Front Doors                                 | CSF        |         | 55,000      |           |         |      |         | 55,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300-xx            | BMS Replace office area carpet                          | CSF        |         | 30,000      |           |         |      |         | 30,000      |  |
| Bridgewater Middle School Total                                                                                                                                                                                                                                                                                  |                              |                   |                                                         |            | 470,000 | 360,000     | 3,270,000 |         |      | 200,000 | 4,300,000   |  |
|                                                                                                                                                                                                                                                                                                                  | Mitchell Elementary School   | 300.44            | MES crack fill, seal coat and restripe all lots         | CSF        |         |             |           |         |      | 70,000  | 70,000      |  |
| Mitchell Elementary School Total                                                                                                                                                                                                                                                                                 |                              |                   |                                                         |            |         |             |           |         |      | 70,000  | 70,000      |  |
|                                                                                                                                                                                                                                                                                                                  | Williams Intermediate School | 300.47            | WIS Upgrade Fire Panel - Under Review                   | CSF        |         |             | 55,000    |         |      |         | 55,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300.48            | WIS Correct Leaking windows and roof - Under Review     | MSBA       |         |             | 3,500,000 |         |      |         | 3,500,000   |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300.49            | WIS Crack Fill, Sealcoat, Reline Asphalt                | CSF        | 75,000  |             |           |         |      |         | 75,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300.51            | WIS HVAC Controls Upgrade                               | DE         |         |             |           | 275,000 |      |         | 275,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300.52            | WIS HVAC System Upgrade Package Units (R22 Refrigerant) | CSF        |         | 275,000     |           |         |      |         | 275,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300.53            | WIS Lighting Controls / LED Lighting Upgrades           | CSF        | 45,000  |             |           |         |      |         | 45,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300.56            | WIS Replace Shades                                      | CSF        | 85,000  |             |           |         |      |         | 85,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300.70            | WIS Document Cameras (60) - Classroom Instruction       | CSF        | 7,200   |             |           |         |      |         | 7,200       |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300.71            | WIS Camera System Upgrade - Building Security           | CSF        |         | 125,000     |           |         |      |         | 125,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                              | 300.xx            | WIS Rear Lower gym roof replacement                     | CSF        |         | 25,000      |           |         |      |         | 25,000      |  |
| Williams Intermediate School Total                                                                                                                                                                                                                                                                               |                              |                   |                                                         |            | 212,200 | 425,000     | 3,555,000 | 275,000 |      |         | 4,467,200   |  |

