



## **Town of Bridgewater**

### **Finance Committee**

June 12, 2023

7:30 PM

The meeting will be held virtually via Zoom.

To attend via video, click on the link below:

<https://us06web.zoom.us/j/81571857846>

To attend via phone, dial: 1(646) 876-9923

**Meeting ID: 815 718 578 46**

### **MEETING AGENDA**

**Disclosure:** Pursuant to Section 20 of Chapter 20 of the Acts of 2020, An Act Relative to Extending Certain Covid-19 Measures Adopted During the State of Emergency, and the March 31, 2025, extension granted by Chapter 22 of the Acts of 2022, this meeting for the Town of Bridgewater will be fully remote and accessible to the public through remote participation to the greatest extent possible. No in-person attendance is permitted. Citizens who wish to tune in to the meeting may do so via Zoom.

- A. Call to Order**
- B. Approval of Meeting Minutes**
  - a) May 22, 2023
- C. Public Comment**
- D. Old Business**
- E. New Business**
  - a) Order O-FY23-060 Adoption of a 5-Year Capital Improvement Plan
  - b) O-FY23-061: Transfer Order - End of Year Transfers
  - c) O-FY23-062: Transfer Order - WTR High Street Treatment Plant Completion
  - d) O-FY23-063: Transfer Order - CPA Transfer to Memorial Building Capital Project Fund
  - e) O-FY23-064: Ratification of 2% COLA Increase of Retirement Benefits
- F. Additional Items for Discussion**
- G. Adjournment of Meeting**

# TOWN OF BRIDGEWATER

## Finance Committee

Nathan Schofield, Chair  
Eric Langone, Vice Chair  
Julie Scleparis  
Christopher Blunt  
MJ Spagone  
Rigobert Noel  
Lee Beane  
Brian Glidden  
Stephen Pace



Academy Building - 66 Central Square  
Bridgewater, MA 02324

### **Bridgewater Finance Committee Minutes for the FinCom Meeting that Convened on May 22, 2023**

**Call to order: 7:30**

**Committee Members Present:** Nathan Schofield, MJ Spagone, Rigobert Noel, Stephen Pace, Brian Glidden

**Committee Members Not Present:** Christopher Blunt, Lee Beane, Julie Scleparis, Eric Langone

**Guests in Attendance:** Michael Dutton – Town Manager, Kimberly Williams – Assistant Town Manager, Finance Department - Laurie Guerrini, Finance Department – Michelle Rota

**Public Comment -** None

### **Approval of Meeting Minutes – April 24, 2023**

*MJ Spagone motioned to approve the April 24<sup>th</sup> meeting minutes which was duly seconded. The motion was approved unanimously.*

### **New Business**

#### **Order O-FY24-006: CPA Reserve Accounts - FY2024**

This order is to appropriate from the Community Preservation Fund FY2024 estimated annual revenues the sum of \$1,000,000. to meet the administrative expenses, and all other necessary and proper expenses of the Community Preservation Committee for Fiscal Year 2024.

*MJ Spagone motioned to recommend O-FY24-006 which was duly seconded. The motion was approved unanimously.*

**Order O-FY24-007: Supplemental Appropriation - FY2024**

To supplement the Town Manager's Recommended FY 2024 Budget, this order will fund the Debt Excluded payment amount due in Fiscal Year 2024. The Town voters approved on 4/22/2023 at the Annual Town Election, the Debt Exclusion assessment of taxes as exempt from the provisions of proposition two and one-half for said new Bristol-Plymouth Regional Vocational Technical School District.

*MJ Spagone motioned to recommend O-FY24-007 which was duly seconded. The motion was approved unanimously.*

**Order O-FY23-055: Jenkins Pond Dam Removal and Bridge Replacement Grant Acceptance**

Since 2017, the Massachusetts Division of Ecological Restoration has been working with the Town Manager to remove the Jenkins (High Street) dam and replace the box culverts with a clear span bridge over the Town River. Over the intervening years, other project partners have joined the initiative, including the grant funders as well as NOAA. The attached narrative used in the application for funding gives a fairly succinct summary of the project, its need, and the expected results.

*MJ Spagone motioned to recommend O-FY23-055 which was duly seconded. The motion was approved unanimously.*

**Order O-FY23-056: Capital Plan Transfers**

This transfer will fund requested and prioritized Capital Outlay projects as outlined in the Town's Five Year Capital Plan.

*MJ Spagone motioned to recommend O-FY23-056 which was duly seconded. The motion was approved unanimously.*

**Order O-FY23-057: Acceptance of Donation**

A donation of \$200 from the Black Hat Brew Works to expend to the Stiles & Hart Donation Account No. 25794- 483000.

*Rigobert Noel motioned to recommend O-FY23-057 which was duly seconded. The motion was approved unanimously.*

**Order O-FY23-058: Transfer Order - Water Enterprise Fund Carver's Pond Filtration**

This transfer will fund the maintenance of the filters at the Carver's Pond Treatment Plant by replacing the filter media.

*MJ Spagone motioned to recommend O-FY23-58 which was duly seconded. The motion was approved unanimously.*

**Adjourn** – *MJ Spagone motioned to adjourn the meeting of the FinCom at 8:31 p.m. which was duly seconded. The motion was approved unanimously.*



## Bridgewater Town Council

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Introduced By:

Date Introduced: 5/23/2023

First Reading: 5/23/2023

Second Reading:

Amendments Adopted:

Third Reading:

Date Adopted:

Date Effective:

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### Order O-FY23-060 Adoption of a 5-Year Capital Improvement Plan

ORDERED, in accordance with Charter Section 6-6 of the Bridgewater Home Rule Charter, that the Town Council assembled vote to adopt the 2024-2027 Capital Improvement Program as attached.

#### **Explanation:**

*The 2024-2027 Capital Improvement Program is presented for adoption by the Council. It is a multi-year guide, but not an appropriation. The plan changes from year-to-year as revised or new items are added or amended.*

#### **Committee Referrals and Dispositions:**

| Referral(s) | Disposition(s) |
|-------------|----------------|
| •           | •              |
| •           | •              |
| •           | •              |

Attachments: 1. 2023-5-15 FY23 through FY27 Cap Plan 05.08.23 DRAFT v.2 (002) updated 05.19.23

NOT FOR ACTION - FIRST READING

# *Proposed Capital Improvement Program*



*2023 - 2027*

*Town of Bridgewater, Massachusetts*

# ***CAPITAL IMPROVEMENT PROGRAM***

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## Michael Dutton

Town Manager

May 8, 2023

To: Town Council and Residents

It is my pleasure to submit the FY2023- 2027 Capital Improvement Program (CIP). As per the Town Charter, the Town Council reviews the Proposed Capital Improvement Program, adopts it, and appropriates funds for each recommended capital project as funding becomes available.

The careful coordination between the planned acquisition of capital and the annual budget appropriation is a key component of the Town's capital Program.

The ability of the Town to fund capital projects rests largely on the shoulders of our "free cash." Very basically, free cash is the amount of funds remaining after the Town expends the fiscal year budget. It represents the difference between general fund actual revenues and general fund actual expenses. In future years, the CIP will be incorporated in its entirety as a separate and distinct section of the annual operating budget package. While the physical document continues to be improved, the focus again in FY2023 is on the financing of the projects themselves, as the Town seeks to fund more projects using available funds and other funding mechanisms such as borrowing, grants, ARPA, Community Preservation Act funds, tax incentive financing, and district infrastructure financing.

## CIP Funding

The process of preparing the CIP and the FY2023 Capital Budget has remained essentially the same as in the past. Pursuant to the Council policy, Free Cash provides a recurring funding source for many capital projects. The most common alternative funding source, other than free cash, is generally municipal borrowing.

The following are explicitly authorized uses of Free Cash under the Council-adopted Free Cash Policy guidelines:

1. Meet Stabilization Fund Balance Goals
2. Meet Retirement Separation Benefit Objectives
3. Fund Projects in the Capital Improvement Program
4. Meet One Time/Unforeseen Expenditures & Emergency Appropriation Objectives
5. Meet Current Special Use Objectives: OPEB Funding

Under these guidelines, one appropriate use of free cash is to fund the Capital Stabilization Fund and thus capital projects. The financing of small capital projects or equipment through debt is not considered a best practice for a community our size. Bond rating agencies prefer to see cities and towns use a pay-as-you-go approach for smaller capital projects. The one-time nature of the funding source makes it an excellent match for one-time capital expenditures. If for some reason sufficient reserves do not exist for a given year, the Town may choose other funding mechanisms, or delay the project, without

having an immediate impact on the operating budget and related services.

### The FY 2023 Capital Program - Free Cash Context

The Free Cash Policy represents the Town's agreed upon and principled approach to how this unpredictable or non-recurring revenue source will be used. The policy guides our decision-making process based upon sound financial planning practices and sets realistic and sustainable goals.

At the conclusion of FY2022, Free Cash was certified at \$3.08 million. Of the total Free Cash, \$1,800,000 was used to fund the Capital Stabilization Fund. The FY2023 Capital Budget will require the use of \$2,441,986.36 million out of the Capital Stabilization Fund, as follows:

**O-FY23-008 – FY23 Capital Lease/Payment Obligations \$ 523,808.32**

**O-FY23-050 – FY24 Capital Lease/Payment Obligations \$ 512,496.95**

**O-FY23-056 – FY23 Town Capital \$1,405,681.09**

As a backdrop to this year's Program the following schedule shows the use of the Free Cash certified on July 1, 2022.

| <b>FY 2023 Adopted Free Cash Order</b>        |                          |                  |                |
|-----------------------------------------------|--------------------------|------------------|----------------|
| <b>Free Cash Certification as of 7/1/2022</b> |                          | <b>3,084,814</b> | <b>100.00%</b> |
| FY2022                                        | Stabilization Fund       | - 500,000        | -16.2%         |
| FY2022                                        | Capital Stabilization    | -1,800,000       | -58.4%         |
| FY2022                                        | Other Onetime/Unforeseen | -25,000          | -.8%           |
| FY2022                                        | Employee Liability       | -659,814         | -21.4%         |
| FY2022                                        | OPEB                     | -100,000         | -3.2%          |
| Available Free Cash                           |                          | 0                | 0%             |

### The FY 2023 Capital Program - Stabilization Fund Context

The Town currently maintains a Stabilization Fund which is the Town's equivalent of a rainy-day fund. As a best practice, the Town will endeavor to maintain a Stabilization Fund large enough to buffer the General Fund from the impact of two to five years of reduced state aid, declining local receipts, and/or a decline in new growth. As demonstrated during the recent COVID-19 pandemic, the importance of keeping the Town's Stabilization Fund well-funded cannot be overstated. As of May 2023, the balance in the Town's Stabilization Fund is \$6.68 million.

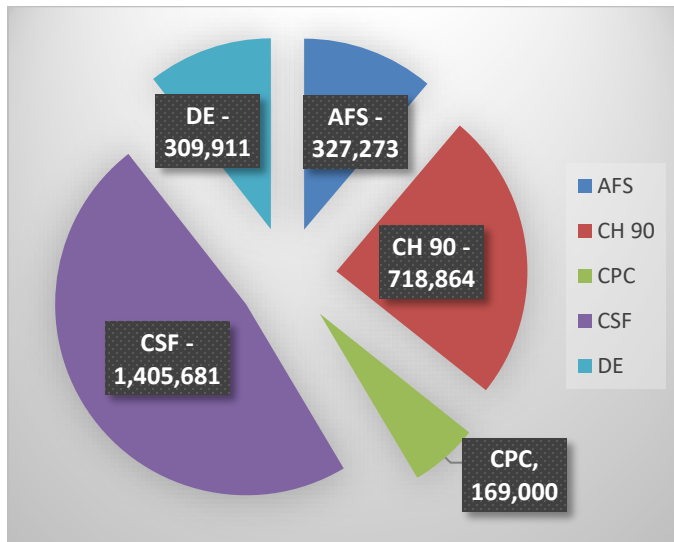
Bridgewater's financial policy calls for reserves of between 5% and 10% of the Town's operating budget. Currently the Town's stabilization reserves are just slightly over 10% of the FY23 operating budget. As the operating budget continues to grow at a rate of 3+% annually the relative level of reserves will decline without additional and consistent contributions. The planned annual contribution therefore will be an amount which will maintain a fund reserve balance equal to 10% of our operating budget.

## FY2023 Proposed Capital Budget

In terms of the FY2023 Proposed Capital budget, the tables on the following page reflect the capital projects for the General Fund being brought forward for approval by the Town Council.

The proposed FY2023 Capital Budget totals \$2.9 million, funded by Alternative Funding Sources, Capital Stabilization Fund, CPC, Chapter 90, and School Debt Exclusion.

## FY2023 Capital Funding Sources



## Proposed Capital Program Budget Items for 2022-2023

| Dept        | Department                              | 2022-2023 |
|-------------|-----------------------------------------|-----------|
| 133         | Finance                                 | 40,000    |
| 155         | IT                                      | 130,500   |
| 192         | Public Buildings & Property Maintenance | 433,530   |
| 210         | Police                                  | 225,000   |
| 220         | Fire                                    | 508,200   |
| 302         | Bristol Plymouth School                 | 309,911   |
| 410         | Engineering                             | 60,000    |
| 420         | DPW Hwy                                 | 144,124   |
| 422         | Roadways Construction and Maintenance   | 718,864   |
| 610         | Library                                 | 247,828   |
| 630         | P & R                                   | 112,772   |
| Grand Total |                                         | 2,930,729 |

It should be clearly noted that projects listed in the Capital Improvement Program for years other than FY2023 will not be authorized at this time. Projects in these “out years” serve mainly as a guide for future planning and are subject to re-analysis and further review before incorporation into a future capital budget. Both the Capital Improvement Program (CIP) and the Capital Budget are developed annually in accordance with Section 6 of the Bridgewater Home Rule Charter. One of the long-term goals of the Town Manager has been to move toward funding small capital items with available funds, such as Free Cash, and avoid the expense associated with incurring debt for smaller capital items. FY2023 is the fourth year that such an approach is being considered.

Part of this CIP document contains the Finance Team’s evaluation and recommendation of the proposed capital projects. The report is a reference for citizens reviewing the CIP and provides additional detail regarding how projects are prioritized. Interested readers are strongly encouraged to review the report.

### **Closing Comments**

In closing, it is obvious that the Town continues to make tremendous strides in identifying capital needs throughout the Town and improving its capital improvement planning process. The attached Capital Improvement Program and FY2023 Capital Budget continue to recognize the Town’s ongoing responsibility to maintain its capital facilities, equipment, and infrastructure, and to make the capital investments necessary to meet the service demands of our community. The Capital Improvement Program also recognizes the Town’s responsibility to limit such undertakings to a sustainable level that will preserve the fiscal integrity of the Town.

I wish to extend my sincere thanks to the Finance Team, Department Team Leaders, and our hard-working staff for their assistance in the preparation of this document.

Respectfully submitted,

Michael Dutton

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## **INTRODUCTION**

In a continuing effort to provide clear documents to our citizens, the Town has endeavored to provide a straightforward introductory section that answers the most commonly asked questions regarding capital planning in Bridgewater. The following questions and answers define terms, describe processes, and detail the needs and benefits of Bridgewater's capital planning activities.

### **I. What is the Capital Improvement Program**

The Capital Improvement Program (CIP) is a multi-year plan used to coordinate the financing and timing of major public improvements for the Town of Bridgewater. It contains a list of capital projects proposed for the Town within the next five-seven years and reflects the recommendations of citizens, boards, commissions, and staff from each of the Town departments. The CIP identifies each proposed project and presents a summary description, estimate of cost, method of financing, and a schedule of implementation. The Capital Improvement Program constitutes a rational plan for preserving, as well as adding to the capital assets of the Town.

### **II. What are Capital Assets and Capital Projects?**

A capital asset is a new or rehabilitated physical asset that is of a non-recurring nature, has a useful life of at least five years, and is of significant value. Capital projects are undertaken to acquire capital assets and are differentiated from ordinary repairs or maintenance of a recurring nature. Examples of capital projects include land acquisitions, construction or major improvements to public buildings, road construction, and the acquisition of large equipment. For our purposes, projects submitted must exceed \$25,000 in (aggregate) value currently to qualify for inclusion in the *Town of Bridgewater's Capital Improvement Program*.

### **III. What is the difference between the Capital Improvement Program and the Capital Budget?**

The first year of the Capital Improvement Program is a comprehensive long-term look at the capital needs throughout the Town and the Regional School District. The Capital Budget consists of those capital projects which, through the prioritization process and in accordance with the Town Charter, are annually approved and funded by the Town Council. Projects listed for subsequent years in the CIP are listed for planning purposes only, and do not receive ultimate go ahead until they are incorporated into a capital budget and approved by the Town Council.

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#### **IV. How is the Operating Budget Related to the Capital Improvement Program?**

The Town of Bridgewater prepares a Capital Budget separate from the Operating Budget, yet the two are closely linked. The annual Operating Budget provides for general municipal service delivery, including personnel service costs, supplies and other contractual services, and certain capital equipment. Revenues for the Operating Budget are derived primarily from recurring taxes, intergovernmental sources, and user fees. Appropriations to the annual Operating Budget are for a single fiscal year.

In contrast, the Capital Improvement Program is a multi-year projection designed to propose expenditures which add to the physical assets of the Town. Capital projects typically require expenditures which take place beyond a single fiscal year; funding with debt because of significant costs to be shared by current and future beneficiaries; systematic acquisition over an extended period of time in order to implement major operating systems or programs; and scheduled replacement or maintenance of specific elements of physical assets. Revenues for capital projects are most often derived from the sale of municipal bonds (borrowing), State & Federal Grants (when available) or can be supported by one-time funding sources, such as donations and the capital stabilization account.

Notwithstanding the differences between the two, the Operating Budget and Capital Improvement Program are closely interwoven inasmuch as operating costs related to capital projects need to be estimated and provided for in the Operating Budget. Many capital projects, such as new schools or new municipal buildings, have an impact on the operating costs of those facilities once opened. The Town's practice is to attempt to project the net effect a capital project will have on the operating budget. Maintenance and repair costs may be lower in a new facility, but it may cost more to staff and run the larger facility as well. In addition, since most large capital projects are financed through municipal debt, repayment of that debt becomes part of the operating budget and affects the Town's fiscal forecasting models. The necessity to incur some degree of debt in order to finance the Capital Improvement Program carries with it the burden of effectively managing that debt within the Town's financial resources.

#### **V. Why do we need a CIP?**

The CIP provides a means of coordinating and centralizing the capital project requests of various departments and agencies, thus eliminating wasteful overlap, duplication, and delay. It focuses attention on Bridgewater's goals and financial capability by comprehensively considering not only what capital projects Bridgewater needs, but equally as important, what it can afford. Additionally, the formalized process allows for a predictable timeline to study the projects, encourages public discussion of proposed undertakings, and allows Town citizens the opportunity to provide input, advice, and recommendations with respect to proposed projects and expenditures.

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## **VI. How does Capital Programming save the Town money?**

Investors and bond rating agencies stress the value of a CIP for a municipality seeking to borrow funds. In fact, the five-seven year capital program is referenced in every Offering Statement for Town of Bridgewater bonds. The absence of a rational, long-term planning instrument would weigh against the bond rating assigned to Bridgewater by rating agencies and the result would be higher interest rates on bond issues and more tax dollars going to pay for the interest on loans. Bridgewater currently enjoys a good credit rating of Aa3 by Moody's Investor Service. Thus, very real and tangible cost savings result from the use of our Capital Improvement Program.

Another financial benefit from the capital programming process is the avoidance of poorly timed projects. Good planning can ensure that capital improvement efforts are coordinated, and costly duplication is avoided. In addition, significant savings can accrue to taxpayers when major capital financing is coordinated so that bond issues are sold infrequently, but at good times during the economic cycle to take advantage of low interest rates. The development of a Capital Improvement Program ensures sound fiscal and capital planning.

## **VII. How are Capital Projects financed?**

An annual appropriation is not typically included in the Operating Budget for capital expenditures as a funding source to finance select capital projects. Other financing sources for Bridgewater's capital projects include state and federal grants, free cash, other available funds, and debt. The single largest source of financing for major capital projects is borrowing through the issuance of general obligation bonds. Much like mortgaging a house, borrowing allows the Town of Bridgewater to purchase expensive capital assets and spread the costs over the useful life of the asset, thus eliminating the need to temporarily raise taxes every time a large capital asset is acquired. In addition, debt allows current and future beneficiaries to share the cost of long-term capital improvements such as new schools, libraries, or roads. All borrowing is done strictly in accordance with the Town Charter and Massachusetts General Laws (MGLs).

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## VIII. How is the CIP developed?

The process for preparing the FY2023-2027 Capital Improvement Program and its associated FY2023 Capital Budget is essentially the same as in past years. It involves active participation by Department Heads working in conjunction with the Finance Team. The Capital Budget is prepared in the context of a six to ten year determination of need by Departments, in conjunction with the Town's overall financial capacity to affordably accommodate the required debt service payments. Projected debt service payments and budgetary impacts are forecast annually to help ensure affordability and sustainability of the Capital Improvement Program.

Proposed projects are reviewed and prioritized based upon commonly used criteria such as health and safety factors, legal obligations and mandates, fiscal impact, environmental impact, community economic effects, and aesthetic and social effects on the quality of life experienced by Bridgewater residents. Projects are also examined in terms of their relationship to other projects, the Master Plan of Development, and their compatibility with Town-wide goals and objectives.

The process can be described as an iterative cycle with several distinct procedural steps. These steps and the approximate time frame in which they typically occur are described below. The process is also graphically illustrated in the Capital Projects Flow Chart following this introduction.

- *Late Summer*—Following the adoption of the Town Budget Departments are provided with their previously submitted multi-year requests for review, update, and the addition of additional years' items. While requests generally remain the same as in the initial request, there are occasionally changed circumstances which necessitate alterations to the requests. This information is returned to the Town Manager and Finance Director for General Government & Enterprise Fund projects.
- *Late Autumn / Early Winter* —The Finance Team meets to review the compiled information and begin scheduled meetings with the various Departments to evaluate the projects. The Finance Team meets to review the requests of specific Departments and the needs of the overall Town organization. The preliminary debt schedules are updated, and various financial forecasts completed in order to provide context to the Capital Budget as well as the multiple year Capital Improvement Program.
- *January/February* —The Capital Budget is finalized within the parameters of the established funding target plus any available funds such as free cash or previously approved but unexpended bond proceeds. In making final decisions, the process includes a determination of actual needs and the prioritization of need based upon:
  - legal mandate,
  - strategic alignment,
  - value to residents,
  - public safety,
  - the effect of deferral.

Projects not approved for funding are typically deferred into the next budget year.

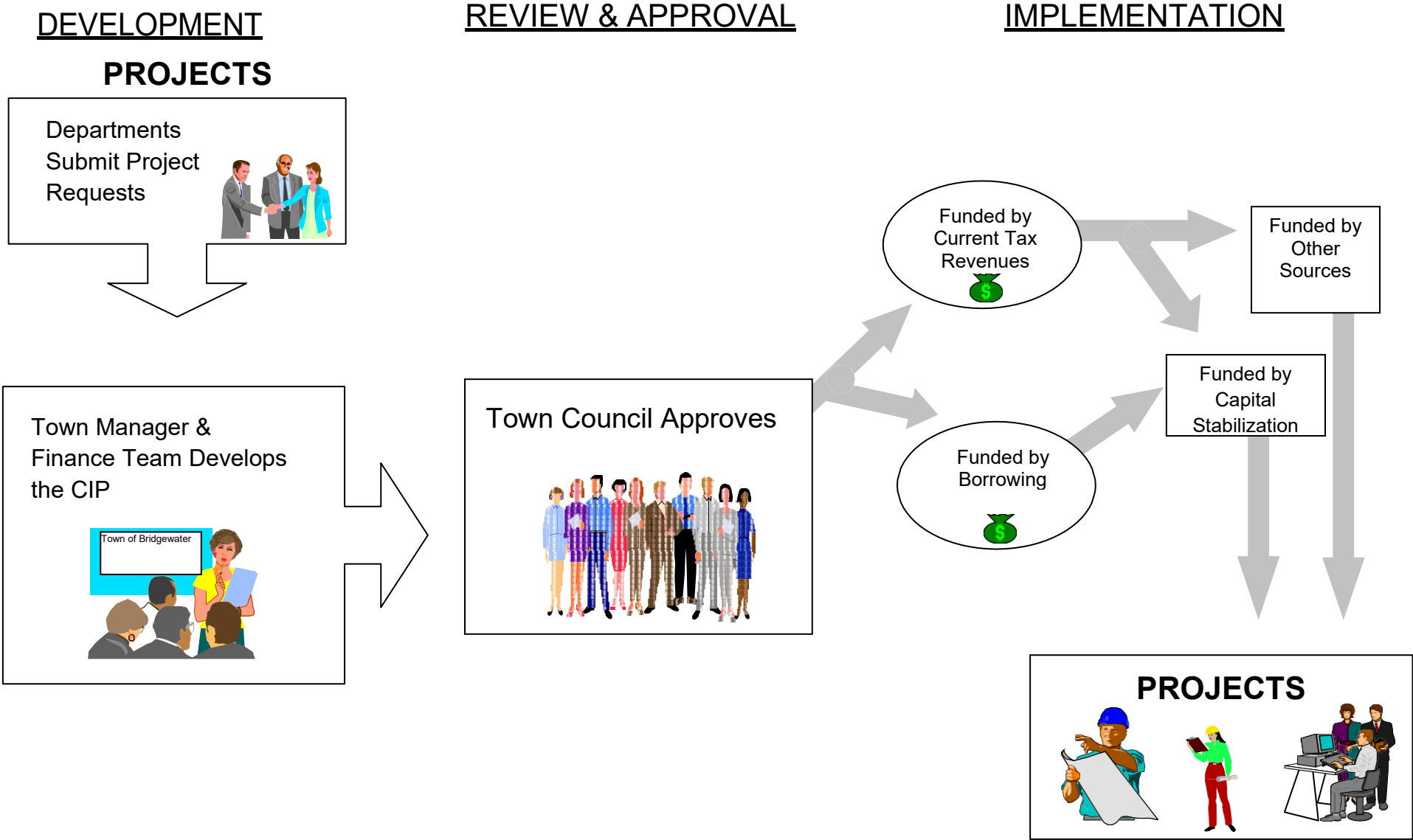
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- *March* – Any recurring capital lease obligations, such as lease/purchase payments, are placed on an Order for Council vote.
  - *March* - The Proposed Capital Improvement Program and Capital Budget is presented to the Town Council for consideration.
  - *Late Autumn / Early Winter* – Once Free Cash is certified and allocations are made pursuant to the Council’s Free Cash Policy, the Bridgewater-Raynham Regional District portion of the Capital Budget is presented to the Council as an Order.

Throughout the ensuing fiscal year, Town staff monitors all the approved projects and the following fall the Finance Team reconvenes to update the CIP all over again.

## **IX. Why must the CIP be continually updated?**

The CIP must be reviewed annually by Town departments and others to ensure its effectiveness as a flexible, mid-range strategic plan that links the annual budget with our multi-year financial forecasts and the more static long-range Master Plan of Development. Each year, Town Council reviews the capital projects recommended by the Finance Team and the Town Manager through the CIP development process and approves a Capital Budget. Unfunded projects and those slated for subsequent years in the plan are acknowledged on a planning basis only and are not funded until they are incorporated into a Capital Budget and approved by the Town Council. In this respect, the CIP can be thought of as a “rolling” process because unfunded projects and those farther out in years typically move up after each year of review. However, it is important to note that each project contained in the CIP must be recommended every subsequent year and as priorities and monetary constraints change, projects may be moved up, moved back, or even eliminated from the plan. This comprehensive annual review is critical to maintaining fiscal responsibility as well as ensuring the future education, safety, and welfare of Bridgewater residents.

# CAPITAL PROJECTS FLOW CHART



## OVERVIEW – SOURCES & USES

| Town of Bridgewater FY 2023 - 2027 Capital Improvement Program                                                                                                                                                                                                                               |                             |           |            |            |           |            |             |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|-----------|------------|------------|-----------|------------|-------------|
| AFS=Alternative Funding Source - ARPA=American Rescue Plan - ARRA=Ambulance Receipts Reserved - CH90=Chapter 90<br>- CPC=Community Preservation Fund - CSF=Capital Stabilization Fund - DE=Debt Exclusion - MSBA=MA School Building<br>Authority - OAF=Other Available Funds - WD=Water Debt |                             |           |            |            |           |            |             |
| Funding Code                                                                                                                                                                                                                                                                                 | Funding Source              | 2023      | 2024       | 2025       | 2026      | 2027       | Grand Total |
| AFS                                                                                                                                                                                                                                                                                          | Alternative Funding Source  | 327,273   | 11,255,569 | 1,108,288  | 1,000,000 |            | 13,691,130  |
| ARPA                                                                                                                                                                                                                                                                                         | ARPA                        |           |            | 5,685,647  |           |            | 5,685,647   |
| ARRA                                                                                                                                                                                                                                                                                         | Ambulance Receipts Reserved |           | 70,000     | 140,000    | 140,000   | 140,000    | 490,000     |
| CH 90                                                                                                                                                                                                                                                                                        | Chapter 90                  | 718,864   | 718,487    | 718,487    | 718,487   | 718,487    | 3,592,811   |
| CPC                                                                                                                                                                                                                                                                                          | Community Preservation      | 169,000   | 604,910    |            |           |            | 773,910     |
| CSF                                                                                                                                                                                                                                                                                          | Capital Stabilization Fund  | 1,405,681 | 2,532,274  | 1,541,192  | 942,744   | 679,269    | 7,101,160   |
| DE                                                                                                                                                                                                                                                                                           | Debt Exclusion              | 309,911   | 1,063,738  | 23,309,590 | 1,483,637 | 19,341,734 | 45,508,608  |
| MSBA                                                                                                                                                                                                                                                                                         | MSBA                        |           |            | 3,000,000  | 3,500,000 |            | 6,500,000   |
| OAF                                                                                                                                                                                                                                                                                          | Other Available Funds       |           | 27,114     |            |           |            | 27,114      |
| WD                                                                                                                                                                                                                                                                                           | Water Debt                  |           |            |            |           | 2,145,564  | 2,145,564   |
| Grand Total                                                                                                                                                                                                                                                                                  |                             | 2,930,729 | 16,272,091 | 35,503,203 | 7,784,867 | 23,025,054 | 85,515,944  |

## OVERVIEW – SOURCES & USES

| Town of Bridgewater FY 2023 - 2027 Capital Improvement Program                                                                                                                                                                                                                         |                                         |           |            |            |           |            |             |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|-----------|------------|------------|-----------|------------|-------------|
| AFS=Alternative Funding Source - ARPA=American Rescue Plan - ARRA=Ambulance Receipts Reserved - CH90=Chapter 90 - CPC=Community Preservation Fund - CSF=Capital Stabilization Fund - DE=Debt Exclusion - MSBA=MA School Building Authority - OAF=Other Available Funds - WD=Water Debt |                                         |           |            |            |           |            |             |
| Project Funded (Y/N)                                                                                                                                                                                                                                                                   | N                                       |           |            |            |           |            |             |
| Dept                                                                                                                                                                                                                                                                                   | Department                              | 2023      | 2024       | 2025       | 2026      | 2027       | Grand Total |
| 133                                                                                                                                                                                                                                                                                    | Finance                                 | 40,000    |            |            |           |            | 40,000      |
| 155                                                                                                                                                                                                                                                                                    | IT                                      | 130,500   | 10,000     | 68,000     | 225,000   | 50,000     | 483,500     |
| 192                                                                                                                                                                                                                                                                                    | Public Buildings & Property Maintenance | 433,530   | 4,170,024  | 2,389,000  | 1,115,000 | 470,000    | 8,577,554   |
| 210                                                                                                                                                                                                                                                                                    | Police                                  | 225,000   | 315,318    | 90,318     | 90,318    |            | 720,954     |
| 220                                                                                                                                                                                                                                                                                    | Fire                                    | 508,200   | 1,250,014  | 235,522    | 498,202   | 407,158    | 2,899,095   |
| 300                                                                                                                                                                                                                                                                                    | Bridgewater Middle School               |           | 470,000    | 3,270,000  |           | 200,000    | 3,940,000   |
|                                                                                                                                                                                                                                                                                        | Williams Intermediate School            |           | 212,200    | 435,000    | 3,500,000 | 275,000    | 4,422,200   |
|                                                                                                                                                                                                                                                                                        | District Wide                           |           | 155,831    | 270,106    |           |            | 425,937     |
|                                                                                                                                                                                                                                                                                        | High School                             |           | 247,496    | 2,471,594  | 415,548   | 92,887     | 3,227,525   |
| 302                                                                                                                                                                                                                                                                                    | Bristol Plymouth School                 | 309,911   | 888,738    | 888,625    | 1,023,089 | 1,193,568  | 4,303,929   |
| 410                                                                                                                                                                                                                                                                                    | Engineering                             | 60,000    |            |            |           |            | 60,000      |
| 420                                                                                                                                                                                                                                                                                    | DPW Hwy                                 | 144,124   | 246,188    | 199,224    | 199,224   | 199,224    | 987,984     |
| 422                                                                                                                                                                                                                                                                                    | Roadways Construction and Maintenance   | 718,864   | 7,893,487  | 25,126,527 | 718,487   | 20,137,217 | 54,594,582  |
| 610                                                                                                                                                                                                                                                                                    | Library                                 | 247,828   | 307,842    | 59,288     |           |            | 614,958     |
| 630                                                                                                                                                                                                                                                                                    | P & R                                   | 112,772   | 104,956    |            |           |            | 217,727     |
| Grand Total                                                                                                                                                                                                                                                                            |                                         | 2,930,729 | 16,272,091 | 35,503,203 | 7,784,867 | 23,025,054 | 85,515,944  |