# Detail Capital Plan – Dept. & Year

|                    |                                      |          |                                                                    |     |                  |                  |                   |                  |                  |                   |
|--------------------|--------------------------------------|----------|--------------------------------------------------------------------|-----|------------------|------------------|-------------------|------------------|------------------|-------------------|
|                    | ⊖ District Wide                      | ⊖ 300.18 | ⊖ DW 4x4 Plow Truck Dump                                           | CSF | 48,888           |                  |                   |                  |                  | 48,888            |
|                    |                                      | ⊖ 300.23 | ⊖ DW Replace Metal Exterior Grounds shop                           | CSF |                  |                  | 76,388            |                  |                  | 76,388            |
|                    |                                      | ⊖ 300.20 | ⊖ DW Replace Bobcat                                                | CSF |                  |                  | 64,166            |                  |                  | 64,166            |
|                    |                                      | ⊖ 300.21 | ⊖ DW Replace Shop Roof                                             | CSF |                  |                  | 91,665            |                  |                  | 91,665            |
|                    |                                      | ⊖ 300.62 | ⊖ DW 4x4 Plow Truck                                                | CSF | 45,833           |                  |                   |                  |                  | 45,833            |
|                    |                                      | ⊖ 300.61 | ⊖ DW District Firewall                                             | CSF | 61,110           |                  |                   |                  |                  | 61,110            |
|                    |                                      | ⊖ 300.63 | ⊖ DW Staff Laptops                                                 | CSF |                  | 6,729            |                   |                  |                  | 6,729             |
|                    |                                      | ⊖ 300.64 | ⊖ DW Computers (40)                                                | CSF |                  | 24,468           |                   |                  |                  | 24,468            |
|                    | <b>District Wide Total</b>           |          |                                                                    |     | <b>155,831</b>   | <b>31,197</b>    | <b>232,218</b>    |                  |                  | <b>419,245</b>    |
|                    | ⊖ High School                        | ⊖ 300.24 | ⊖ HS New Parking by Stadium - Pending Study                        | CSF |                  |                  | 61,110            |                  |                  | 61,110            |
|                    |                                      | ⊖ 300.25 | ⊖ HS Crack Fill, Sealcoat, Reline Asphalt                          | CSF |                  | 192,686          |                   |                  |                  | 192,686           |
|                    |                                      | ⊖ 300.26 | ⊖ HS HVAC Terminal & Packaging Units                               | DE  |                  |                  | 1,833,300         |                  |                  | 1,833,300         |
|                    |                                      | ⊖ 300.28 | ⊖ HS LED Lighting Upgrades                                         | DE  |                  |                  | 152,775           |                  |                  | 152,775           |
|                    |                                      | ⊖ 300.29 | ⊖ HS Replace Boiler No. 1                                          | CSF |                  | 67,287           |                   |                  |                  | 67,287            |
|                    |                                      | ⊖ 300.30 | ⊖ HS Replace Boiler No. 2                                          | CSF |                  |                  | 52,555            |                  |                  | 52,555            |
|                    |                                      | ⊖ 300.31 | ⊖ HS Replace Boiler No. 3                                          | CSF |                  |                  |                   | 46,444           |                  | 46,444            |
|                    |                                      | ⊖ 300.32 | ⊖ HS Replace Boiler No. 4                                          | CSF |                  |                  |                   | 46,444           |                  | 46,444            |
|                    |                                      | ⊖ 300.33 | ⊖ HS Replace Boiler No. 5                                          | CSF |                  |                  | 52,555            |                  |                  | 52,555            |
|                    |                                      | ⊖ 300.34 | ⊖ HS Replace HVAC Controls                                         | DE  |                  |                  | 415,548           |                  |                  | 415,548           |
|                    |                                      | ⊖ 300.39 | ⊖ HS Replace Remaining 20% of Sprinkler Heads                      | CSF |                  |                  | 45,833            |                  |                  | 45,833            |
|                    |                                      | ⊖ 300.42 | ⊖ HS Replace Turf Field Lighting                                   | CSF | 48,888           |                  |                   |                  |                  | 48,888            |
|                    |                                      | ⊖ 300.45 | ⊖ HS Ride on Scrubber                                              | CSF |                  |                  | 10,083            |                  |                  | 10,083            |
|                    |                                      | ⊖ 300.66 | ⊖ HS Printers                                                      | CSF |                  |                  | 6,111             |                  |                  | 6,111             |
|                    |                                      | ⊖ 300.67 | ⊖ HS Lecture Hall Projector                                        | CSF | 15,278           |                  |                   |                  |                  | 15,278            |
|                    |                                      | ⊖ 300.68 | ⊖ HS Large Instructional Classroom - AV                            | CSF |                  |                  | 18,333            |                  |                  | 18,333            |
|                    |                                      | ⊖ 300.69 | ⊖ HS Install Projectors or Interactive LED Panels - AV Classroom   | CSF | 183,330          |                  |                   |                  |                  | 183,330           |
|                    |                                      | ⊖ 300.75 | ⊖ HS PA System Replacement                                         | CSF |                  | 55,053           |                   |                  |                  | 55,053            |
|                    |                                      | ⊖ 300.xx | ⊖ DW Air Conditioning upgrade                                      | CSF |                  | 24,468           |                   |                  |                  | 24,468            |
|                    |                                      |          | ⊖ HS Softball field - infield for girls softball                   | CSF |                  | 21,410           |                   |                  |                  | 21,410            |
|                    | <b>High School Total</b>             |          |                                                                    |     | <b>247,496</b>   | <b>360,903</b>   | <b>2,648,202</b>  | <b>92,887</b>    |                  | <b>3,349,488</b>  |
| <b>300 Total</b>   |                                      |          |                                                                    |     | <b>1,085,526</b> | <b>1,177,100</b> | <b>9,705,420</b>  | <b>367,887</b>   | <b>270,000</b>   | <b>12,605,933</b> |
| ⊖ 302              | ⊖ Bristol Plymouth School            | ⊖ 302.01 | ⊖ Bristol Plymouth School Bond - % based on enrollment: Current DE |     |                  | 405,286          | 877,205           | 1,010,759        | 1,182,700        | 4,745,876         |
|                    | <b>Bristol Plymouth School Total</b> |          |                                                                    |     |                  | <b>405,286</b>   | <b>877,205</b>    | <b>1,010,759</b> | <b>1,182,700</b> | <b>4,745,876</b>  |
| <b>302 Total</b>   |                                      |          |                                                                    |     |                  | <b>405,286</b>   | <b>877,205</b>    | <b>1,010,759</b> | <b>1,182,700</b> | <b>4,745,876</b>  |
| <b>Grand Total</b> |                                      |          |                                                                    |     | <b>1,085,526</b> | <b>1,582,386</b> | <b>10,582,625</b> | <b>1,378,646</b> | <b>1,182,700</b> | <b>17,351,809</b> |