## OVERVIEW – SOURCES & USES CASH PROJECTS

| Town of Bridgewater FY 2023 - 2027 Capital Improvement Program   |                  |                   |                   |                  |                   |                   |
|------------------------------------------------------------------|------------------|-------------------|-------------------|------------------|-------------------|-------------------|
| Funding Requirements                                             |                  |                   |                   |                  |                   |                   |
| Funding Source                                                   | 2023             | 2024              | 2025              | 2026             | 2027              | Grand Total       |
| CSF - Capital Stabilization Fund                                 | 1,405,681        | 2,532,274         | 1,541,192         | 942,744          | 679,269           | 7,101,160         |
| <b>Other Cash Contributions</b>                                  |                  |                   |                   |                  |                   |                   |
| AFS - Alternative Funding Sources                                | 327,273          | 11,255,569        | 1,108,288         | 1,000,000        | -                 | 13,691,130        |
| ARPA - American Rescue Plan Act (Waterline Projects)             | -                | -                 | 5,685,647         | -                | -                 | 5,685,647         |
| ARRA - Ambulance Receipts Reserved for Appropriation             | -                | 70,000            | 140,000           | 140,000          | 140,000           | 490,000           |
| CH 90 - Municiple State Grant fo Improving Public Ways           | 718,864          | 718,487           | 718,487           | 718,487          | 718,487           | 3,592,811         |
| CPC - Community Preservation Commision (Act)                     | 169,000          | 604,910           | -                 | -                | -                 | 773,910           |
| MSBA - Massachusetts School Building Authority                   | -                | -                 | 3,000,000         | 3,500,000        | -                 | 6,500,000         |
| OAF - Other Available Funds                                      | -                | 27,114            | -                 | -                | -                 | 27,114            |
| <b>Total Other Cash Contributions</b>                            | <b>1,215,137</b> | <b>12,676,080</b> | <b>10,652,422</b> | <b>5,358,487</b> | <b>858,487</b>    | <b>30,760,612</b> |
| WD - Water Debt (Debt Serviced by Incresed Water Rates)          | -                | -                 | -                 | -                | 2,145,564         | 2,145,564         |
| DE - Debt Exclusion (Debt Serviced by Tax Rate)                  | 309,911          | 1,063,738         | 23,309,590        | 1,483,637        | 19,341,734        | 45,508,608        |
| <b>Total Source Requirement</b>                                  | <b>2,930,729</b> | <b>16,272,091</b> | <b>35,503,203</b> | <b>7,784,867</b> | <b>23,025,054</b> | <b>85,515,944</b> |
| Funding Use                                                      | 2023             | 2024              | 2025              | 2026             | 2027              | Grand Total       |
| IT                                                               | 130,500          | 10,000            | 68,000            | 225,000          | 50,000            | 483,500           |
| Finance                                                          | 40,000           | -                 | -                 | -                | -                 | 40,000            |
| Public Buildings & Property Maintenance                          | 433,530          | 4,170,024         | 2,389,000         | 1,115,000        | 470,000           | 8,577,554         |
| Police                                                           | 225,000          | 315,318           | 90,318            | 90,318           | -                 | 720,954           |
| Fire                                                             | 508,200          | 1,250,014         | 235,522           | 498,202          | 407,158           | 2,899,095         |
| Bridgewater Middle School                                        | -                | 470,000           | 3,270,000         | -                | 200,000           | 3,940,000         |
| District Wide - % Bridgewater Varies Based on School Enrollment  | -                | 155,831           | 270,106           | -                | -                 | 425,937           |
| High School - % Bridgewater Varies Based on School Enrollment    | -                | 247,496           | 2,471,594         | 415,548          | 92,887            | 3,227,525         |
| Williams Intermediate School                                     | -                | 212,200           | 435,000           | 3,500,000        | 275,000           | 4,422,200         |
| Bristol Plymouth                                                 | 309,911          | 888,738           | 888,625           | 1,023,089        | 1,193,568         | 4,303,929         |
| DPW Hwy                                                          | 144,124          | 246,188           | 199,224           | 199,224          | 199,224           | 987,984           |
| Roadways Construction and Maintenance (Roads/Drainage/Waterline) | 718,864          | 7,893,487         | 25,126,527        | 718,487          | 20,137,217        | 54,594,582        |
| Engineering                                                      | 60,000           | -                 | -                 | -                | -                 | 60,000            |
| Library                                                          | 247,828          | 307,842           | 59,288            | -                | -                 | 614,958           |
| P & R                                                            | 112,772          | 104,956           | -                 | -                | -                 | 217,727           |
| <b>Total Use Requirement</b>                                     | <b>2,930,729</b> | <b>16,272,091</b> | <b>35,503,203</b> | <b>7,784,867</b> | <b>23,025,054</b> | <b>85,515,944</b> |

## OVERVIEW – DEBT PROGRAMS – DEBT FINANCING PLAN

| Town of Bridgewater Capital Plan Items by Asset Group - Projected Debt Requirement FY 2023 - FY2027 |                                               |      |                            |           |                                                                                                   |         |             |            |           |            |             |  |
|-----------------------------------------------------------------------------------------------------|-----------------------------------------------|------|----------------------------|-----------|---------------------------------------------------------------------------------------------------|---------|-------------|------------|-----------|------------|-------------|--|
| Project Funded                                                                                      | N                                             | Y    |                            |           |                                                                                                   |         |             |            |           |            |             |  |
| Sum of                                                                                              |                                               |      |                            |           |                                                                                                   |         | Fiscal Year |            |           |            |             |  |
| Dept                                                                                                | Department                                    | Fund | Asset Type                 | Project N | Description                                                                                       | 2023    | 2024        | 2025       | 2026      | 2027       | Grand Total |  |
| 192                                                                                                 | Public Buildings & Property Maintenance       | DE   | BLDG & BLDG IMPROV         | 192.21    | Roadways Building - Upgrade                                                                       |         |             | 300,000    |           |            | 300,000     |  |
|                                                                                                     |                                               |      |                            | 192.29    | Library - Windows                                                                                 |         | 95,000      |            |           |            | 95,000      |  |
|                                                                                                     |                                               |      |                            | 192.37    | Police Station - Replace Rooftop AC Unit                                                          |         | 80,000      |            |           |            | 80,000      |  |
|                                                                                                     |                                               |      |                            | 192.40    | Police Station - Replace Rubber Roofing                                                           |         |             | 500,000    |           |            | 500,000     |  |
|                                                                                                     |                                               |      |                            | 192.42    | Police Station - Seal Exterior Station Building Block                                             |         |             |            | 45,000    |            | 45,000      |  |
|                                                                                                     |                                               |      | BLDG & BLDG IMPROV Total   |           |                                                                                                   |         | 175,000     | 800,000    | 45,000    |            | 1,020,000   |  |
|                                                                                                     |                                               |      | OTHER INFRASTRUCTURE       | 192.02    | Academy Building Parking Expansion                                                                |         |             |            |           | 400,000    | 400,000     |  |
|                                                                                                     |                                               |      |                            | 192.22    | Senior Center Parking Lot Repair and Repave                                                       |         |             | 100,000    |           |            | 100,000     |  |
|                                                                                                     |                                               |      |                            | 192.41    | Police Station - Expanded Parking                                                                 |         |             | 195,000    |           |            | 195,000     |  |
|                                                                                                     |                                               |      | OTHER INFRASTRUCTURE Total |           |                                                                                                   |         |             | 295,000    |           | 400,000    | 695,000     |  |
|                                                                                                     | Public Buildings & Property Maintenance Total |      |                            |           |                                                                                                   |         | 175,000     | 1,095,000  | 45,000    | 400,000    | 1,715,000   |  |
| 300                                                                                                 | Bridgewater Middle School                     | DE   | BLDG & BLDG IMPROV         | 300.09    | BMS Replace Existing Generator - 1960                                                             |         |             | 125,000    |           |            | 125,000     |  |
|                                                                                                     |                                               |      | BLDG & BLDG IMPROV Total   |           |                                                                                                   |         |             | 125,000    |           |            | 125,000     |  |
|                                                                                                     |                                               |      | OTHER INFRASTRUCTURE       | 300.07    | BMS LED Lighting Upgrade (Interior or Exterior)?                                                  |         |             |            |           | 200,000    | 200,000     |  |
|                                                                                                     |                                               |      | OTHER INFRASTRUCTURE Total |           |                                                                                                   |         |             |            |           | 200,000    | 200,000     |  |
|                                                                                                     | Bridgewater Middle School Total               |      |                            |           |                                                                                                   |         |             | 125,000    |           | 200,000    | 325,000     |  |
|                                                                                                     | Williams Intermediate School                  | DE   | BLDG & BLDG IMPROV         | 300.51    | WIS HVAC Controls Upgrade                                                                         |         |             |            |           | 275,000    | 275,000     |  |
|                                                                                                     |                                               |      |                            | 300.52    | WIS HVAC System Upgrade Package Units (R22 Refrigerant)                                           |         |             | 300,000    |           |            | 300,000     |  |
|                                                                                                     |                                               |      | BLDG & BLDG IMPROV Total   |           |                                                                                                   |         |             | 300,000    |           | 275,000    | 575,000     |  |
|                                                                                                     | Williams Intermediate School Total            |      |                            |           |                                                                                                   |         |             | 300,000    |           | 275,000    | 575,000     |  |
|                                                                                                     | High School                                   | DE   | BLDG & BLDG IMPROV         | 300.26    | HS HVAC Terminal & Packaging Units                                                                |         |             | 1,833,300  |           |            | 1,833,300   |  |
|                                                                                                     |                                               |      |                            | 300.34    | HS Replace HVAC Controls                                                                          |         |             |            | 415,548   |            | 415,548     |  |
|                                                                                                     |                                               |      | BLDG & BLDG IMPROV Total   |           |                                                                                                   |         |             | 1,833,300  | 415,548   |            | 2,248,848   |  |
|                                                                                                     |                                               |      | OTHER INFRASTRUCTURE       | 300.25    | HS Crack Fill, Sealcoat, Reline Asphalt                                                           |         |             | 192,497    |           |            | 192,497     |  |
|                                                                                                     |                                               |      |                            | 300.28    | HS LED Lighting Upgrades                                                                          |         |             | 152,775    |           |            | 152,775     |  |
|                                                                                                     |                                               |      | OTHER INFRASTRUCTURE Total |           |                                                                                                   |         |             | 345,272    |           |            | 345,272     |  |
|                                                                                                     | High School Total                             |      |                            |           |                                                                                                   |         |             | 2,178,572  | 415,548   |            | 2,594,120   |  |
| 302                                                                                                 | Bristol Plymouth School                       | DE   | BLDG & BLDG IMPROV         | 302.01    | Bristol Plymouth School Bond - % based on enrollment: Currently                                   | 309,911 | 888,738     | 888,625    | 1,023,089 | 1,193,568  | 4,303,929   |  |
|                                                                                                     |                                               |      | BLDG & BLDG IMPROV Total   |           |                                                                                                   | 309,911 | 888,738     | 888,625    | 1,023,089 | 1,193,568  | 4,303,929   |  |
|                                                                                                     | Bristol Plymouth School Total                 |      |                            |           |                                                                                                   | 309,911 | 888,738     | 888,625    | 1,023,089 | 1,193,568  | 4,303,929   |  |
| 422                                                                                                 | Roadways Construction and Maintenance         | DE   | ROADWAYS & DRAINAGE        | 422.15    | Vernon Street Opt 2 - Pleasant to Green - Roadways                                                |         |             |            |           | 11,220,867 | 11,220,867  |  |
|                                                                                                     |                                               |      |                            |           | Vernon Street Opt 2 - Pleasant to Green - Drainage                                                |         |             |            |           | 6,052,299  | 6,052,299   |  |
|                                                                                                     |                                               |      |                            | 422.24    | Flagg Street-Roadways                                                                             |         |             | 3,692,420  |           |            | 3,692,420   |  |
|                                                                                                     |                                               |      |                            |           | Flagg Street-Drainage                                                                             |         |             | 1,522,267  |           |            | 1,522,267   |  |
|                                                                                                     |                                               |      |                            | 422.27    | Cross Street Opt 2 - Vernon St to South St - Roadways - Box Widening - Bike Lanes                 |         |             | 5,402,608  |           |            | 5,402,608   |  |
|                                                                                                     |                                               |      |                            |           | Cross Street Opt 2 - Vernon St to South St - Drainage                                             |         |             | 2,956,571  |           |            | 2,956,571   |  |
|                                                                                                     |                                               |      |                            | 422.29    | South Street Opt 1 - Crescent St to Central Sq - Roadways - Box Widening - Paving - 5' Bike Lanes |         |             | 3,337,030  |           |            | 3,337,030   |  |
|                                                                                                     |                                               |      |                            |           | South Street Opt 1 - Crescent St to Central Sq - Drainage                                         |         |             | 1,811,498  |           |            | 1,811,498   |  |
|                                                                                                     |                                               |      | ROADWAYS & DRAINAGE Total  |           |                                                                                                   |         |             | 18,722,393 |           | 17,273,166 | 35,995,560  |  |
|                                                                                                     |                                               | WD   | WATER LINES                | 422.15    | Vernon Street Opt 2 - Pleasant to Green - Water                                                   |         |             |            |           | 2,145,564  | 2,145,564   |  |
|                                                                                                     |                                               |      | WATER LINES Total          |           |                                                                                                   |         |             |            |           | 2,145,564  | 2,145,564   |  |
|                                                                                                     | Roadways Construction and Maintenance Total   |      |                            |           |                                                                                                   |         |             | 18,722,393 |           | 19,418,730 | 38,141,124  |  |
| Grand Total                                                                                         |                                               |      |                            |           |                                                                                                   | 309,911 | 1,063,738   | 23,309,590 | 1,483,637 | 21,487,298 | 47,654,172  |  |

*Debt Service estimates are not being provided at this time.*

## Detail Capital Plan – Dept. & Year

| Town of Bridgewater Capital Improvement Program                                                                                                                                                                                                                                                                  |            |                   |                                                           |            |         |             |        |         |        |             |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-------------------|-----------------------------------------------------------|------------|---------|-------------|--------|---------|--------|-------------|
| AFS= Alternative Funding Source - ARPA= American Rescue Plan - ARRA - Ambulance Receipts Reserved - DE= Debt Exclusion - OAF= Other Available Funds - CH90= Chapter 90 - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - MSBA= MA School Building Authority - SCTF= Senior Center Trust Fund |            |                   |                                                           |            |         |             |        |         |        |             |
| Project Funded                                                                                                                                                                                                                                                                                                   | N          | FY 2023 - FY 2027 |                                                           |            |         |             |        |         |        |             |
| Balance to                                                                                                                                                                                                                                                                                                       |            |                   |                                                           |            |         | Fiscal Year |        |         |        |             |
| Dept                                                                                                                                                                                                                                                                                                             | Department | Project N         | Description                                               | Funding Co | 2023    | 2024        | 2025   | 2026    | 2027   | Grand Total |
| 155                                                                                                                                                                                                                                                                                                              | IT         | 155.26            | Replacement of Public Safety Workstations (PD)            | CSF        | 30,000  |             |        |         |        | 30,000      |
|                                                                                                                                                                                                                                                                                                                  |            | 155.27            | Replacement of Virtual Server (PD)                        | CSF        | 30,000  |             |        |         |        | 30,000      |
|                                                                                                                                                                                                                                                                                                                  |            | 155.29            | Ambulance Computers Replacement                           | CSF        |         | 10,000      |        |         |        | 10,000      |
|                                                                                                                                                                                                                                                                                                                  |            | 155.30            | iPads Upgrade for Community Resource Departments          | CSF        |         |             |        | 40,000  |        | 40,000      |
|                                                                                                                                                                                                                                                                                                                  |            | 155.31            | WiFi Network Update & Extension                           | CSF        |         |             | 18,000 |         |        | 18,000      |
|                                                                                                                                                                                                                                                                                                                  |            | 155.32            | Server Room Equipment Upgrade (Academy Building)          | CSF        |         |             |        | 135,000 |        | 135,000     |
|                                                                                                                                                                                                                                                                                                                  |            | 155.35            | Software Integration and Implementation - TCM / HR / P.O. | CSF        | 70,500  |             |        |         |        | 70,500      |
|                                                                                                                                                                                                                                                                                                                  |            | 155.38            | Full Town Laptop Upgrade (1 of 2)                         | CSF        | -       |             |        |         |        | -           |
|                                                                                                                                                                                                                                                                                                                  |            |                   | Full Town Laptop Upgrade                                  | CSF        |         |             | 50,000 | 50,000  | 50,000 | 150,000     |
|                                                                                                                                                                                                                                                                                                                  | IT Total   |                   |                                                           |            | 130,500 | 10,000      | 68,000 | 225,000 | 50,000 | 483,500     |
| Grand Total                                                                                                                                                                                                                                                                                                      |            |                   |                                                           |            | 130,500 | 10,000      | 68,000 | 225,000 | 50,000 | 483,500     |

## Detail Capital Plan – Dept. & Year

| Town of Bridgewater FY 2021 - 22 Capital Improvement Program                                                                                                                                                                                                                                                        |            |                   |                      |            |        |             |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-------------------|----------------------|------------|--------|-------------|
| AFS= Alternative Funding Source - ARPA= American Rescue Plan - ARRA - Ambulance Receipts Reserved - DE= Debt Exclusion - OAF= Other Available Funds - CH90= Chapter 90 - CSF= Capital Stabilization Fund -<br>CPC=Community Preservation Fund - MSBA= MA School Building Authority - SCTF= Senior Center Trust Fund |            |                   |                      |            |        |             |
| Project<br>Funded                                                                                                                                                                                                                                                                                                   | N          | FY 2023 - FY 2027 |                      |            |        |             |
| Dept                                                                                                                                                                                                                                                                                                                | Department | Project N         | Description          | Funding Co | 2023   | Grand Total |
| 133 Finance                                                                                                                                                                                                                                                                                                         |            | 133.26            | Labor Costing Module | CSF        | 40,000 | 40,000      |
| Finance Total                                                                                                                                                                                                                                                                                                       |            |                   |                      |            | 40,000 | 40,000      |
| Grand Total                                                                                                                                                                                                                                                                                                         |            |                   |                      |            | 40,000 | 40,000      |

## Detail Capital Plan – Dept. & Year

| Town of Bridgewater Capital Improvement Program                                                                                                                                                                                                                                                                  |                                         |                   |                                                            |            |         |             |           |           |         |             |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|-------------------|------------------------------------------------------------|------------|---------|-------------|-----------|-----------|---------|-------------|--|
| AFS= Alternative Funding Source - ARPA= American Rescue Plan - ARRA - Ambulance Receipts Reserved - DE= Debt Exclusion - OAF= Other Available Funds - CH90= Chapter 90 - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - MSBA= MA School Building Authority - SCTF= Senior Center Trust Fund |                                         |                   |                                                            |            |         |             |           |           |         |             |  |
| Project Funded                                                                                                                                                                                                                                                                                                   | N                                       | FY 2023 - FY 2027 |                                                            |            |         |             |           |           |         |             |  |
| Balance to                                                                                                                                                                                                                                                                                                       |                                         |                   |                                                            |            |         | Fiscal Year |           |           |         |             |  |
| Dept                                                                                                                                                                                                                                                                                                             | Department                              | Project N         | Description                                                | Funding Co | 2023    | 2024        | 2025      | 2026      | 2027    | Grand Total |  |
| 192                                                                                                                                                                                                                                                                                                              | Public Buildings & Property Maintenance | 192.01            | Town Lot Parking Central Square Parking - Reconstruction   | AFS        |         |             | 100,000   |           |         | 100,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.02            | Academy Building Parking Expansion                         | DE         |         |             |           |           | 400,000 | 400,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.06            | Public Parking Garage                                      | AFS        |         |             |           | 1,000,000 |         | 1,000,000   |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.09            | Memorial Building - Rehab CPC                              | CPC        | 169,000 |             |           |           |         | 169,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                                         |                   | Memorial Building - Rehab CSF                              | CSF        | 120,000 |             |           |           |         | 120,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.10            | Stiles & Hart Parkland Initiative Phase II                 | CPC        |         | 251,010     |           |           |         | 251,010     |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.13            | Shade Tree Management Program                              | CSF        |         | 100,000     |           |           |         | 100,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.14            | Downtown Paid Parking                                      | AFS        |         |             | 600,000   |           |         | 600,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.16            | Taking of Mobil Station 46 Summer Street                   | CPC        |         | 313,900     |           |           |         | 313,900     |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.21            | Roadways Building - Upgrade                                | DE         |         |             | 300,000   |           |         | 300,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.22            | Senior Center Parking Lot Repair and Repave                | DE         |         |             | 100,000   |           |         | 100,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.27            | Library - Carpet Replacement                               | CSF        |         | 50,500      |           |           |         | 50,500      |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.28            | Library - Interior Painting & Furniture                    | CSF        |         | 52,500      |           |           |         | 52,500      |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.29            | Library - Windows                                          | DE         |         | 95,000      |           |           |         | 95,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.30            | Library - HVAC                                             | CSF        | 15,000  |             |           |           |         | 15,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.31            | Library - Door Access System                               | CSF        | 15,000  |             |           |           |         | 15,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.34            | LAZ Parking Program                                        | AFS        |         |             | 349,000   |           |         | 349,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.37            | Police Station - Replace Rooftop AC Unit                   | DE         |         | 80,000      |           |           |         | 80,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.40            | Police Station - Replace Rubber Roofing                    | DE         |         |             | 500,000   |           |         | 500,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.41            | Police Station - Expanded Parking                          | DE         |         |             | 195,000   |           |         | 195,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.42            | Police Station - Seal Exterior Station Building Block      | DE         |         |             |           | 45,000    |         | 45,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.43            | Police Station - Reconstruct Interior - 2nd Interview Room | CSF        |         | 95,000      |           |           |         | 95,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.50            | Electric Vehicle Charging Stations Phase II (Library)      | OAF        |         | 27,114      |           |           |         | 27,114      |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.55            | Garage Heaters - Fire Station 1 & 2 (2)                    | CSF        | 12,300  |             |           |           |         | 12,300      |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.62            | Historical Archive/Museum                                  | CSF        |         |             | 175,000   |           |         | 175,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.63            | Concession Building Stairs                                 | AFS        | -       |             |           |           |         | -           |  |
|                                                                                                                                                                                                                                                                                                                  |                                         |                   |                                                            | CSF        | 20,000  |             |           |           |         | 20,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.64            | Senior Center Generator Upgrade                            | AFS        | 50,000  |             |           |           |         | 50,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                                         |                   |                                                            | CSF        | 32,230  |             |           |           |         | 32,230      |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.65            | Vault Improvement                                          | CSF        |         | 35,000      |           |           |         | 35,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 192.66            | Hanson Farm Preservation                                   | AFS        |         | 3,000,000   |           |           |         | 3,000,000   |  |
|                                                                                                                                                                                                                                                                                                                  |                                         | 300.00            | Old High School Purchase (4 of 12) 1-7@70,000   5@42,000   | CSF        |         | 70,000      |           |           |         | 70,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                                         |                   | Old High School Purchase (5 of 12) 1-7@70,000   5@42,000   | CSF        |         |             | 70,000    |           |         | 70,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                                         |                   | Old High School Purchase (6 of 12) 1-7@70,000   5@42,000   | CSF        |         |             |           | 70,000    |         | 70,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                                         |                   | Old High School Purchase (7 of 12) 1-7@70,000   5@42,000   | CSF        |         |             |           |           | 70,000  | 70,000      |  |
| Public Buildings & Property Maintenance Total                                                                                                                                                                                                                                                                    |                                         |                   |                                                            |            | 433,530 | 4,170,024   | 2,389,000 | 1,115,000 | 470,000 | 8,577,554   |  |
| Grand Total                                                                                                                                                                                                                                                                                                      |                                         |                   |                                                            |            | 433,530 | 4,170,024   | 2,389,000 | 1,115,000 | 470,000 | 8,577,554   |  |

## Detail Capital Plan – Dept. & Year

| Town of Bridgewater Capital Improvement Program                                                                                                                                                                                                                                                                  |              |                   |                                                                     |            |         |                |         |         |         |             |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|-------------------|---------------------------------------------------------------------|------------|---------|----------------|---------|---------|---------|-------------|--|
| AFS= Alternative Funding Source - ARPA= American Rescue Plan - ARRA - Ambulance Receipts Reserved - DE= Debt Exclusion - OAF= Other Available Funds - CH90= Chapter 90 - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - MSBA= MA School Building Authority - SCTF= Senior Center Trust Fund |              |                   |                                                                     |            |         |                |         |         |         |             |  |
| Project Funded N                                                                                                                                                                                                                                                                                                 |              | FY 2023 - FY 2027 |                                                                     |            |         |                |         |         |         |             |  |
| Balance to                                                                                                                                                                                                                                                                                                       |              |                   |                                                                     |            |         | Fiscal Year IT |         |         |         |             |  |
| Dept                                                                                                                                                                                                                                                                                                             | Department   | Project N         | Description                                                         | Funding Co | 2023    | 2024           | 2025    | 2026    | 2027    | Grand Total |  |
| 210                                                                                                                                                                                                                                                                                                              | Police       | 210.14            | Replace Two Police Vehicles                                         | CSF        | 150,000 |                |         |         |         | 150,000     |  |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Replace One Police Vehicles                                         | CSF        | 75,000  |                |         |         |         | 75,000      |  |
|                                                                                                                                                                                                                                                                                                                  |              | 210.15            | Replace All Issued Tasers (3 of 5)                                  | CSF        |         | 25,000         |         |         |         | 25,000      |  |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Replace All Issued Tasers (4 of 5)                                  | CSF        |         |                | 25,000  |         |         | 25,000      |  |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Replace All Issued Tasers (5 of 5)                                  | CSF        |         |                |         | 25,000  |         | 25,000      |  |
|                                                                                                                                                                                                                                                                                                                  |              | 210.18            | Replace 2 Police Vehicles - 1 Specialty Vehicle                     | CSF        |         | 225,000        |         |         |         | 225,000     |  |
|                                                                                                                                                                                                                                                                                                                  |              | 210.20            | Body Worn Camera System ( 3 of 5)                                   | CSF        |         | 65,318         |         |         |         | 65,318      |  |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Body Worn Camera System ( 4 of 5)                                   | CSF        |         |                | 65,318  |         |         | 65,318      |  |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Body Worn Camera System ( 5 of 5)                                   | CSF        |         |                |         | 65,318  |         | 65,318      |  |
|                                                                                                                                                                                                                                                                                                                  | Police Total |                   |                                                                     |            | 225,000 | 315,318        | 90,318  | 90,318  |         | 720,954     |  |
| 220                                                                                                                                                                                                                                                                                                              | Fire         | 220.12            | Fire Engine (E4) Lease 5 of 5                                       | CSF        |         | 137,492        |         |         |         | 137,492     |  |
|                                                                                                                                                                                                                                                                                                                  |              | 220.14            | Diesel Utility Side-by-Side: ATV                                    | CSF        | 25,000  |                |         |         |         | 25,000      |  |
|                                                                                                                                                                                                                                                                                                                  |              | 220.15            | Radio Equipment Upgrades: Vehicle Mounted & Portable - Lease 3 of 5 | CSF        |         | 95,522         |         |         |         | 95,522      |  |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Radio Equipment Upgrades: Vehicle Mounted & Portable - Lease 4 of 5 | CSF        |         |                | 95,522  |         |         | 95,522      |  |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Radio Equipment Upgrades: Vehicle Mounted & Portable - Lease 5 of 5 | CSF        |         |                |         | 91,044  |         | 91,044      |  |
|                                                                                                                                                                                                                                                                                                                  |              | 220.23            | Special Ops Vehicle (Conversion of A3 when Rotated Out of Service)  | CSF        |         | 50,000         |         |         |         | 50,000      |  |
|                                                                                                                                                                                                                                                                                                                  |              | 220.25            | Tech Rescue Trailor & Equipment                                     | CSF        | 50,000  |                |         |         |         | 50,000      |  |
|                                                                                                                                                                                                                                                                                                                  |              | 220.30            | ATV & UTV Trailers (2)                                              | CSF        | 25,200  |                |         |         |         | 25,200      |  |
|                                                                                                                                                                                                                                                                                                                  |              | 220.32            | Ambulance (A1) Five Year Lease 1 of 5                               | ARRA       |         | 70,000         |         |         |         | 70,000      |  |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Ambulance (A1) Five Year Lease 2 of 5                               | ARRA       |         |                | 70,000  |         |         | 70,000      |  |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Ambulance (A1) Five Year Lease 3 of 5                               | ARRA       |         |                |         | 70,000  |         | 70,000      |  |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Ambulance (A1) Five Year Lease 4 of 5                               | ARRA       |         |                |         |         | 70,000  | 70,000      |  |
|                                                                                                                                                                                                                                                                                                                  |              | 220.33            | SUV/Command Vehicle (Vin # 7071)                                    | CSF        |         | 47,000         |         |         |         | 47,000      |  |
|                                                                                                                                                                                                                                                                                                                  |              | 220.34            | Ambulance (A2) Five Year Lease 1 of 5                               | ARRA       |         |                | 70,000  |         |         | 70,000      |  |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Ambulance (A2) Five Year Lease 2 of 5                               | ARRA       |         |                |         | 70,000  |         | 70,000      |  |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Ambulance (A2) Five Year Lease 3 of 5                               | ARRA       |         |                |         |         | 70,000  | 70,000      |  |
|                                                                                                                                                                                                                                                                                                                  |              | 220.35            | SUV/Command Vehicle (Vin # 5780)                                    | CSF        |         |                |         | 47,000  |         | 47,000      |  |
|                                                                                                                                                                                                                                                                                                                  |              | 220.36            | SUV/Command Vehicle (Vin # 5780)                                    | CSF        |         |                |         |         | 47,000  | 47,000      |  |
|                                                                                                                                                                                                                                                                                                                  |              | 220.43            | Replacement of Air Boat & Trailer                                   | CSF        | 98,000  |                |         |         |         | 98,000      |  |
|                                                                                                                                                                                                                                                                                                                  |              | 220.44            | Tower - Aerial Ladder Truck 1 of 10                                 | CSF        |         |                |         | 220,158 |         | 220,158     |  |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Tower - Aerial Ladder Truck 2 of 10                                 | CSF        |         |                |         |         | 220,158 | 220,158     |  |
|                                                                                                                                                                                                                                                                                                                  |              | 220.45            | Engine 3                                                            | AFS        |         | 772,727        |         |         |         | 772,727     |  |
|                                                                                                                                                                                                                                                                                                                  |              |                   | Engine 3                                                            | CSF        |         | 77,273         |         |         |         | 77,273      |  |
|                                                                                                                                                                                                                                                                                                                  |              | 220.46            | SCBA Air Compressor & Refill Station                                | AFS        | 63,636  |                |         |         |         | 63,636      |  |
|                                                                                                                                                                                                                                                                                                                  |              |                   |                                                                     | CSF        | 11,364  |                |         |         |         | 11,364      |  |
|                                                                                                                                                                                                                                                                                                                  |              | 220.47            | New Bush Truck                                                      | AFS        | 213,636 |                |         |         |         | 213,636     |  |
|                                                                                                                                                                                                                                                                                                                  |              |                   |                                                                     | CSF        | 21,364  |                |         |         |         | 21,364      |  |
|                                                                                                                                                                                                                                                                                                                  | Fire Total   |                   |                                                                     |            | 508,200 | 1,250,014      | 235,522 | 498,202 | 407,158 | 2,899,095   |  |
| Grand Total                                                                                                                                                                                                                                                                                                      |              |                   |                                                                     |            | 733,200 | 1,565,332      | 325,840 | 588,520 | 407,158 | 3,620,049   |  |

## Detail Capital Plan – Dept. & Year

| Town of Bridgewater Capital Improvement Program                                                                                                                                                                                                                                                                  |                                    |           |                                                                |            |         |           |           |           |           |             |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|-----------|----------------------------------------------------------------|------------|---------|-----------|-----------|-----------|-----------|-------------|--|
| AFS= Alternative Funding Source - ARPA= American Rescue Plan - ARRA - Ambulance Receipts Reserved - DE= Debt Exclusion - OAF= Other Available Funds - CH90= Chapter 90 - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - MSBA= MA School Building Authority - SCTF= Senior Center Trust Fund |                                    |           |                                                                |            |         |           |           |           |           |             |  |
| Project Funded                                                                                                                                                                                                                                                                                                   | N                                  | Y         | FY 2023 - FY 2027                                              |            |         |           |           |           |           |             |  |
| Dept                                                                                                                                                                                                                                                                                                             | Department                         | Project N | Description                                                    | Funding Co | 2023    | 2024      | 2025      | 2026      | 2027      | Grand Total |  |
| 300                                                                                                                                                                                                                                                                                                              | Bridgewater Middle School          | 300.02    | BMS Replace Asphalt Pavements and restripe- Front              | CSF        |         | 200,000   |           |           |           | 200,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.03    | BMS Crack Fill, seal coat, restripe asphalt-Back               | CSF        |         | 50,000    |           |           |           | 50,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.06    | BMS ADA Improvements and Repairs Walks                         | CSF        |         |           | 25,000    |           |           | 25,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.07    | BMS LED Lighting Upgrade (Interior or Exterior)?               | DE         |         |           |           |           | 200,000   | 200,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.08    | BMS Replace All Windows MSBA                                   | MSBA       |         |           | 3,000,000 |           |           | 3,000,000   |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.09    | BMS Replace Existing Generator - 1960                          | DE         |         |           | 125,000   |           |           | 125,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.11    | BMS Replace Shades                                             | CSF        |         | 85,000    |           |           |           | 85,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.15    | BMS Upgrade Elevator Conveying System                          | CSF        |         |           | 65,000    |           |           | 65,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.16    | BMS Upgrade Generator Electrical                               | CSF        |         |           | 45,000    |           |           | 45,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.57    | BMS Printers                                                   | CSF        |         | 5,000     |           |           |           | 5,000       |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.58    | BMS Chromebook Cart - Hardware - Mobile Classroom              | CSF        |         | 10,000    |           |           |           | 10,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.59    | BMS Phone System - Hardware - Communications                   | CSF        |         | 120,000   |           |           |           | 120,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.60    | BMS Chromebook Cart - Hardware - Mobile Classroom              | CSF        |         |           | 10,000    |           |           | 10,000      |  |
|                                                                                                                                                                                                                                                                                                                  | Bridgewater Middle School Total    |           |                                                                |            |         | 470,000   | 3,270,000 |           | 200,000   | 3,940,000   |  |
|                                                                                                                                                                                                                                                                                                                  | Williams Intermediate School       | 300.47    | WIS Upgrade Fire Panel - Under Review                          | CSF        |         |           | 55,000    |           |           | 55,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.48    | WIS Correct Leaking windows and roof - Under Review            | MSBA       |         |           |           | 3,500,000 |           | 3,500,000   |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.49    | WIS Crack Fill, Sealcoat, Refine Asphalt                       | CSF        |         | 75,000    |           |           |           | 75,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.51    | WIS HVAC Controls Upgrade                                      | DE         |         |           |           |           | 275,000   | 275,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.52    | WIS HVAC System Upgrade Package Units (R22 Refrigerant)        | DE         |         |           | 300,000   |           |           | 300,000     |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.53    | WIS Lighting Controls / LED Lighting Upgrades                  | CSF        |         | 45,000    |           |           |           | 45,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.56    | WIS Replace Shades                                             | CSF        |         | 85,000    |           |           |           | 85,000      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.70    | WIS Document Cameras (60) - Classroom Instruction              | CSF        |         | 7,200     |           |           |           | 7,200       |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.71    | WIS Camera System Upgrade - Building Security                  | CSF        |         |           | 80,000    |           |           | 80,000      |  |
|                                                                                                                                                                                                                                                                                                                  | Williams Intermediate School Total |           |                                                                |            |         | 212,200   | 435,000   | 3,500,000 | 275,000   | 4,422,200   |  |
|                                                                                                                                                                                                                                                                                                                  | District Wide                      | 300.18    | DW 4x4 Plow Truck Dump                                         | CSF        |         | 48,888    |           |           |           | 48,888      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.23    | DW Replace Metal Exterior Grounds shop                         | CSF        |         |           | 76,388    |           |           | 76,388      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.20    | DW Replace Bobcat                                              | CSF        |         |           | 64,166    |           |           | 64,166      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.21    | DW Replace Shop Roof                                           | CSF        |         |           | 91,665    |           |           | 91,665      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.62    | DW 4x4 Plow Truck                                              | CSF        |         | 45,833    |           |           |           | 45,833      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.61    | DW District Firewall                                           | CSF        |         | 61,110    |           |           |           | 61,110      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.63    | DW Staff Laptops                                               | CSF        |         |           | 13,444    |           |           | 13,444      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.64    | DW Computers (40)                                              | CSF        |         |           | 24,444    |           |           | 24,444      |  |
|                                                                                                                                                                                                                                                                                                                  | District Wide Total                |           |                                                                |            |         | 155,831   | 270,106   |           |           | 425,937     |  |
|                                                                                                                                                                                                                                                                                                                  | High School                        | 300.24    | HS New Parking by Stadium - Pending Study                      | CSF        |         |           | 61,110    |           |           | 61,110      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.25    | HS Crack Fill, Sealcoat, Refine Asphalt                        | DE         |         |           | 192,497   |           |           | 192,497     |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.26    | HS HVAC Terminal & Packaging Units                             | DE         |         |           | 1,833,300 |           |           | 1,833,300   |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.28    | HS LED Lighting Upgrades                                       | DE         |         |           | 152,775   |           |           | 152,775     |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.29    | HS Replace Boiler No. 1                                        | CSF        |         |           | 46,444    |           |           | 46,444      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.30    | HS Replace Boiler No. 2                                        | CSF        |         |           | 52,555    |           |           | 52,555      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.31    | HS Replace Boiler No. 3                                        | CSF        |         |           |           |           | 46,444    | 46,444      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.32    | HS Replace Boiler No. 4                                        | CSF        |         |           |           |           | 46,444    | 46,444      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.33    | HS Replace Boiler No. 5                                        | CSF        |         |           | 52,555    |           |           | 52,555      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.34    | HS Replace HVAC Controls                                       | DE         |         |           |           | 415,548   |           | 415,548     |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.39    | HS Replace Remaining 20% of Sprinkler Heads                    | CSF        |         |           | 45,833    |           |           | 45,833      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.42    | HS Replace Turf Field Lighting                                 | CSF        |         | 48,888    |           |           |           | 48,888      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.45    | HS Ride on Scrubber                                            | CSF        |         |           | 10,083    |           |           | 10,083      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.66    | HS Printers                                                    | CSF        |         |           | 6,111     |           |           | 6,111       |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.67    | HS Lecture Hall Projector                                      | CSF        |         | 15,278    |           |           |           | 15,278      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.68    | HS Large Instructional Classroom - AV                          | CSF        |         |           | 18,333    |           |           | 18,333      |  |
|                                                                                                                                                                                                                                                                                                                  |                                    | 300.69    | HS Install Projectors or Interactive LED Panels - AV Classroom | CSF        |         | 183,330   |           |           |           | 183,330     |  |
|                                                                                                                                                                                                                                                                                                                  | High School Total                  |           |                                                                |            |         | 247,496   | 2,471,594 | 415,548   | 92,887    | 3,227,525   |  |
| 300 Total                                                                                                                                                                                                                                                                                                        |                                    |           |                                                                |            |         | 1,085,526 | 6,446,700 | 3,915,548 | 567,887   | 12,015,661  |  |
| 302                                                                                                                                                                                                                                                                                                              | Bristol Plymouth School            | 302.01    | Bristol Plymouth School Bond - % based on enrollment: Curr     | DE         | 309,911 | 888,738   | 888,625   | 1,023,089 | 1,193,568 | 4,303,929   |  |
|                                                                                                                                                                                                                                                                                                                  | Bristol Plymouth School Total      |           |                                                                |            | 309,911 | 888,738   | 888,625   | 1,023,089 | 1,193,568 | 4,303,929   |  |
| 302 Total                                                                                                                                                                                                                                                                                                        |                                    |           |                                                                |            | 309,911 | 888,738   | 888,625   | 1,023,089 | 1,193,568 | 4,303,929   |  |
| Grand Total                                                                                                                                                                                                                                                                                                      |                                    |           |                                                                |            | 309,911 | 1,974,264 | 7,335,325 | 4,938,637 | 1,761,455 | 16,319,590  |  |