# Detail Capital Plan – Dept. & Year

## Town of Bridgewater Capital Improvement Program

AFS= Alternative Funding Source - ARPA= American Rescue Plan - ARRA - Ambulance Receipts Reserved - DE= Debt Exclusion - OAF= Other Available Funds - CH90= Chapter 90 - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - MSBA= MA School Building Authority - SCTF= Senior Center Trust Fund

| Project Funded |            | FY 2024 - FY 2029 |                                               |         |         |         |         |        |        |             |  |
|----------------|------------|-------------------|-----------------------------------------------|---------|---------|---------|---------|--------|--------|-------------|--|
| Dept           | Department | Project N         | Description                                   | Funding | 2025    | 2026    | 2027    | 2028   | 2029   | Grand Total |  |
| 420            | DPW Hwy    | 420.09            | John Deer Loader - Lease Payment 2 of 5       | CSF     | 48,521  |         |         |        |        | 48,521      |  |
|                |            |                   | John Deer Loader - Lease Payment 3 of 5       | CSF     |         | 48,521  |         |        | 48,521 |             |  |
|                |            |                   | John Deer Loader - Lease Payment 4 of 5       | CSF     |         |         | 48,521  |        | 48,521 |             |  |
|                |            |                   | John Deer Loader - Lease Payment 5 of 5       | CSF     |         |         | 48,521  |        | 48,521 |             |  |
|                |            | 420.13            | No. 2 - 24 Six Wheeler - Lease Payment 3 of 5 | CSF     | 48,700  |         |         |        |        | 48,700      |  |
|                |            |                   | No. 2 - 24 Six Wheeler - Lease Payment 4 of 5 | CSF     |         | 48,700  |         |        |        | 48,700      |  |
|                |            |                   | No. 2 - 24 Six Wheeler - Lease Payment 5 of 5 | CSF     |         |         | 48,700  |        |        | 48,700      |  |
|                |            | 420.14            | No. 2 - 26 Six Wheeler - Lease Payment 3 of 5 | CSF     | 48,700  |         |         |        |        | 48,700      |  |
|                |            |                   | No. 2 - 26 Six Wheeler - Lease Payment 4 of 5 | CSF     |         | 48,700  |         |        |        | 48,700      |  |
|                |            |                   | No. 2 - 26 Six Wheeler - Lease Payment 5 of 5 | CSF     |         |         | 48,700  |        |        | 48,700      |  |
|                |            | 420.21            | No. 2 - 18 Six Wheeler - Lease Payment 1 of 5 | CSF     | 48,700  |         |         |        |        | 48,700      |  |
|                |            |                   | No. 2 - 18 Six Wheeler - Lease Payment 2 of 5 | CSF     |         | 48,700  |         |        |        | 48,700      |  |
|                |            |                   | No. 2 - 18 Six Wheeler - Lease Payment 3 of 5 | CSF     |         |         | 48,700  |        |        | 48,700      |  |
|                |            |                   | No. 2 - 18 Six Wheeler - Lease Payment 4 of 5 | CSF     |         |         |         | 48,700 |        | 48,700      |  |
|                |            |                   | No. 2 - 18 Six Wheeler - Lease Payment 5 of 5 | CSF     |         |         |         |        | 48,700 | 48,700      |  |
| DPW Hwy Total  |            |                   |                                               |         | 194,621 | 194,621 | 194,621 | 97,221 | 48,700 | 729,784     |  |
| Grand Total    |            |                   |                                               |         | 194,621 | 194,621 | 194,621 | 97,221 | 48,700 | 729,784     |  |