## Detail Capital Plan – Dept. & Year

| Town of Bridgewater Capital Improvement Program                                                                                                                                                                                                                                                                  |             |                   |                          |         |        |             |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------------|--------------------------|---------|--------|-------------|
| AFS= Alternative Funding Source - ARPA= American Rescue Plan - ARRA - Ambulance Receipts Reserved - DE= Debt Exclusion - OAF= Other Available Funds - CH90= Chapter 90 - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - MSBA= MA School Building Authority - SCTF= Senior Center Trust Fund |             |                   |                          |         |        |             |
| Project Funded                                                                                                                                                                                                                                                                                                   | N           | FY 2023 - FY 2027 |                          |         |        |             |
| Dept                                                                                                                                                                                                                                                                                                             | Department  | Project N         | Description              | Funding | 2023   | Grand Total |
| 410                                                                                                                                                                                                                                                                                                              | Engineering | 410.02            | Engineering Survey Truck | CSF     | 60,000 | 60,000      |
| Engineering Total                                                                                                                                                                                                                                                                                                |             |                   |                          |         | 60,000 | 60,000      |
| Grand Total                                                                                                                                                                                                                                                                                                      |             |                   |                          |         | 60,000 | 60,000      |

## Detail Capital Plan – Dept. & Year

| Town of Bridgewater Capital Improvement Program                                                                                                                                                                                                                                                                  |  |            |                   |                                                |         |         |         |         |         |         |             |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|------------|-------------------|------------------------------------------------|---------|---------|---------|---------|---------|---------|-------------|
| AFS= Alternative Funding Source - ARPA= American Rescue Plan - ARRA - Ambulance Receipts Reserved - DE= Debt Exclusion - OAF= Other Available Funds - CH90= Chapter 90 - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - MSBA= MA School Building Authority - SCTF= Senior Center Trust Fund |  |            |                   |                                                |         |         |         |         |         |         |             |
| Project Funded                                                                                                                                                                                                                                                                                                   |  | N          | FY 2023 - FY 2027 |                                                |         |         |         |         |         |         |             |
| Dept                                                                                                                                                                                                                                                                                                             |  | Department | Project N         | Description                                    | Funding | 2023    | 2024    | 2025    | 2026    | 2027    | Grand Total |
| 420                                                                                                                                                                                                                                                                                                              |  | DPW Hwy    | 420.08            | No. 2 - 16 Freightliner - Lease Payment 5 of 5 | CSF     |         | 46,964  |         |         |         | 46,964      |
|                                                                                                                                                                                                                                                                                                                  |  |            | 420.09            | John Deer Loader - Lease Payment 1 of 5        | CSF     | 53,124  |         |         |         |         | 53,124      |
|                                                                                                                                                                                                                                                                                                                  |  |            |                   | John Deer Loader - Lease Payment 2 of 5        | CSF     |         | 53,124  |         |         |         | 53,124      |
|                                                                                                                                                                                                                                                                                                                  |  |            |                   | John Deer Loader - Lease Payment 3 of 5        | CSF     |         |         | 53,124  |         |         | 53,124      |
|                                                                                                                                                                                                                                                                                                                  |  |            |                   | John Deer Loader - Lease Payment 4 of 5        | CSF     |         |         |         | 53,124  |         | 53,124      |
|                                                                                                                                                                                                                                                                                                                  |  |            |                   | John Deer Loader - Lease Payment 5 of 5        | CSF     |         |         |         |         | 53,124  | 53,124      |
|                                                                                                                                                                                                                                                                                                                  |  |            | 420.13            | No. 2 - 24 Six Wheeler - Lease Payment 2 of 5  | CSF     |         | 48,700  |         |         |         | 48,700      |
|                                                                                                                                                                                                                                                                                                                  |  |            |                   | No. 2 - 24 Six Wheeler - Lease Payment 3 of 5  | CSF     |         |         | 48,700  |         |         | 48,700      |
|                                                                                                                                                                                                                                                                                                                  |  |            |                   | No. 2 - 24 Six Wheeler - Lease Payment 4 of 5  | CSF     |         |         |         | 48,700  |         | 48,700      |
|                                                                                                                                                                                                                                                                                                                  |  |            |                   | No. 2 - 24 Six Wheeler - Lease Payment 5 of 5  | CSF     |         |         |         |         | 48,700  | 48,700      |
|                                                                                                                                                                                                                                                                                                                  |  |            | 420.14            | No. 2 - 26 Six Wheeler - Lease Payment 2 of 5  | CSF     |         | 48,700  |         |         |         | 48,700      |
|                                                                                                                                                                                                                                                                                                                  |  |            |                   | No. 2 - 26 Six Wheeler - Lease Payment 3 of 5  | CSF     |         |         | 48,700  |         |         | 48,700      |
|                                                                                                                                                                                                                                                                                                                  |  |            |                   | No. 2 - 26 Six Wheeler - Lease Payment 4 of 5  | CSF     |         |         |         | 48,700  |         | 48,700      |
|                                                                                                                                                                                                                                                                                                                  |  |            |                   | No. 2 - 26 Six Wheeler - Lease Payment 5 of 5  | CSF     |         |         |         |         | 48,700  | 48,700      |
|                                                                                                                                                                                                                                                                                                                  |  |            | 420.21            | No. 2 - 18 Six Wheeler - Lease Payment 1 of 5  | CSF     |         | 48,700  |         |         |         | 48,700      |
|                                                                                                                                                                                                                                                                                                                  |  |            |                   | No. 2 - 18 Six Wheeler - Lease Payment 2 of 5  | CSF     |         |         | 48,700  |         |         | 48,700      |
|                                                                                                                                                                                                                                                                                                                  |  |            |                   | No. 2 - 18 Six Wheeler - Lease Payment 3 of 5  | CSF     |         |         |         | 48,700  |         | 48,700      |
|                                                                                                                                                                                                                                                                                                                  |  |            |                   | No. 2 - 18 Six Wheeler - Lease Payment 4 of 5  | CSF     |         |         |         |         | 48,700  | 48,700      |
|                                                                                                                                                                                                                                                                                                                  |  |            | 420.23            | Hot Box Truck (2-13)                           | CSF     | 91,000  |         |         |         |         | 91,000      |
| DPW Hwy Total                                                                                                                                                                                                                                                                                                    |  |            |                   |                                                |         | 144,124 | 246,188 | 199,224 | 199,224 | 199,224 | 987,984     |
| Grand Total                                                                                                                                                                                                                                                                                                      |  |            |                   |                                                |         | 144,124 | 246,188 | 199,224 | 199,224 | 199,224 | 987,984     |

## Detail Capital Program – Dept. & Year

| Town of Bridgewater Capital Improvement Program                                                                                                                                                                                                                                                                  |     |            |                                             |           |   |                                                                                                |       |         |   |         |           |            |            |            |             |            |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|------------|---------------------------------------------|-----------|---|------------------------------------------------------------------------------------------------|-------|---------|---|---------|-----------|------------|------------|------------|-------------|------------|
| AFS= Alternative Funding Source - ARPA= American Rescue Plan - ARRA - Ambulance Receipts Reserved - DE= Debt Exclusion - OAF= Other Available Funds - CH90= Chapter 90 - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - MSBA= MA School Building Authority - SCTF= Senior Center Trust Fund |     |            |                                             |           |   |                                                                                                |       |         |   |         |           |            |            |            |             |            |
| Project Funded                                                                                                                                                                                                                                                                                                   |     | N          | FY 2023 - FY 2027                           |           |   |                                                                                                |       |         |   |         |           |            |            |            |             |            |
| Dept                                                                                                                                                                                                                                                                                                             | ▼   | Department | ▼                                           | Project N | ▼ | Description                                                                                    | ▼     | Funding | ▼ | 2023    | 2024      | 2025       | 2026       | 2027       | Grand Total |            |
|                                                                                                                                                                                                                                                                                                                  | 422 |            | Roadways Construction and Maintenance       | 422.15    |   | Vernon Street Opt 2 - Pleasant to Green - Roadways                                             | DE    |         |   |         |           |            |            | 11,220,867 | 11,220,867  |            |
|                                                                                                                                                                                                                                                                                                                  |     |            |                                             |           |   | Vernon Street Opt 2 - Pleasant to Green - Drainage                                             | DE    |         |   |         |           |            |            | 6,052,299  | 6,052,299   |            |
|                                                                                                                                                                                                                                                                                                                  |     |            |                                             |           |   | Vernon Street Opt 2 - Pleasant to Green - Water                                                | WD    |         |   |         |           |            |            | 2,145,564  | 2,145,564   |            |
|                                                                                                                                                                                                                                                                                                                  |     |            |                                             | 422.24    |   | Flagg Street-Roadways                                                                          | DE    |         |   |         |           | 3,692,420  |            |            | 3,692,420   |            |
|                                                                                                                                                                                                                                                                                                                  |     |            |                                             |           |   | Flagg Street-Drainage                                                                          | DE    |         |   |         |           | 1,522,267  |            |            | 1,522,267   |            |
|                                                                                                                                                                                                                                                                                                                  |     |            |                                             |           |   | Flagg Street-Water Lines                                                                       | ARPA  |         |   |         |           | 2,213,226  |            |            | 2,213,226   |            |
|                                                                                                                                                                                                                                                                                                                  |     |            |                                             | 422.34    |   | Chpt. 90 - Roadways Resurfacing & Repair                                                       | CH 90 |         |   | 718,864 | 718,487   | 718,487    | 718,487    | 718,487    | 3,592,811   |            |
|                                                                                                                                                                                                                                                                                                                  |     |            |                                             | 422.27    |   | Cross Street Opt 2 - Vernon St to South St - Roadways - Box Widening - Bike Lanes              | DE    |         |   |         |           | 5,402,608  |            |            | 5,402,608   |            |
|                                                                                                                                                                                                                                                                                                                  |     |            |                                             |           |   | Cross Street Opt 2 - Vernon St to South St - Drainage                                          | DE    |         |   |         |           | 2,956,571  |            |            | 2,956,571   |            |
|                                                                                                                                                                                                                                                                                                                  |     |            |                                             |           |   | Cross Street Opt 2 - Vernon St to South St - Water Lines                                       | ARPA  |         |   |         |           | 2,397,312  |            |            | 2,397,312   |            |
|                                                                                                                                                                                                                                                                                                                  |     |            |                                             | 422.29    |   | South Street Opt 1 - Crescent St to Central Sq - Roadways - Box Widening - Paving - 5' Bike La | DE    |         |   |         |           | 3,337,030  |            |            | 3,337,030   |            |
|                                                                                                                                                                                                                                                                                                                  |     |            |                                             |           |   | South Street Opt 1 - Crescent St to Central Sq - Drainage                                      | DE    |         |   |         |           | 1,811,498  |            |            | 1,811,498   |            |
|                                                                                                                                                                                                                                                                                                                  |     |            |                                             |           |   | South Street Opt 1 - Crescent St to Central Sq - Water Lines                                   | ARPA  |         |   |         |           | 1,075,109  |            |            | 1,075,109   |            |
|                                                                                                                                                                                                                                                                                                                  |     |            |                                             | 422.35    |   | High Street Dam Removal and Bridge Replacement                                                 | AFS   |         |   | -       | 7,175,000 |            |            |            | 7,175,000   |            |
|                                                                                                                                                                                                                                                                                                                  |     |            | Roadways Construction and Maintenance Total |           |   |                                                                                                |       |         |   |         | 718,864   | 7,893,487  | 25,126,527 | 718,487    | 20,137,217  | 54,594,582 |
| Grand Total                                                                                                                                                                                                                                                                                                      |     |            |                                             |           |   |                                                                                                |       |         |   | 718,864 | 7,893,487 | 25,126,527 | 718,487    | 20,137,217 | 54,594,582  |            |

## Detail Capital Plan – Dept. & Year

| Town of Bridgewater Capital Improvement Program                                                                                                                                                                                                                                                                  |            |           |                             |            |         |         |             |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-----------|-----------------------------|------------|---------|---------|-------------|--|
| AFS= Alternative Funding Source - ARPA= American Rescue Plan - ARRA - Ambulance Receipts Reserved - DE= Debt Exclusion - OAF= Other Available Funds - CH90= Chapter 90 - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - MSBA= MA School Building Authority - SCTF= Senior Center Trust Fund |            |           |                             |            |         |         |             |  |
| Project Funded                                                                                                                                                                                                                                                                                                   | N          |           | FY 2023 - FY 2027           |            |         |         |             |  |
| Dept                                                                                                                                                                                                                                                                                                             | Department | Project N | Description                 | Funding Co | 2023    | 2024    | Grand Total |  |
| 630                                                                                                                                                                                                                                                                                                              | P & R      | 630.15    | Dump Truck with Plow Setup  | CSF        |         | 50,000  | 50,000      |  |
|                                                                                                                                                                                                                                                                                                                  |            | 630.16    | Pickup Truck                | CSF        | 60,000  |         | 60,000      |  |
|                                                                                                                                                                                                                                                                                                                  |            | 630.18    | Dog Park                    | CPC        |         | 40,000  | 40,000      |  |
|                                                                                                                                                                                                                                                                                                                  |            | 630.19    | Spreader/Sprayer            | CSF        | 13,486  |         | 13,486      |  |
|                                                                                                                                                                                                                                                                                                                  |            | 630.20    | Trap Rake                   | CSF        | 26,190  |         | 26,190      |  |
|                                                                                                                                                                                                                                                                                                                  |            | 630.21    | Workman HDX Utility Vehicle | CSF        | 13,096  |         | 13,096      |  |
|                                                                                                                                                                                                                                                                                                                  |            | 630.22    | Turbine Debris Blower       | CSF        |         | 9,956   | 9,956       |  |
|                                                                                                                                                                                                                                                                                                                  |            | 630.23    | Shop Lift                   | CSF        |         | 5,000   | 5,000       |  |
| P & R Total                                                                                                                                                                                                                                                                                                      |            |           |                             |            | 112,772 | 104,956 | 217,727     |  |
| Grand Total                                                                                                                                                                                                                                                                                                      |            |           |                             |            | 112,772 | 104,956 | 217,727     |  |