# Detail Capital Program – Dept. & Year

| Town of Bridgewater Capital Improvement Program                                                                                                                                                                                                                                                                  |                                             |                   |                                                                                                |         |            |         |            |            |             |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|-------------------|------------------------------------------------------------------------------------------------|---------|------------|---------|------------|------------|-------------|
| AFS= Alternative Funding Source - ARPA= American Rescue Plan - ARRA - Ambulance Receipts Reserved - DE= Debt Exclusion - OAF= Other Available Funds - CH90= Chapter 90 - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - MSBA= MA School Building Authority - SCTF= Senior Center Trust Fund |                                             |                   |                                                                                                |         |            |         |            |            |             |
| Project Funde                                                                                                                                                                                                                                                                                                    |                                             | FY 2024 - FY 2029 |                                                                                                |         |            |         |            |            |             |
| Dep                                                                                                                                                                                                                                                                                                              | Departme                                    | Projec            | Description                                                                                    | Funding | 2025       | 2026    | 2027       | 2028       | Grand Total |
| 422                                                                                                                                                                                                                                                                                                              | Roadways                                    | 422.15            | Vernon Street Opt 2 - Pleasant to Green - Roadways                                             | DE      |            |         | 11,220,867 |            | 11,220,867  |
|                                                                                                                                                                                                                                                                                                                  |                                             |                   | Vernon Street Opt 2 - Pleasant to Green - Drainage                                             | DE      |            |         | 6,052,299  |            | 6,052,299   |
|                                                                                                                                                                                                                                                                                                                  |                                             |                   | Vernon Street Opt 2 - Pleasant to Green - Water                                                | WD      |            |         | 2,145,564  |            | 2,145,564   |
|                                                                                                                                                                                                                                                                                                                  |                                             | 422.24            | Flagg Street-Roadways                                                                          | DE      | 3,692,420  |         |            |            | 3,692,420   |
|                                                                                                                                                                                                                                                                                                                  |                                             |                   | Flagg Street-Drainage                                                                          | ARPA    | 1,522,267  |         |            |            | 1,522,267   |
|                                                                                                                                                                                                                                                                                                                  |                                             |                   | Flagg Street-Water Lines                                                                       | WD      | 2,213,226  |         |            |            | 2,213,226   |
|                                                                                                                                                                                                                                                                                                                  |                                             | 422.25            | Deerfield Street-Roadways/Curbing & Sidewalks                                                  | DE      |            |         |            | 3,293,470  | 3,293,470   |
|                                                                                                                                                                                                                                                                                                                  |                                             |                   | Deerfield Street-Drainage                                                                      | DE      |            |         |            | 3,356,665  | 3,356,665   |
|                                                                                                                                                                                                                                                                                                                  |                                             |                   | Deerfield Street-Water Lines                                                                   | WD      |            |         |            | 2,165,638  | 2,165,638   |
|                                                                                                                                                                                                                                                                                                                  |                                             | 422.30            | Main St - Center St to Central Sq - Roadways                                                   | DE      |            |         |            | 5,234,450  | 5,234,450   |
|                                                                                                                                                                                                                                                                                                                  |                                             |                   | Main St - Center St to Central Sq - Drainage                                                   | DE      |            |         |            | 2,132,115  | 2,132,115   |
|                                                                                                                                                                                                                                                                                                                  |                                             |                   | Main St - Center St to Central Sq - Water Lines                                                | WD      |            |         |            | 2,059,463  | 2,059,463   |
|                                                                                                                                                                                                                                                                                                                  |                                             | 422.33            | Downtown Gateway Project - Roadways                                                            | DE      |            |         |            | 5,134,490  | 5,134,490   |
|                                                                                                                                                                                                                                                                                                                  |                                             | 422.34            | Chpt. 90 - Roadways Resurfacing & Repair                                                       | CH 90   | 1,000,000  | 718,487 | 718,487    |            | 2,436,973   |
|                                                                                                                                                                                                                                                                                                                  |                                             | 422.27            | Cross Street Opt 2 - Vernon St to South St - Roadways - Box Widening - Bike Lanes              | DE      | 5,402,608  |         |            |            | 5,402,608   |
|                                                                                                                                                                                                                                                                                                                  |                                             |                   | Cross Street Opt 2 - Vernon St to South St - Drainage                                          | DE      | 2,956,571  |         |            |            | 2,956,571   |
|                                                                                                                                                                                                                                                                                                                  |                                             |                   | Cross Street Opt 2 - Vernon St to South St - Water Lines                                       | WD      | 2,397,312  |         |            |            | 2,397,312   |
|                                                                                                                                                                                                                                                                                                                  |                                             | 422.28            | Green Street Opt 2 - Water Main - Mill & Overlay - Roadways                                    | DE      |            |         |            | 353,385    | 353,385     |
|                                                                                                                                                                                                                                                                                                                  |                                             |                   | Green Street Opt 2 - Water Main - Mill & Overlay - Drainage                                    | DE      |            |         |            | 37,268     | 37,268      |
|                                                                                                                                                                                                                                                                                                                  |                                             |                   | Green Street Opt 2 - Water Main - Mill & Overlay - Water Lines                                 | WD      |            |         |            | 813,700    | 813,700     |
|                                                                                                                                                                                                                                                                                                                  |                                             | 422.29            | South Street Opt 1 - Crescent St to Central Sq - Roadways - Box Widening - Paving - 5' Bike La | DE      | 3,337,030  |         |            |            | 3,337,030   |
|                                                                                                                                                                                                                                                                                                                  |                                             |                   | South Street Opt 1 - Crescent St to Central Sq - Drainage                                      | DE      | 1,811,498  |         |            |            | 1,811,498   |
|                                                                                                                                                                                                                                                                                                                  |                                             |                   | South Street Opt 1 - Crescent St to Central Sq - Water Lines                                   | WD      | 1,075,109  |         |            |            | 1,075,109   |
|                                                                                                                                                                                                                                                                                                                  | Roadways Construction and Maintenance Total |                   |                                                                                                |         | 25,408,040 | 718,487 | 20,137,217 | 24,580,645 | 70,844,389  |
| Grand Total                                                                                                                                                                                                                                                                                                      |                                             |                   |                                                                                                |         | 25,408,040 | 718,487 | 20,137,217 | 24,580,645 | 70,844,389  |

# Detail Capital Program – Dept. & Year

## Town of Bridgewater Capital Improvement Program

AFS= Alternative Funding Source - ARPA= American Rescue Plan - ARRA - Ambulance Receipts Reserved - DE= Debt Exclusion - OAF= Other Available Funds - CH90= Chapter 90 - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - MSBA= MA School Building Authority - SCTF= Senior Center Trust Fund

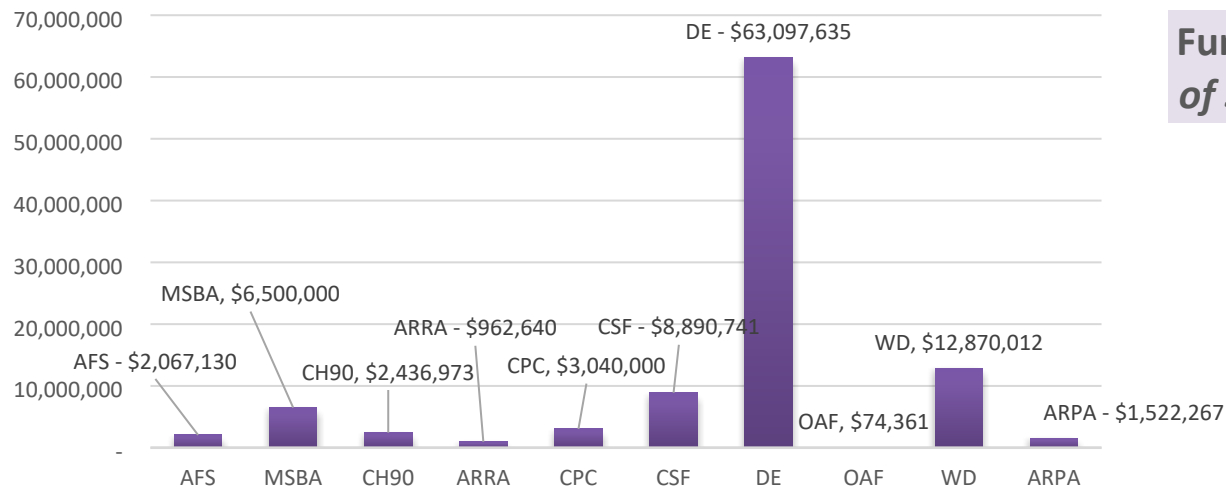
| Project Funded |            | N         |                                              | FY 2024 - FY 2029 |             |         |        |             |  |
|----------------|------------|-----------|----------------------------------------------|-------------------|-------------|---------|--------|-------------|--|
|                |            |           |                                              |                   |             |         |        |             |  |
| Balance to     |            |           |                                              |                   | Fiscal Year |         |        |             |  |
| Dept           | Department | Project N | Description                                  | Funding Co        | 2024        | 2025    | 2026   | Grand Total |  |
| 610            | Library    | 610.07b   | Town Records Management/Digitization-Phase 2 | AFS               |             | 307,842 |        | 307,842     |  |
|                |            | 610.07c   | Town Records Management/Digitization-Phase 3 | AFS               |             |         | 59,288 | 59,288      |  |
| Library Total  |            |           |                                              |                   |             | 307,842 | 59,288 | 367,130     |  |
| 630            | P & R      | 630.15    | Dump Truck with Plow Setup                   | CSF               |             | 50,000  |        | 50,000      |  |
|                |            | 630.18    | Dog Park                                     | CPC               |             | 40,000  |        | 40,000      |  |
|                |            | 630.22    | Turbine Debris Blower                        | CSF               | 9,956       |         |        | 9,956       |  |
|                |            | 630.23    | Shop Lift                                    | CSF               | 5,000       |         |        | 5,000       |  |
|                |            | 630.24    | Pickleball Courts Maintenance                | CSF               | 20,500      |         |        | 20,500      |  |
|                |            | 630.25    | Basketball Courts (Legion & Scotland)        | CSF               | 29,000      |         |        | 29,000      |  |
|                |            | 630.26    | Baseball Dugouts                             | CSF               | 25,000      |         |        | 25,000      |  |
|                |            | 630.27    | Stand On Mowers                              | CSF               | 30,000      |         |        | 30,000      |  |
|                |            | 630.28    | Recreation Building Cottage St Stairs        | CSF               | 30,000      |         |        | 30,000      |  |
| P & R Total    |            |           |                                              |                   | 149,456     | 90,000  |        | 239,456     |  |
| Grand Total    |            |           |                                              |                   | 149,456     | 397,842 | 59,288 | 606,586     |  |