## Detail Capital Program by Funding Source

| Town of Bridgewater Capital Improvement Program                                                                                                                                                                                                                                                                                                                                |                                               |                   |                                                            |                                      |           |      |       |         |           |           |        |      |    |      |             |  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|-------------------|------------------------------------------------------------|--------------------------------------|-----------|------|-------|---------|-----------|-----------|--------|------|----|------|-------------|--|
| AFS= Alternative Funding Source - DE= Debt Exclusion - DIF = District Improvement Financing - OAF= Other Available Funds - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - DIF= District Improvement Financing - SCTF = Senior Center Trust Fund - PMF= Prison Mitigation Fund - ARRA= Ambulance Receipts CARES = Covid Aid, Relief, and Economic Security |                                               |                   |                                                            |                                      |           |      |       |         |           |           |        |      |    |      |             |  |
| Project Funded (Y/N)                                                                                                                                                                                                                                                                                                                                                           | N                                             | FY 2023 - FY 2027 |                                                            |                                      |           |      |       |         |           |           |        |      |    |      |             |  |
| Dept                                                                                                                                                                                                                                                                                                                                                                           | Department                                    | Project No.       | Description                                                | Fiscal Year Appropriated / Projected | AFS       | ARRA | CH 90 | CPC     | CSF       | DE        | OAF    | MSBA | WD | ARRA | Grand Total |  |
| 133                                                                                                                                                                                                                                                                                                                                                                            | Finance                                       | 133.26            | Labor Costing Module                                       | 2023                                 |           |      |       |         | 40,000    |           |        |      |    |      | 40,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                | Finance Total                                 |                   |                                                            |                                      |           |      |       |         | 40,000    |           |        |      |    |      | 40,000      |  |
| 155                                                                                                                                                                                                                                                                                                                                                                            | IT                                            | 155.26            | Replacement of Public Safety Workstations (PD)             | 2023                                 |           |      |       |         | 30,000    |           |        |      |    |      | 30,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 155.27            | Replacement of Virtual Server (PD)                         | 2023                                 |           |      |       |         | 30,000    |           |        |      |    |      | 30,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 155.29            | Ambulance Computers Replacement                            | 2024                                 |           |      |       |         | 10,000    |           |        |      |    |      | 10,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 155.30            | iPads Upgrade for Community Resource Departments           | 2026                                 |           |      |       |         | 40,000    |           |        |      |    |      | 40,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 155.31            | WiFi Network Update & Extension                            | 2025                                 |           |      |       |         | 18,000    |           |        |      |    |      | 18,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 155.32            | Server Room Equipment Upgrade (Academy Building)           | 2026                                 |           |      |       |         | 135,000   |           |        |      |    |      | 135,000     |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 155.35            | Software Integration and Implementation - TCM / HR / P.O.  | 2023                                 |           |      |       |         | 70,500    |           |        |      |    |      | 70,500      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 155.38            | Full Town Laptop Upgrade (1 of 2)                          | 2023                                 |           |      |       |         | 0         |           |        |      |    |      | 0           |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               |                   | Full Town Laptop Upgrade                                   | 2025                                 |           |      |       |         | 50,000    |           |        |      |    |      | 50,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               |                   |                                                            | 2026                                 |           |      |       |         | 50,000    |           |        |      |    |      | 50,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               |                   |                                                            | 2027                                 |           |      |       |         | 50,000    |           |        |      |    |      | 50,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                | IT Total                                      |                   |                                                            |                                      |           |      |       |         | 483,500   |           |        |      |    |      | 483,500     |  |
| 192                                                                                                                                                                                                                                                                                                                                                                            | Public Buildings & Property Maintenance       | 192.01            | Town Lot Parking Central Square Parking - Reconstruction   | 2025                                 | 100,000   |      |       |         |           |           |        |      |    |      | 100,000     |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.02            | Academy Building Parking Expansion                         | 2027                                 |           |      |       |         |           | 400,000   |        |      |    |      | 400,000     |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.06            | Public Parking Garage                                      | 2026                                 | 1,000,000 |      |       |         |           |           |        |      |    |      | 1,000,000   |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.09            | Memorial Building - Rehab CPC                              | 2023                                 |           |      |       | 169,000 |           |           |        |      |    |      | 169,000     |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               |                   | Memorial Building - Rehab CSF                              | 2023                                 |           |      |       |         | 120,000   |           |        |      |    |      | 120,000     |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.10            | Stiles & Hart Parkland Initiative Phase II                 | 2024                                 |           |      |       | 251,010 |           |           |        |      |    |      | 251,010     |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.13            | Shade Tree Management Program                              | 2024                                 |           |      |       |         | 100,000   |           |        |      |    |      | 100,000     |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.14            | Downtown Paid Parking                                      | 2025                                 | 600,000   |      |       |         |           |           |        |      |    |      | 600,000     |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.16            | Taking of Mobil Station 46 Summer Street                   | 2024                                 |           |      |       | 313,900 |           |           |        |      |    |      | 313,900     |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.21            | Roadways Building - Upgrade                                | 2025                                 |           |      |       |         |           | 300,000   |        |      |    |      | 300,000     |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.22            | Senior Center Parking Lot Repair and Repave                | 2025                                 |           |      |       |         |           | 100,000   |        |      |    |      | 100,000     |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.27            | Library - Carpet Replacement                               | 2024                                 |           |      |       |         | 50,500    |           |        |      |    |      | 50,500      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.28            | Library - Interior Painting & Furniture                    | 2024                                 |           |      |       |         | 52,500    |           |        |      |    |      | 52,500      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.29            | Library - Windows                                          | 2024                                 |           |      |       |         |           | 95,000    |        |      |    |      | 95,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.30            | Library - HVAC                                             | 2023                                 |           |      |       |         | 15,000    |           |        |      |    |      | 15,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.31            | Library - Door Access System                               | 2023                                 |           |      |       |         | 15,000    |           |        |      |    |      | 15,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.34            | LAZ Parking Program                                        | 2025                                 | 349,000   |      |       |         |           |           |        |      |    |      | 349,000     |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.37            | Police Station - Replace Rooftop AC Unit                   | 2024                                 |           |      |       |         |           | 80,000    |        |      |    |      | 80,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.40            | Police Station - Replace Rubber Roofing                    | 2025                                 |           |      |       |         |           | 500,000   |        |      |    |      | 500,000     |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.41            | Police Station - Expanded Parking                          | 2025                                 |           |      |       |         |           | 195,000   |        |      |    |      | 195,000     |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.42            | Police Station - Seal Exterior Station Building Block      | 2026                                 |           |      |       |         |           | 45,000    |        |      |    |      | 45,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.43            | Police Station - Reconstruct Interior - 2nd Interview Room | 2024                                 |           |      |       |         | 95,000    |           |        |      |    |      | 95,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.50            | Electric Vehicle Charging Stations Phase II (Library)      | 2024                                 |           |      |       |         |           |           | 27,114 |      |    |      | 27,114      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 300.00            | Old High School Purchase (4 of 12) 1-7@70,000   5@42,000   | 2024                                 |           |      |       |         | 70,000    |           |        |      |    |      | 70,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               |                   | Old High School Purchase (5 of 12) 1-7@70,000   5@42,000   | 2025                                 |           |      |       |         | 70,000    |           |        |      |    |      | 70,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               |                   | Old High School Purchase (6 of 12) 1-7@70,000   5@42,000   | 2026                                 |           |      |       |         | 70,000    |           |        |      |    |      | 70,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               |                   | Old High School Purchase (7 of 12) 1-7@70,000   5@42,000   | 2027                                 |           |      |       |         | 70,000    |           |        |      |    |      | 70,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.55            | Garage Heaters - Fire Station 1 & 2 (2)                    | 2023                                 |           |      |       |         | 12,300    |           |        |      |    |      | 12,300      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.62            | Historical Archive/Museum                                  | 2025                                 |           |      |       |         | 175,000   |           |        |      |    |      | 175,000     |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.63            | Concession Building Stairs                                 | 2023                                 | 0         |      |       |         | 20,000    |           |        |      |    |      | 20,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.64            | Senior Center Generator Upgrade                            | 2023                                 | 50,000    |      |       |         | 32,230    |           |        |      |    |      | 82,230      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.65            | Vault Improvement                                          | 2024                                 |           |      |       |         | 35,000    |           |        |      |    |      | 35,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |                                               | 192.66            | Hanson Farm Preservation                                   | 2024                                 | 3,000,000 |      |       |         |           |           |        |      |    |      | 3,000,000   |  |
|                                                                                                                                                                                                                                                                                                                                                                                | Public Buildings & Property Maintenance Total |                   |                                                            |                                      | 5,099,000 |      |       | 733,910 | 1,002,530 | 1,715,000 | 27,114 |      |    |      | 8,577,554   |  |

## Detail Capital Plan by Funding Source

| Town of Bridgewater Capital Improvement Program                                                                                                                                                                                                                                                                                                                                |              |                   |                                                                    |                                                                 |           |         |       |     |           |    |     |      |    |      |             |  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|-------------------|--------------------------------------------------------------------|-----------------------------------------------------------------|-----------|---------|-------|-----|-----------|----|-----|------|----|------|-------------|--|
| AFS= Alternative Funding Source - DE= Debt Exclusion - DIF = District Improvement Financing - OAF= Other Available Funds - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - DIF= District Improvement Financing - SCTF = Senior Center Trust Fund - PMF= Prison Mitigation Fund - ARRA= Ambulance Receipts CARES = Covid Aid, Relief, and Economic Security |              |                   |                                                                    |                                                                 |           |         |       |     |           |    |     |      |    |      |             |  |
| Project Funded (Y/N)                                                                                                                                                                                                                                                                                                                                                           | N            | FY 2023 - FY 2027 |                                                                    |                                                                 |           |         |       |     |           |    |     |      |    |      |             |  |
| Dept                                                                                                                                                                                                                                                                                                                                                                           | Department   | Project No.       | Description                                                        | Fiscal Year Appropriated / Projected <sup>d</sup> <sub>IT</sub> | AFS       | ARRA    | CH 90 | CPC | CSF       | DE | OAF | MSBA | WD | ARPA | Grand Total |  |
| 210                                                                                                                                                                                                                                                                                                                                                                            | Police       | 210.14            | Replace Two Police Vehicles                                        | 2023                                                            |           |         |       |     | 150,000   |    |     |      |    |      | 150,000     |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              |                   | Replace One Police Vehicles                                        | 2023                                                            |           |         |       |     | 75,000    |    |     |      |    |      | 75,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              | 210.15            | Replace All Issued Tasers (3 of 5)                                 | 2024                                                            |           |         |       |     | 25,000    |    |     |      |    |      | 25,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              |                   | Replace All Issued Tasers (4 of 5)                                 | 2025                                                            |           |         |       |     | 25,000    |    |     |      |    |      | 25,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              |                   | Replace All Issued Tasers (5 of 5)                                 | 2026                                                            |           |         |       |     | 25,000    |    |     |      |    |      | 25,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              | 210.18            | Replace 2 Police Vehicles - 1 Specialty Vehicle                    | 2024                                                            |           |         |       |     | 225,000   |    |     |      |    |      | 225,000     |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              | 210.20            | Body Worn Camera System ( 3 of 5)                                  | 2024                                                            |           |         |       |     | 65,318    |    |     |      |    |      | 65,318      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              |                   | Body Worn Camera System ( 4 of 5)                                  | 2025                                                            |           |         |       |     | 65,318    |    |     |      |    |      | 65,318      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              |                   | Body Worn Camera System ( 5 of 5)                                  | 2026                                                            |           |         |       |     | 65,318    |    |     |      |    |      | 65,318      |  |
|                                                                                                                                                                                                                                                                                                                                                                                | Police Total |                   |                                                                    |                                                                 |           |         |       |     | 720,954   |    |     |      |    |      | 720,954     |  |
| 220                                                                                                                                                                                                                                                                                                                                                                            | Fire         | 220.12            | Fire Engine (E4) Lease 5 of 5                                      | 2024                                                            |           |         |       |     | 137,492   |    |     |      |    |      | 137,492     |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              | 220.14            | Diesel Utility Side-by-Side: ATV                                   | 2023                                                            |           |         |       |     | 25,000    |    |     |      |    |      | 25,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              | 220.15            | Radio Equipment Upgrades: Vehicle Mounted & Portable - 1           | 2024                                                            |           |         |       |     | 95,522    |    |     |      |    |      | 95,522      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              |                   | Radio Equipment Upgrades: Vehicle Mounted & Portable - 1           | 2025                                                            |           |         |       |     | 95,522    |    |     |      |    |      | 95,522      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              |                   | Radio Equipment Upgrades: Vehicle Mounted & Portable - 1           | 2026                                                            |           |         |       |     | 91,044    |    |     |      |    |      | 91,044      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              | 220.23            | Special Ops Vehicle (Conversion of A3 when Rotated Out of Service) | 2024                                                            |           |         |       |     | 50,000    |    |     |      |    |      | 50,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              | 220.25            | Tech Rescue Trailer & Equipment                                    | 2023                                                            |           |         |       |     | 50,000    |    |     |      |    |      | 50,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              | 220.30            | ATV & UTV Trailers (2)                                             | 2023                                                            |           |         |       |     | 25,200    |    |     |      |    |      | 25,200      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              | 220.32            | Ambulance (A1) Five Year Lease 1 of 5                              | 2024                                                            |           | 70,000  |       |     |           |    |     |      |    |      | 70,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              |                   | Ambulance (A1) Five Year Lease 2 of 5                              | 2025                                                            |           | 70,000  |       |     |           |    |     |      |    |      | 70,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              |                   | Ambulance (A1) Five Year Lease 3 of 5                              | 2026                                                            |           | 70,000  |       |     |           |    |     |      |    |      | 70,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              |                   | Ambulance (A1) Five Year Lease 4 of 5                              | 2027                                                            |           | 70,000  |       |     |           |    |     |      |    |      | 70,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              | 220.33            | SUV/Command Vehicle (Vin # 7071)                                   | 2024                                                            |           |         |       |     | 47,000    |    |     |      |    |      | 47,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              | 220.34            | Ambulance (A2) Five Year Lease 1 of 5                              | 2025                                                            |           | 70,000  |       |     |           |    |     |      |    |      | 70,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              |                   | Ambulance (A2) Five Year Lease 2 of 5                              | 2026                                                            |           | 70,000  |       |     |           |    |     |      |    |      | 70,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              |                   | Ambulance (A2) Five Year Lease 3 of 5                              | 2027                                                            |           | 70,000  |       |     |           |    |     |      |    |      | 70,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              | 220.35            | SUV/Command Vehicle (Vin # 5780)                                   | 2026                                                            |           |         |       |     | 47,000    |    |     |      |    |      | 47,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              | 220.36            | SUV/Command Vehicle (Vin # 5780)                                   | 2027                                                            |           |         |       |     | 47,000    |    |     |      |    |      | 47,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              | 220.43            | Replacement of Air Boat & Trailer                                  | 2023                                                            |           |         |       |     | 98,000    |    |     |      |    |      | 98,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              | 220.44            | Tower - Aerial Ladder Truck 1 of 10                                | 2026                                                            |           |         |       |     | 220,158   |    |     |      |    |      | 220,158     |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              |                   | Tower - Aerial Ladder Truck 2 of 10                                | 2027                                                            |           |         |       |     | 220,158   |    |     |      |    |      | 220,158     |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              | 220.45            | Engine 3                                                           | 2024                                                            | 772,727   |         |       |     |           |    |     |      |    |      | 772,727     |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              |                   | Engine 3                                                           | 2024                                                            |           |         |       |     | 77,273    |    |     |      |    |      | 77,273      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              | 220.46            | SCBA Air Compressor & Refill Station                               | 2023                                                            | 63,636    |         |       |     | 11,364    |    |     |      |    |      | 75,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                                |              | 220.47            | New Bush Truck                                                     | 2023                                                            | 213,636   |         |       |     | 21,364    |    |     |      |    |      | 235,000     |  |
|                                                                                                                                                                                                                                                                                                                                                                                | Fire Total   |                   |                                                                    |                                                                 | 1,050,000 | 490,000 |       |     | 1,359,095 |    |     |      |    |      | 2,899,095   |  |