## SUMMARY OF FUNDING SOURCES

### Town of Bridgewater FY 2024 - 2029 Capital Improvement Program

AFS=Alternative Funding Source - ARPA=American Rescue Plan - ARRA=Ambulance Receipts Reserved - CH90=Chapter 90 - CPC=Community Preservation Fund - CSF=Capital Stabilization Fund - DE=Debt Exclusion - MSBA=MA School Building Authority - OAF=Other Available Funds - WD=Water Debt

| Funding Code       | Funding Source              | 2024             | 2025              | 2026              | 2027              | 2028              | 2029             | Grand Total        |
|--------------------|-----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|------------------|--------------------|
| AFS                | Alternative Funding Source  |                  | 407,842           | 1,659,288         |                   |                   |                  | 2,067,130          |
| ARPA               | ARPA                        |                  | 1,522,267         |                   |                   |                   |                  | 1,522,267          |
| ARRA               | Ambulance Receipts Reserved | 107,640          | 95,000            | 285,000           | 190,000           | 190,000           | 95,000           | 962,640            |
| CH 90              | Chapter 90                  |                  | 1,000,000         | 718,487           | 718,487           |                   |                  | 2,436,973          |
| CPC                | Community Preservation      |                  | 3,040,000         |                   |                   |                   |                  | 3,040,000          |
| CSF                | Capital Stabilization Fund  | 2,086,562        | 2,910,160         | 2,179,117         | 799,666           | 534,379           | 380,858          | 8,890,741          |
| DE                 | Debt Exclusion              |                  | 18,395,412        | 3,548,828         | 18,958,925        | 20,724,544        | 1,469,927        | 63,097,635         |
| MSBA               | MSBA                        |                  |                   | 6,500,000         |                   |                   |                  | 6,500,000          |
| OAF                | Other Available Funds       | 47,247           | 27,114            |                   |                   |                   |                  | 74,361             |
| WD                 | Water Debt                  |                  | 5,685,647         |                   | 2,145,564         | 5,038,801         |                  | 12,870,012         |
| <b>Grand Total</b> |                             | <b>2,241,449</b> | <b>33,083,442</b> | <b>14,890,719</b> | <b>22,812,642</b> | <b>26,487,724</b> | <b>1,945,785</b> | <b>101,461,760</b> |



## Finance Team Comments

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The major role of the Finance Team is to review all submitted projects included in the Capital Improvement Program, comment upon their viability and make its final recommendations, which includes consideration for the use of Town Debt. These guidelines below are used to assist the Town in determining how much debt can safely be incurred, and are consistent with those recommended by the Massachusetts Department of Revenue, namely:

- Determine debt that can be incurred without jeopardizing credit standing and causing financial hardship;
- Incorporate affordability guidelines for expenditures;
- Include review of the Capital Improvement Program; and
- Indicate appropriate uses for and acceptable amounts of debt.

The Finance Team has reviewed the projects included in the five-year Capital Program at meetings held with the various departments proposing these projects. At these meetings, department heads presented information and data to justify the need, cost, and implementation timeframe for the projects. It is the strong opinion of the Finance Team that for the Capital Improvement Program to be an effective tool for managing the Town's capital investment, department heads must have confidence that their submitted projects will be implemented within the timeframe planned in the Program. The Finance Team recognizes that the municipal administration has worked hard to anticipate capital needs, submit projects into the Plan, and distribute those projects over the five-year planning period.

At this writing, debt service projections and metrics were not yet finalized but conservative preliminary estimates prepared by the Town Manager indicate that the Program will be well within the guidelines set forth for Credit Standing and Affordability.

Subject to analysis and compliance with Debt guidelines, and to comments and recommendations made herein for specific capital projects proposed for the upcoming fiscal year, we are pleased to recommend this Capital Improvement Program as an effective tool for managing the Town's finances with respect to Capital Projects for the next seven years.



## Bridgewater Town Council

Introduced By: Town Manager  
Date Introduced: 3/12/2024  
First Reading: 3/12/2024  
Second Reading:  
Amendments Adopted:  
Third Reading:  
Date Adopted:  
Date Effective:

### Order O-FY24-036: Town Department Capital Transfer Order

**ORDERED** that the Town Council of Bridgewater, Massachusetts in Town Council assembled vote to pursuant to Section 6-4 of the Town of Bridgewater Charter, that the Town Council of Bridgewater, Massachusetts in Town Council assembled vote to appropriate and transfer from below schedule Source of Funds to below schedule of Use of Funds:

| <u>FUND</u>     | <u>SOURCES OF FUNDING</u>                                                        | <u>AMOUNT</u>          |
|-----------------|----------------------------------------------------------------------------------|------------------------|
| 2501            | AMBULANCE RRA Town Capital - Capital Outlay Fund                                 | \$ 95,000.00           |
| 8006            | SENIOR CENTER CAPITAL TRUST Town Capital - Capital Outlay Fund                   | \$ 47,247.00           |
| 8010            | CAPITAL STABILIZATION Town Capital - Capital Outlay Fund                         | \$ 1,013,676.00        |
| <b>Total</b>    |                                                                                  | <b>\$ 1,155,923.00</b> |
| <u>PROJECT#</u> | <u>USES OF FUNDING</u>                                                           | <u>AMOUNT</u>          |
| 133.27          | TECHNOLOGY Budget Costing Module                                                 | 50,000                 |
| 155.29          | TECHNOLOGY Ambulance Computers Replacement                                       | 12,640                 |
| 192.37          | BLDG & BUILDING IMPROVEMENT Police Station - Replace Rooftop AC Unit             | 105,000                |
| 192.70          | BLDG & BUILDING IMPROVEMENT Highway Building - Garage Floors                     | 47,000                 |
| 192.71          | BLDG & BUILDING IMPROVEMENT Highway Building - Garage Lifts                      | 85,000                 |
| 192.72          | BLDG & BUILDING IMPROVEMENT Senior Center HVAC Replacement                       | 40,000                 |
| 192.73          | BLDG & BUILDING IMPROVEMENT Senior Center Grounds Improvement Phase I            | 47,247                 |
| 193.74          | MACH/EQUIP/VEHICLES Electric Vehicle Charging Stations Phase II<br>Senior Center | 3,000                  |
| 210.18          | MACH/EQUIP/VEHICLES Replace 2 Police Vehicles - 1 Specialty Vehicle              | 270,000                |
| 220.32          | MACH/EQUIP/VEHICLES Ambulance (A1) Five Year Lease 1 of 5                        | 95,000                 |
| 220.33          | MACH/EQUIP/VEHICLES SUV/Comand Vehicle (Vin # 7071)                              | 47,000                 |
| 220.45          | MACH/EQUIP/VEHICLES Engine 3 - Leasing TELP                                      | 175,000                |
| 220.48          | MACH/EQUIP/VEHICLES SCBA Packs - Town Share - Grant (\$295,800)                  | 29,580                 |

NOT FOR ACTION - FIRST READING

|              |                             |                                                    |                        |
|--------------|-----------------------------|----------------------------------------------------|------------------------|
| 630.22       | MACH/EQUIP/VEHICLES         | Turbine Debris Blower                              | 9,956                  |
| 630.23       | MACH/EQUIP/VEHICLES         | Shop Lift                                          | 5,000                  |
| 630.25       | OTHER INFRASTRUCTURE        | Basketball Courts (Legion & Scotland)              | 29,000                 |
| 630.26       | OTHER INFRASTRUCTURE        | Baseball Dugouts                                   | 25,000                 |
| 630.24       | OTHER INFRASTRUCTURE        | Pickleball Courts Maintenance                      | 20,500                 |
| 630.28       | BLDG & BUILDING IMPROVEMENT | Recreation Cottage St Stairway Replacement Project | 30,000                 |
| 630.27       | MACH/EQUIP/VEHICLES         | Stand On Mowers                                    | 30,000                 |
| <b>Total</b> |                             |                                                    | <b>\$ 1,155,923.00</b> |

**Explanation:**

*This transfer will fund the Capital Plan Projects.*

**Committee Referrals and Dispositions:**

| Referral(s) | Disposition(s) |
|-------------|----------------|
| •           | •              |
| •           | •              |
| •           | •              |

Attachments:               None



## Bridgewater Town Council

Introduced By: Town Manager  
Date Introduced: 3/12/2024  
First Reading: 3/12/2024  
Second Reading:  
Amendments Adopted:  
Third Reading:  
Date Adopted:  
Date Effective:

### Order O-FY24-037: Transfer Order - Bridgewater Raynham School District Capital Assessment

**ORDERED**, in accordance with applicable provisions of the of the Bridgewater Home Rule Charter, that the Town Council assembled vote to provide supplemental funding to the Bridgewater-Raynham Regional School District as follows:

| <u>FUND</u>  | <u>SOURCES OF FUNDING</u> | <u>ACCOUNT NO.</u> | <u>DESCRIPTION</u> | <u>AMOUNT</u>          |
|--------------|---------------------------|--------------------|--------------------|------------------------|
| 8010         | CAPITAL STABILIZATION     | 80105-596110       | BRRSD Capital      | \$ 1,085,526.00        |
| <b>Total</b> |                           |                    |                    | <b>\$ 1,085,526.00</b> |
|              | <u>USES OF FUNDING</u>    |                    | <u>DESCRIPTION</u> | <u>AMOUNT</u>          |
| 1000         | BRRSD SCHOOL CAPITAL      | 10300224-580000    | BRRSD Capital      | \$ 1,085,526.00        |
| <b>Total</b> |                           |                    |                    | <b>\$ 1,085,526.00</b> |

#### Explanation:

*This measure appropriates funds for the Bridgewater Raynham Regional School District (BRRSD), in addition to those already enacted in the Town's annual Budget as recommended by the School Committee. See attachment for a breakdown of the School Capital Projects*

#### Committee Referrals and Dispositions:

| Referral(s) | Disposition(s) |
|-------------|----------------|
| •           | •              |

|   |   |
|---|---|
| • | • |
| • | • |

Attachments:
 