## Detail Capital Program by Funding Source

| Town of Bridgewater Capital Improvement Program                                                                                                                                                                                                                                                                                                                              |                                    |             |                                                                |                                      |                   |      |       |     |         |           |     |           |    |      |             |           |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|-------------|----------------------------------------------------------------|--------------------------------------|-------------------|------|-------|-----|---------|-----------|-----|-----------|----|------|-------------|-----------|
| AFS= Alternative Funding Source - DE= Debt Exclusion - DIF = District Improvement Financing OAF= Other Available Funds - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - DIF= District Improvement Financing - SCTF = Senior Center Trust Fund - PMF= Prison Mitigation Fund - ARRA= Ambulance Receipts CARES = Covid Aid, Relief, and Economic Security |                                    |             |                                                                |                                      |                   |      |       |     |         |           |     |           |    |      |             |           |
| Project Funded (Y/N)                                                                                                                                                                                                                                                                                                                                                         | N                                  |             |                                                                |                                      | FY 2023 - FY 2027 |      |       |     |         |           |     |           |    |      |             |           |
| Dept                                                                                                                                                                                                                                                                                                                                                                         | Department                         | Project No. | Description                                                    | Fiscal Year Appropriated / Projected | AFS               | ARRA | CH 90 | CPC | CSF     | DE        | OAF | MSBA      | WD | ARPA | Grand Total |           |
| 300                                                                                                                                                                                                                                                                                                                                                                          | Bridgewater Middle School          | 300.02      | BMS Replace Asphalt Pavements and restripe Front               | 2024                                 |                   |      |       |     | 200,000 |           |     |           |    |      |             | 200,000   |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.03      | BMS Crack Fill, seal coat, restripe asphalt Back               | 2024                                 |                   |      |       |     | 50,000  |           |     |           |    |      |             | 50,000    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.06      | BMS ADA Improvements and Repairs Walks                         | 2025                                 |                   |      |       |     | 25,000  |           |     |           |    |      |             | 25,000    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.07      | BMS LED Lighting Upgrade (Interior or Exterior)?               | 2027                                 |                   |      |       |     |         | 200,000   |     |           |    |      |             | 200,000   |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.08      | BMS Replace All Windows MSBA                                   | 2025                                 |                   |      |       |     |         |           |     | 3,000,000 |    |      |             | 3,000,000 |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.09      | BMS Replace Existing Generator - 1960                          | 2025                                 |                   |      |       |     |         | 125,000   |     |           |    |      |             | 125,000   |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.11      | BMS Replace Shades                                             | 2024                                 |                   |      |       |     | 85,000  |           |     |           |    |      |             | 85,000    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.15      | BMS Upgrade Elevator Conveying System                          | 2025                                 |                   |      |       |     | 65,000  |           |     |           |    |      |             | 65,000    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.16      | BMS Upgrade Generator Electrical                               | 2025                                 |                   |      |       |     | 45,000  |           |     |           |    |      |             | 45,000    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.57      | BMS Printers                                                   | 2024                                 |                   |      |       |     | 5,000   |           |     |           |    |      |             | 5,000     |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.58      | BMS Chromebook Cart - Hardware - Mobile Classroom              | 2024                                 |                   |      |       |     | 10,000  |           |     |           |    |      |             | 10,000    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.59      | BMS Phone System - Hardware - Communications                   | 2024                                 |                   |      |       |     | 120,000 |           |     |           |    |      |             | 120,000   |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.60      | BMS Chromebook Cart - Hardware - Mobile Classroom              | 2025                                 |                   |      |       |     | 10,000  |           |     |           |    |      |             | 10,000    |
|                                                                                                                                                                                                                                                                                                                                                                              | Bridgewater Middle School Total    |             |                                                                |                                      |                   |      |       |     | 615,000 | 325,000   |     | 3,000,000 |    |      |             | 3,940,000 |
|                                                                                                                                                                                                                                                                                                                                                                              | Williams Intermediate School       | 300.47      | WIS Upgrade Fire Panel - Under Review                          | 2025                                 |                   |      |       |     | 55,000  |           |     |           |    |      |             | 55,000    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.48      | WIS Correct Leaking windows and roof - Under Review            | 2026                                 |                   |      |       |     |         |           |     | 3,500,000 |    |      |             | 3,500,000 |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.49      | WIS Crack Fill, Sealcoat, Reline Asphalt                       | 2024                                 |                   |      |       |     | 75,000  |           |     |           |    |      |             | 75,000    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.51      | WIS HVAC Controls Upgrade                                      | 2027                                 |                   |      |       |     |         | 275,000   |     |           |    |      |             | 275,000   |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.52      | WIS HVAC System Upgrade Package Units (R22 Refrigerant)        | 2025                                 |                   |      |       |     |         | 300,000   |     |           |    |      |             | 300,000   |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.53      | WIS Lighting Controls / LED Lighting Upgrades                  | 2024                                 |                   |      |       |     | 45,000  |           |     |           |    |      |             | 45,000    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.56      | WIS Replace Shades                                             | 2024                                 |                   |      |       |     | 85,000  |           |     |           |    |      |             | 85,000    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.70      | WIS Document Cameras (60) - Classroom Instruction              | 2024                                 |                   |      |       |     | 7,200   |           |     |           |    |      |             | 7,200     |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.71      | WIS Camera System Upgrade - Building Security                  | 2025                                 |                   |      |       |     | 80,000  |           |     |           |    |      |             | 80,000    |
|                                                                                                                                                                                                                                                                                                                                                                              | Williams Intermediate School Total |             |                                                                |                                      |                   |      |       |     | 347,200 | 575,000   |     | 3,500,000 |    |      |             | 4,422,200 |
|                                                                                                                                                                                                                                                                                                                                                                              | District Wide                      | 300.18      | DW 4x4 Plow Truck Dump                                         | 2024                                 |                   |      |       |     | 48,888  |           |     |           |    |      |             | 48,888    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.23      | DW Replace Metal Exterior Grounds shop                         | 2025                                 |                   |      |       |     | 76,388  |           |     |           |    |      |             | 76,388    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.20      | DW Replace Bobcat                                              | 2025                                 |                   |      |       |     | 64,166  |           |     |           |    |      |             | 64,166    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.21      | DW Replace Shop Roof                                           | 2025                                 |                   |      |       |     | 91,665  |           |     |           |    |      |             | 91,665    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.61      | DW District Firewall                                           | 2024                                 |                   |      |       |     | 61,110  |           |     |           |    |      |             | 61,110    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.62      | DW 4x4 Plow Truck                                              | 2024                                 |                   |      |       |     | 45,833  |           |     |           |    |      |             | 45,833    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.63      | DW Staff Laptops                                               | 2025                                 |                   |      |       |     | 13,444  |           |     |           |    |      |             | 13,444    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.64      | DW Computers (40)                                              | 2025                                 |                   |      |       |     | 24,444  |           |     |           |    |      |             | 24,444    |
|                                                                                                                                                                                                                                                                                                                                                                              | District Wide Total                |             |                                                                |                                      |                   |      |       |     | 425,937 |           |     |           |    |      |             | 425,937   |
|                                                                                                                                                                                                                                                                                                                                                                              | High School                        | 300.24      | HS New Parking by Stadium - Pending Study                      | 2025                                 |                   |      |       |     | 61,110  |           |     |           |    |      |             | 61,110    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.25      | HS Crack Fill, Sealcoat, Reline Asphalt                        | 2025                                 |                   |      |       |     |         | 192,497   |     |           |    |      |             | 192,497   |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.26      | HS HVAC Terminal & Packaging Units                             | 2025                                 |                   |      |       |     |         | 1,833,300 |     |           |    |      |             | 1,833,300 |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.28      | HS LED Lighting Upgrades                                       | 2025                                 |                   |      |       |     |         | 152,775   |     |           |    |      |             | 152,775   |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.29      | HS Replace Boiler No. 1                                        | 2025                                 |                   |      |       |     | 46,444  |           |     |           |    |      |             | 46,444    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.30      | HS Replace Boiler No. 2                                        | 2025                                 |                   |      |       |     | 52,555  |           |     |           |    |      |             | 52,555    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.31      | HS Replace Boiler No. 3                                        | 2027                                 |                   |      |       |     | 46,444  |           |     |           |    |      |             | 46,444    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.32      | HS Replace Boiler No. 4                                        | 2027                                 |                   |      |       |     | 46,444  |           |     |           |    |      |             | 46,444    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.33      | HS Replace Boiler No. 5                                        | 2025                                 |                   |      |       |     | 52,555  |           |     |           |    |      |             | 52,555    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.34      | HS Replace HVAC Controls                                       | 2026                                 |                   |      |       |     |         | 415,548   |     |           |    |      |             | 415,548   |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.39      | HS Replace Remaining 20% of Sprinkler Heads                    | 2025                                 |                   |      |       |     | 45,833  |           |     |           |    |      |             | 45,833    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.42      | HS Replace Turf Field Lighting                                 | 2024                                 |                   |      |       |     | 48,888  |           |     |           |    |      |             | 48,888    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.45      | HS Ride on Scrubber                                            | 2025                                 |                   |      |       |     | 10,083  |           |     |           |    |      |             | 10,083    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.66      | HS Printers                                                    | 2025                                 |                   |      |       |     | 6,111   |           |     |           |    |      |             | 6,111     |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.67      | HS Lecture Hall Projector                                      | 2024                                 |                   |      |       |     | 15,278  |           |     |           |    |      |             | 15,278    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.68      | HS Large Instructional Classroom - AV                          | 2025                                 |                   |      |       |     | 18,333  |           |     |           |    |      |             | 18,333    |
|                                                                                                                                                                                                                                                                                                                                                                              |                                    | 300.69      | HS Install Projectors or Interactive LED Panels - AV Classroom | 2024                                 |                   |      |       |     | 183,330 |           |     |           |    |      |             | 183,330   |
|                                                                                                                                                                                                                                                                                                                                                                              | High School Total                  |             |                                                                |                                      |                   |      |       |     | 633,405 | 2,594,120 |     |           |    |      |             | 3,227,525 |

## Detail Capital Program by Funding Source

| Town of Bridgewater Capital Improvement Program                                                                                                                                                                                                                                                                                                                              |                                             |                   |                                                               |                                      |           |           |           |     |         |            |     |      |           |           |             |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|-------------------|---------------------------------------------------------------|--------------------------------------|-----------|-----------|-----------|-----|---------|------------|-----|------|-----------|-----------|-------------|--|
| AFS= Alternative Funding Source - DE= Debt Exclusion - DIF = District Improvement Financing OAF= Other Available Funds - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - DIF= District Improvement Financing - SCTF = Senior Center Trust Fund - PMF= Prison Mitigation Fund - ARRA= Ambulance Receipts CARES = Covid Aid, Relief, and Economic Security |                                             |                   |                                                               |                                      |           |           |           |     |         |            |     |      |           |           |             |  |
| Project Funded (Y/N)                                                                                                                                                                                                                                                                                                                                                         | N                                           | FY 2023 - FY 2027 |                                                               |                                      |           |           |           |     |         |            |     |      |           |           |             |  |
| Dept                                                                                                                                                                                                                                                                                                                                                                         | Department                                  | Project No.       | Description                                                   | Fiscal Year Appropriated / Projected | AFS       | ARRA      | CH 90     | CPC | CSF     | DE         | OAF | MSBA | WD        | ARPA      | Grand Total |  |
| 420                                                                                                                                                                                                                                                                                                                                                                          | DPW Hwy                                     | 420.08            | No. 2 - 16 Freightliner - Lease Payment 5 of 5                | 2024                                 |           |           |           |     | 46,964  |            |     |      |           |           | 46,964      |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             | 420.09            | John Deer Loader - Lease Payment 1 of 5                       | 2023                                 |           |           |           |     | 53,124  |            |     |      |           |           | 53,124      |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   | John Deer Loader - Lease Payment 2 of 5                       | 2024                                 |           |           |           |     | 53,124  |            |     |      |           |           | 53,124      |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   | John Deer Loader - Lease Payment 3 of 5                       | 2025                                 |           |           |           |     | 53,124  |            |     |      |           |           | 53,124      |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   | John Deer Loader - Lease Payment 4 of 5                       | 2026                                 |           |           |           |     | 53,124  |            |     |      |           |           | 53,124      |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   | John Deer Loader - Lease Payment 5 of 5                       | 2027                                 |           |           |           |     | 53,124  |            |     |      |           |           | 53,124      |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             | 420.13            | No. 2 - 24 Six Wheeler - Lease Payment 2 of 5                 | 2024                                 |           |           |           |     | 48,700  |            |     |      |           |           | 48,700      |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   | No. 2 - 24 Six Wheeler - Lease Payment 3 of 5                 | 2025                                 |           |           |           |     | 48,700  |            |     |      |           |           | 48,700      |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   | No. 2 - 24 Six Wheeler - Lease Payment 4 of 5                 | 2026                                 |           |           |           |     | 48,700  |            |     |      |           |           | 48,700      |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   | No. 2 - 24 Six Wheeler - Lease Payment 5 of 5                 | 2027                                 |           |           |           |     | 48,700  |            |     |      |           |           | 48,700      |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             | 420.14            | No. 2 - 26 Six Wheeler - Lease Payment 2 of 5                 | 2024                                 |           |           |           |     | 48,700  |            |     |      |           |           | 48,700      |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   | No. 2 - 26 Six Wheeler - Lease Payment 3 of 5                 | 2025                                 |           |           |           |     | 48,700  |            |     |      |           |           | 48,700      |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   | No. 2 - 26 Six Wheeler - Lease Payment 4 of 5                 | 2026                                 |           |           |           |     | 48,700  |            |     |      |           |           | 48,700      |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   | No. 2 - 26 Six Wheeler - Lease Payment 5 of 5                 | 2027                                 |           |           |           |     | 48,700  |            |     |      |           |           | 48,700      |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             | 420.21            | No. 2 - 18 Six Wheeler - Lease Payment 1 of 5                 | 2024                                 |           |           |           |     | 48,700  |            |     |      |           |           | 48,700      |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   | No. 2 - 18 Six Wheeler - Lease Payment 2 of 5                 | 2025                                 |           |           |           |     | 48,700  |            |     |      |           |           | 48,700      |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   | No. 2 - 18 Six Wheeler - Lease Payment 3 of 5                 | 2026                                 |           |           |           |     | 48,700  |            |     |      |           |           | 48,700      |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   | No. 2 - 18 Six Wheeler - Lease Payment 4 of 5                 | 2027                                 |           |           |           |     | 48,700  |            |     |      |           |           | 48,700      |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             | 420.23            | Hot Box Truck (2-13)                                          | 2023                                 |           |           |           |     | 91,000  |            |     |      |           |           | 91,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                              | DPW Hwy Total                               |                   |                                                               |                                      |           |           |           |     | 987,984 |            |     |      |           |           | 987,984     |  |
| 422                                                                                                                                                                                                                                                                                                                                                                          | Roadways Construction and Maintenance       | 422.15            | Vernon Street Opt 2 - Pleasant to Green - Roadways            | 2027                                 |           |           |           |     |         | 11,220,867 |     |      |           |           | 11,220,867  |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   | Vernon Street Opt 2 - Pleasant to Green - Drainage            | 2027                                 |           |           |           |     |         | 6,052,299  |     |      |           |           | 6,052,299   |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   | Vernon Street Opt 2 - Pleasant to Green - Water               | 2027                                 |           |           |           |     |         |            |     |      | 2,145,564 |           | 2,145,564   |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             | 422.24            | Flagg Street-Roadways                                         | 2025                                 |           |           |           |     |         | 3,692,420  |     |      |           |           | 3,692,420   |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   | Flagg Street-Drainage                                         | 2025                                 |           |           |           |     |         | 1,522,267  |     |      |           |           | 1,522,267   |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   | Flagg Street-Water Lines                                      | 2025                                 |           |           |           |     |         |            |     |      |           | 2,213,226 | 2,213,226   |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             | 422.34            | Chpt. 90 - Roadways Resurfacing & Repair                      | 2023                                 |           |           | 718,864   |     |         |            |     |      |           |           | 718,864     |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   |                                                               | 2024                                 |           |           | 718,487   |     |         |            |     |      |           |           | 718,487     |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   |                                                               | 2025                                 |           |           | 718,487   |     |         |            |     |      |           |           | 718,487     |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   |                                                               | 2026                                 |           |           | 718,487   |     |         |            |     |      |           |           | 718,487     |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   |                                                               | 2027                                 |           |           | 718,487   |     |         |            |     |      |           |           | 718,487     |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             | 422.27            | Cross Street Opt 2 - Vernon St to South St - Roadways - Box 1 | 2025                                 |           |           |           |     |         | 5,402,608  |     |      |           |           | 5,402,608   |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   | Cross Street Opt 2 - Vernon St to South St - Drainage         | 2025                                 |           |           |           |     |         | 2,956,571  |     |      |           |           | 2,956,571   |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   | Cross Street Opt 2 - Vernon St to South St - Water Lines      | 2025                                 |           |           |           |     |         |            |     |      |           | 2,397,312 | 2,397,312   |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             | 422.29            | South Street Opt 1 - Crescent St to Central Sq - Roadways - E | 2025                                 |           |           |           |     |         | 3,337,030  |     |      |           |           | 3,337,030   |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   | South Street Opt 1 - Crescent St to Central Sq - Drainage     | 2025                                 |           |           |           |     |         | 1,811,498  |     |      |           |           | 1,811,498   |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   | South Street Opt 1 - Crescent St to Central Sq - Water Lines  | 2025                                 |           |           |           |     |         |            |     |      |           | 1,075,109 | 1,075,109   |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             | 422.35            | High Street Dam Removal and Bridge Replacement                | 2023                                 | 0         |           |           |     |         |            |     |      |           |           | 0           |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                                             |                   |                                                               | 2024                                 | 7,175,000 |           |           |     |         |            |     |      |           |           | 7,175,000   |  |
|                                                                                                                                                                                                                                                                                                                                                                              | Roadways Construction and Maintenance Total |                   |                                                               |                                      |           | 7,175,000 | 3,592,811 |     |         | 35,995,560 |     |      | 2,145,564 | 5,685,647 | 54,594,582  |  |
| 410                                                                                                                                                                                                                                                                                                                                                                          | Engineering                                 | 410.02            | Engineering Survey Truck                                      | 2023                                 |           |           |           |     | 60,000  |            |     |      |           |           | 60,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                              | Engineering Total                           |                   |                                                               |                                      |           |           |           |     | 60,000  |            |     |      |           |           | 60,000      |  |

## Detail Capital Plan by Funding Source

| Town of Bridgewater Capital Improvement Program                                                                                                                                                                                                                                                                                                                              |                               |                   |                                                               |                                     |            |         |           |         |           |            |        |           |           |           |             |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|-------------------|---------------------------------------------------------------|-------------------------------------|------------|---------|-----------|---------|-----------|------------|--------|-----------|-----------|-----------|-------------|--|
| AFS= Alternative Funding Source - DE= Debt Exclusion - DIF = District Improvement Financing OAF= Other Available Funds - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - DIF= District Improvement Financing - SCTF = Senior Center Trust Fund - PMF= Prison Mitigation Fund - ARRA= Ambulance Receipts CARES = Covid Aid, Relief, and Economic Security |                               |                   |                                                               |                                     |            |         |           |         |           |            |        |           |           |           |             |  |
| Project Funded (Y/N)                                                                                                                                                                                                                                                                                                                                                         | (All)                         | FY 2023 - FY 2027 |                                                               |                                     |            |         |           |         |           |            |        |           |           |           |             |  |
| Dept                                                                                                                                                                                                                                                                                                                                                                         | Department                    | Project No.       | Description                                                   | Fiscal Year Appropriated / Projects | AFS        | ARRA    | CH 90     | CPC     | CSF       | DE         | OAF    | MSBA      | WD        | ARPA      | Grand Total |  |
| 302                                                                                                                                                                                                                                                                                                                                                                          | Bristol Plymouth School       | 302.01            | Bristol Plymouth School Band - % based on enrollment: Current | 2023                                |            |         |           |         |           | 309,911    |        |           |           |           | 309,911     |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                               |                   |                                                               | 2024                                |            |         |           |         |           | 888,738    |        |           |           |           | 888,738     |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                               |                   |                                                               | 2025                                |            |         |           |         |           | 888,625    |        |           |           |           | 888,625     |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                               |                   |                                                               | 2026                                |            |         |           |         |           | 1,023,089  |        |           |           |           | 1,023,089   |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                               |                   |                                                               | 2027                                |            |         |           |         |           | 1,193,568  |        |           |           |           | 1,193,568   |  |
|                                                                                                                                                                                                                                                                                                                                                                              | Bristol Plymouth School Total |                   |                                                               |                                     |            |         |           |         |           | 4,303,929  |        |           |           |           | 4,303,929   |  |
| 610                                                                                                                                                                                                                                                                                                                                                                          | Library                       | 610.07a           | Town Records Management/Digitization-Phase 1                  | 2023                                |            |         |           |         | 247,828   |            |        |           |           |           | 247,828     |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                               | 610.07b           | Town Records Management/Digitization-Phase 2                  | 2024                                | 307,842    |         |           |         |           |            |        |           |           |           | 307,842     |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                               | 610.07c           | Town Records Management/Digitization-Phase 3                  | 2025                                | 59,288     |         |           |         |           |            |        |           |           |           | 59,288      |  |
|                                                                                                                                                                                                                                                                                                                                                                              | Library Total                 |                   |                                                               |                                     |            | 367,130 |           |         | 247,828   |            |        |           |           |           | 614,958     |  |
| 630                                                                                                                                                                                                                                                                                                                                                                          | P & R                         | 630.15            | Dump Truck with Plow Setup                                    | 2024                                |            |         |           |         | 50,000    |            |        |           |           |           | 50,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                               | 630.16            | Pickup Truck                                                  | 2023                                |            |         |           |         | 60,000    |            |        |           |           |           | 60,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                               | 630.18            | Dog Park                                                      | 2024                                |            |         |           | 40,000  |           |            |        |           |           |           | 40,000      |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                               | 630.19            | Spreader/Sprayer                                              | 2023                                |            |         |           |         | 13,486    |            |        |           |           |           | 13,486      |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                               | 630.20            | Trap Rake                                                     | 2023                                |            |         |           |         | 26,190    |            |        |           |           |           | 26,190      |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                               | 630.21            | Workman HDX Utility Vehicle                                   | 2023                                |            |         |           |         | 13,096    |            |        |           |           |           | 13,096      |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                               | 630.22            | Turbine Debris Blower                                         | 2024                                |            |         |           |         | 9,956     |            |        |           |           |           | 9,956       |  |
|                                                                                                                                                                                                                                                                                                                                                                              |                               | 630.23            | Shop Lift                                                     | 2024                                |            |         |           |         | 5,000     |            |        |           |           |           | 5,000       |  |
|                                                                                                                                                                                                                                                                                                                                                                              | P & R Total                   |                   |                                                               |                                     |            |         |           | 40,000  | 177,727   |            |        |           |           |           | 217,727     |  |
| Grand Total                                                                                                                                                                                                                                                                                                                                                                  |                               |                   |                                                               |                                     | 13,691,130 | 490,000 | 3,592,811 | 773,910 | 7,101,160 | 45,508,608 | 27,114 | 6,500,000 | 2,145,564 | 5,685,647 | 85,515,944  |  |

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## Finance Teams Comments

The major role of the Finance Team is to review all submitted projects included in the Capital Improvement Program, comment upon their viability and make its final recommendations, which includes consideration for the use of Town Debt. These guidelines below are used to assist the Town in determining how much debt can safely be incurred, and are consistent with those recommended by the Massachusetts Department of Revenue, namely:

- Determine debt that can be incurred without jeopardizing credit standing and causing financial hardship;
- Incorporate affordability guidelines for expenditures;
- Include review of the Capital Improvement Program; and
- Indicate appropriate uses for and acceptable amounts of debt.