1. BRRSD Capital Assessment Order Transfer

| Town of Bridgewater FY 2024 Capital Improvement Program |            |                              |                                                                       |                  |
|---------------------------------------------------------|------------|------------------------------|-----------------------------------------------------------------------|------------------|
| BRRSD Funding Requirements FY 2024                      |            |                              |                                                                       |                  |
| Location of Project                                     |            | Project#                     | Description                                                           | Amount           |
| <b>2024</b>                                             | <b>300</b> | Bridgewater Middle School    | 300.02 BMS Replace Asphalt Pavements and rest ripe- Front             | 200,000          |
| <b>2024</b>                                             | <b>300</b> | Bridgewater Middle School    | 300.03 BMS Crack fill, seal coat, restripe asphalt-Back               | 50,000           |
| <b>2024</b>                                             | <b>300</b> | Bridgewater Middle School    | 300.11 BMS Replace Shades                                             | 85,000           |
| <b>2024</b>                                             | <b>300</b> | Bridgewater Middle School    | 300.57 BMS Printers                                                   | 5,000            |
| <b>2024</b>                                             | <b>300</b> | Bridgewater Middle School    | 300.58 BMS Chromebook Cart - Hardware - Mobile Classroom              | 10,000           |
| <b>2024</b>                                             | <b>300</b> | Bridgewater Middle School    | 300.59 BMS Phone System - Hardware - Communications                   | 120,000          |
| <b>2024</b>                                             | <b>300</b> | Williams Intermediate School | 300.49 WIS Crack Fill, Sealcoat, Reline Asphalt                       | 75,000           |
| <b>2024</b>                                             | <b>300</b> | Williams Intermediate School | 300.53 WIS Lighting Controls / LED Lighting Upgrades                  | 45,000           |
| <b>2024</b>                                             | <b>300</b> | Williams Intermediate School | 300.56 WIS Replace Shades                                             | 85,000           |
| <b>2024</b>                                             | <b>300</b> | Williams Intermediate School | 300.70 WIS Document Cameras (60) - Classroom Instruction              | 7,200            |
| <b>2024</b>                                             | <b>300</b> | District Wide                | 300.18 DW 4x4 Plow Truck Dump                                         | 48,888           |
| <b>2024</b>                                             | <b>300</b> | District Wide                | 300.61 DW District Firewall                                           | 61,110           |
| <b>2024</b>                                             | <b>300</b> | District Wide                | 300.62 DW 4x4 Plow Truck                                              | 45,833           |
| <b>2024</b>                                             | <b>300</b> | High School                  | 300.42 HS Replace Turf Field Lighting                                 | 48,888           |
| <b>2024</b>                                             | <b>300</b> | High School                  | 300.67 HS Lecture Hall Projector                                      | 15,278           |
| <b>2024</b>                                             | <b>300</b> | High School                  | 300.69 HS Install Projectors or Interactive LED Panels - AV Classroom | 183,330          |
| <b>BRRSD SCHOOL</b>                                     |            | <b>Total</b>                 |                                                                       | <b>1,085,526</b> |



## Bridgewater Town Council

Introduced By: Town Manager  
Date Introduced: 3/12/2024  
First Reading: 3/12/2024  
Second Reading:  
Amendments Adopted:  
Third Reading:  
Date Adopted:  
Date Effective:

### Order O-FY24-038: Capital Transfer Order - Water and Sewer Enterprise Fund

**ORDERED** that the Town Council of Bridgewater, Massachusetts in Town Council assembled vote to pursuant to Section 6-4 of the Town of Bridgewater Charter, that the Town Council of Bridgewater, Massachusetts in Town Council assembled vote to appropriate and transfer from below schedule Source of Funds to below schedule of Use of Funds:

| <u>FUND</u>     | <u>SOURCES OF FUNDING</u> |                                          | <u>AMOUNT</u>     |
|-----------------|---------------------------|------------------------------------------|-------------------|
| 6200            | WTR RETAINED EARNINGS     | WTR Capital Outlay                       | \$ 450,000        |
| 6100            | SWR RETAINED EARNINGS     | SWR Capital Outlay                       | \$ 92,000         |
| <b>Total</b>    |                           |                                          | <b>\$ 542,000</b> |
| <u>PROJECT#</u> | <u>USES OF FUNDING</u>    |                                          | <u>AMOUNT</u>     |
| 133.27          | OTHER INFRASTRUCTURE      | Sprague Hill Tank Cleaning               | 75,000            |
| 155.29          | OTHER INFRASTRUCTURE      | Carvers Pond Filter Valve Project        | 375,000           |
| 192.37          | SWR PROFESSIONAL SVES     | Sewer Affordability Analysis/ Rate Study | 47,000            |
| 192.70          | MACH/EQUIP/VEHICLES       | Sewer Dept Vehicle                       | 45,000            |
| <b>Total</b>    |                           |                                          | <b>\$ 542,000</b> |

#### Explanation:

*This transfer will fund the Capital Water and Sewer Fund Projects #133.27, 155.29, 192.37 and 192.70.*

#### Committee Referrals and Dispositions:

| Referral(s) | Disposition(s) |
|-------------|----------------|
|-------------|----------------|

NOT FOR ACTION - FIRST READING

|   |   |
|---|---|
| • | • |
| • | • |
| • | • |

Attachments:               None