The Finance Team has reviewed the projects included in the five-year Capital Program at meetings held with the various departments proposing these projects. At these meetings, department heads presented information and data to justify the need, cost, and implementation timeframe for the projects. It is the strong opinion of the Finance Team that for the Capital Improvement Program to be an effective tool for managing the Town's capital investment, department heads must have confidence that their submitted projects will be implemented within the timeframe planned in the Program. The Finance Team recognizes that the municipal administration has worked hard to anticipate capital needs, submit projects into the Plan, and distribute those projects over the five-year planning period.

At this writing, debt service projections and metrics were not yet finalized but conservative preliminary estimates prepared by the Town Manager indicate that the Program will be well within the guidelines set forth for Credit Standing and Affordability.

Subject to analysis and compliance with Debt guidelines, and to comments and recommendations made herein for specific capital projects proposed for the upcoming fiscal year, we are pleased to recommend this Capital Improvement Program as an effective tool for managing the Town's finances with respect to Capital Projects for the next seven years.



## Bridgewater Town Council

In Town Council, Tuesday, June 6, 2023

Council Order: O-FY23-061

Introduced By: Town Manager

Date Introduced: June 6, 2023

First Reading: June 6, 2023

Second Reading:

Amendments Adopted:

Third Reading:

Date Adopted:

Date Effective:

### Order O-FY23-061

#### END OF YEAR TRANSFERS

**ORDERED;** pursuant to Section 6-4 of the Town of Bridgewater Charter, that the Town Council of Bridgewater, Massachusetts in Town Council assembled vote to appropriate and transfer the amounts from below schedule Source of Funds to below schedule of Use of Funds:

| Dept                         | Dept Description            | Group                   | Amount              |
|------------------------------|-----------------------------|-------------------------|---------------------|
| <b>Source of Funds</b>       |                             |                         |                     |
| 132                          | FINANCE RESERVE FUND        | 2-Expenses              | (60,000.00)         |
| 182                          | CED                         | 1-Salary/Wages/Benefits | (40,000.00)         |
| 192                          | TOWN BUILDINGS              | 1-Salary/Wages/Benefits | (50,000.00)         |
| 240                          | INSPECTIONAL SERVICES       | 1-Salary/Wages/Benefits | (65,000.00)         |
| 303                          | NORFOLK COUNTY AGRICULTURAL | 2-Expenses              | (24,572.00)         |
| 410                          | TOWN ENGINEER               | 1-Salary/Wages/Benefits | (6,000.00)          |
| 420                          | HIGHWAY                     | 1-Salary/Wages/Benefits | (66,539.00)         |
| 424                          | STREET LIGHTING             | 2-Expenses              | (100,000.00)        |
| <b>Source of Funds Total</b> |                             |                         | <b>(412,111.00)</b> |

| Dept                | Dept Description             | Group                  | Amount    |
|---------------------|------------------------------|------------------------|-----------|
| <b>Use of Funds</b> |                              |                        |           |
| 111                 | TOWN COUNCIL                 | 1-Salary/Wage/Benefits | 2.00      |
| 111                 | TOWN COUNCIL                 | 2-Expenses             | 2,000.00  |
| 123                 | TOWN MANAGER                 | 2-Expenses             | 20,000.00 |
| 141                 | FINANCE - ASSESSOR           | 1-Salary/Wage/Benefits | 4,000.00  |
| 145                 | FINANCE - TREASURER-COLLECTR | 1-Salary/Wage/Benefits | 2,500.00  |
| 151                 | LEGAL                        | 1-Salary/Wage/Benefits | 300.00    |
| 151                 | LEGAL                        | 2-Expenses             | 50,000.00 |
| 161                 | TOWN CLERK                   | 1-Salary/Wage/Benefits | 2,500.00  |
| 161                 | TOWN CLERK                   | 2-Expenses             | 25,000.00 |
| 192                 | TOWN BUILDINGS               | 2-Expenses             | 80,000.00 |
| 220                 | FIRE                         | 1-Salary/Wage/Benefits | 50,000.00 |
| 300                 | B/R REGIONAL DISTRICT        | 2-Expenses             | 33,077.00 |
| 301                 | BRISTOL AGRICULTURAL         | 2-Expenses             | 3,302.00  |
| 410                 | ENGINEERING                  | 2-Expenses             | 6,000.00  |
| 510                 | HEALTH                       | 1-Salary/Wage/Benefits | 1.00      |
| 541                 | COUNCIL ON AGING             | 1-Salary/Wage/Benefits | 9,000.00  |
| 710                 | DEBT PRINCIPAL               | 2-Expenses             | 1.00      |
| 830                 | COUNTY ASSESSMENTS           | 2-Expenses             | 1.00      |
| 912                 | WORKERS COMP                 | 1-Salary/Wage/Benefits | 3,327.00  |
| 913                 | UNEMPLOYMENT                 | 1-Salary/Wage/Benefits | 17,000.00 |

|                           |                     |            |                   |
|---------------------------|---------------------|------------|-------------------|
| <b>919</b>                | OTHER BENEFITS - HR | 2-Expenses | 17,000.00         |
| <b>945</b>                | LIABILITY INSURANCE | 2-Expenses | 12,100.00         |
| <b>950</b>                | GAS & OIL           | 2-Expenses | 75,000.00         |
| <b>Use of Funds Total</b> |                     |            | <b>412,111.00</b> |
|                           |                     |            | <b>0.00</b>       |

*Committee Referrals and Dispositions:*

| Referral(s) | Disposition(s) |
|-------------|----------------|
| •           | •              |



## Bridgewater Town Council

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Introduced By: Michael Dutton, Town Manager  
Date Introduced: 6/6/2023  
First Reading: 6/6/2023  
Second Reading:  
Amendments Adopted:  
Third Reading:  
Date Adopted:  
Date Effective:

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### **O-FY23-062: Transfer Order - WTR High Street Treatment Plant Completion**

**Ordered,** that the Town Council assembled to vote

In accordance with section 6-4 of the Bridgewater Home Rule Charter, vote to appropriate and transfer \$980,000 from Water Retained Earnings to WTR Capital Projects Fund 62124-497003

*Explanation: For Town Share costs of the High Street Water Treatment Plant amounts not covered by Special Revolving Fund (SRF) loan proceeds. Costs include change orders, and improvements not originally captured*

### **Committee Referrals and Dispositions:**

| Referral(s) | Disposition(s) |
|-------------|----------------|
| •           | •              |
| •           | •              |
| •           | •              |

Attachments: None



## Bridgewater Town Council

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Introduced By: Michael Dutton, Town Manager  
Date Introduced: 6/6/2023  
First Reading: 6/6/2023  
Second Reading:  
Amendments Adopted:  
Third Reading:  
Date Adopted:  
Date Effective:

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### **O-FY23-063: Transfer Order - CPA Transfer to Memorial Building Capital Project Fund**

**Ordered,** that the Town Council assembled vote to

In accordance with section 6-4 of the Bridgewater Home Rule Charter, vote to appropriate \$95,00.00 from CPA Historic Reserves (Account#2100-324200) to the Memorial Building Capital Project Fund 30034-497000

*Explanation: See CPC Recommendation Letter*

### **Committee Referrals and Dispositions:**

| Referral(s) | Disposition(s) |
|-------------|----------------|
| •           | •              |
| •           | •              |
| •           | •              |

Attachments: 1. Recommendation to TC -Memorial Building Additional Funding



# Town of Bridgewater, MA

Community Preservation Committee

66 Central Square, Bridgewater, MA 02324

May 26, 2023

Mr. Michael Dutton, Town Manager  
Town of Bridgewater  
66 Central Square  
Bridgewater, MA 02324

Re: Memorial Building – Request for Additional Funding

Dear Mr. Dutton:

This notification is in response to your revised application dated May 5, 2023, to the CPC requesting additional funding to cover costs of overages and required change orders related to the work the CPC originally funded, due to Covid-related delays, labor cost escalation, and supply chain constraints, and your letter dated May 24, 2023, amending the amount. At the CPC's May 24<sup>th</sup> meeting, the following motion, made and seconded by Carlton Hunt and Stacy Driscoll, passed unanimously.

To recommend \$95,000 from Historic Preservation, account 324200, for the purpose of covering the CPC's share of additional costs for the Memorial Building as requested, contingent upon a maintenance plan being submitted to the CPC.

Please see that this notification is placed on the next Town Council agenda and that the attached revised application and letter to amend the amount are forwarded to the Council members as backup.

I would appreciate your letting me know when the Council acts on the order and their decision.

As always, feel free to contact me if you have any questions.

Sincerely,

Gina M. Guasconi, Chair

cc: Debra Ward, Council Clerk  
Erik Moore, Council President  
Anthony Sulmonte, Finance Director  
Laurie Guerrini, Finance Manager  
Dawn Menard, Executive Assistant to the Town Manager's Office  
Joshua McGraw, Special Assistant to the Town Manager for Boards and Committees



## Bridgewater Town Council

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Introduced By: Michael Dutton, Town Manager  
Date Introduced: 6/6/2023  
First Reading: 6/6/2023  
Second Reading:  
Amendments Adopted:  
Third Reading:  
Date Adopted:  
Date Effective:

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### **O-FY23-064: Ratification of 2% COLA Increase of Retirement Benefits**

**Ordered,** that the Town Council assembled to vote

to accept Chapter 269 of the Acts of 2022 (“the Act”), a local option which allows a one-time increase to the Cost-of-Living Adjustment (COLA) granted to retirees in FY 2023, from 3% to 5% of the System’s \$16,000 COLA base.

*Explanation: See letter.*

#### **Committee Referrals and Dispositions:**

| Referral(s) | Disposition(s) |
|-------------|----------------|
| •           | •              |
| •           | •              |
| •           | •              |

Attachments: 1. 5% COLA LETTER BRIDGEWATER



**PLYMOUTH COUNTY  
RETIREMENT ASSOCIATION**

60 Industrial Park Road, Plymouth, MA 02360  
P: 508-830-1803 | F: 508-830-1875  
[www.pcr-ma.org](http://www.pcr-ma.org)

**Retirement Board**

Thomas J. O'Brien, *Chairman*  
Joseph F. McDonough, *Elected Member*  
John F. Sciara, *Elected Member*  
James E. Harrington, *Appointed Member*  
Pamela J. Avitabile, *Appointed Member*

Padraic P. Lydon, *Executive Director*

May 31, 2023

Erik Moore  
President  
Bridgewater Town Council  
66 Central Square  
Bridgewater, MA 02324

**RE: 5% Local COLA Option**

Dear Sir/Madam:

The Plymouth County Retirement Association Board is respectfully requesting the Select Boards of towns within the Plymouth County Retirement System to accept Chapter 269 of the Acts of 2022 ("the Act"), a local option which allows a one-time increase to the Cost-of-Living Adjustment (COLA) granted to retirees in FY 2023, from 3% to 5% of the System's \$16,000 COLA base.

Acceptance of the Act is conditioned upon approval by the Plymouth County Retirement Board, the Plymouth County Commissioners **and** by two-thirds of the System's Select Boards prior to June 30, 2023. The Plymouth County Retirement Board unanimously voted to accept the Act on April 13, 2023, and the Plymouth County Commissioners subsequently unanimously approved as well.

To assist in the Select Boards' review, enclosed please find the Act and a memorandum from the Public Employee Retirement Administration Commission. Please note that the Social Security Administration has granted COLAs of 5.9% in 2022 and 8.7% for 2023, on retirees'

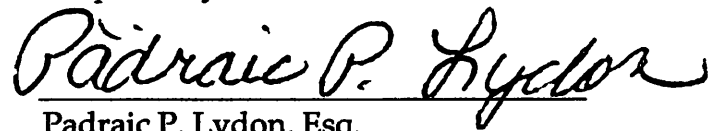
entire social security amount. A substantial majority of Plymouth County Retirement members receive little or no social security benefits.

Pursuant to the statute, Select Boards must vote on or before June 30, 2023, to accept Chapter 269 of the Acts of 2022, and timely notify the Plymouth County Retirement System of any action taken on this request.

If you need further information, please let me know.

Thank you for your consideration and attention to this important matter.

Respectfully submitted,

A handwritten signature in black ink, reading "Padraic P. Lydon". The signature is written in a cursive style with a horizontal line underneath the name.

Padraic P. Lydon, Esq.

Executive Director

Enc.

Chapter 269 of the Acts of 2022  
PERAC Memorandum #29/2022

# Chapter 269

## AN ACT RELATIVE TO COST-OF-LIVING ADJUSTMENTS FOR RETIREES

*Whereas, The deferred operation of this act would tend to defeat its purpose, which is to provide for increased cost-of-living adjustments for retirees, therefore it is hereby declared to be an emergency law, necessary for the immediate preservation of the public convenience.*

*Be it enacted by the Senate and House of Representatives in General Court assembled, and by the authority of the same, as follows:*

SECTION 1. (a) (1) Notwithstanding section 103 of chapter 32 of the General Laws or any other general or special law to the contrary, the retirement board of any system that has accepted said section 103 may elect to establish a cost-of-living adjustment increase of not less than 3 per cent and not greater than 5 per cent on the base amount provided for in said section 103 for fiscal year 2023.

(2) The sum of the dollar amount of the cost-of-living increase on the base amount, together with the amount of retirement allowance, pension or annuity to which the cost-of-living increase is applied, shall become the fixed retirement allowance, pension or annuity for all future purposes, including the application of subsequent cost-of-living adjustments in future years.

(b) A retirement board may grant a cost-of-living increase of not less than 3 per cent and not greater than 5 per cent on the base amount for fiscal year 2023 at any time during the fiscal year.

(c) This section shall take effect for the members of a retirement system by a majority vote of the board of such system and upon local acceptance: (i) of the city council upon recommendation of the mayor in a city, (ii) of the city council upon recommendation of the city manager in a city having a Plan D or Plan E charter, (iii) of the chief executive officer, as defined in section 7 of chapter 4 of the General Laws, in a town, (iv) of the county commissioners in a county and (v) by vote of the governing board, commission or committee in a district or other political subdivision of the commonwealth. For any retirement system comprising more than 1 political subdivision of the commonwealth, this section shall be effective by a majority vote of the board of such system and upon the acceptance of two-thirds of cities and towns within the system by approval of: (i) the city council upon recommendation of the mayor in a city, (ii) the city council upon recommendation of the city manager in a city having a Plan D or Plan E charter, and (iii) the chief executive officer, as defined in section 7 of chapter 4 of the General Laws, in a town.

SECTION 2. This act shall take effect on July 1, 2022.

*Approved, November 16, 2022.*

## MEMORANDUM

TO: All Retirement Boards

FROM: John W. Parsons, Esq., Executive Director 

RE: 5% Local COLA option

DATE: November 18, 2022

On November 16, 2022, the Governor signed Chapter 269 of the Acts of 2022 into law. This act provides the local retirement systems with a local option to increase the Cost of Living Adjustment ("COLA") for Fiscal Year 2023 to up to 5 percent on the base amount specified pursuant to G.L. c. 32, § 103. The approval of the increase can occur at any time during the fiscal year and will take effect as of July 1, 2022.

The local approval mechanism is different than traditional COLA increases and COLA base increases. In order for a system to adopt a COLA increase pursuant to this act, **the retirement board must vote for the increased amount and then it must also receive local approval.**

For purposes of this act, local approval means:

- In a city, the mayor must recommend the increase to the city council and the council must vote in favor.
- In a city having a Plan D or Plan E charter, the city manager must recommend the increase to the city council and the council must vote in favor.
- In a town, the chief executive officer<sup>1</sup> - the select board in nearly all cases - must vote in favor to accept the increase rather than the town meeting as is the case for COLA base increases.
- In a district, or other political subdivision, the governing board, commission or committee must vote in favor to accept the COLA increase.

<sup>1</sup> As defined in G.L. c. 4, § 7, "chief executive officer", when used in connection with the operation of municipal governments shall include the mayor in a city and the select board in a town unless some other municipal office is designated to be the chief executive officer under the provisions of a local charter.



MEMORANDUM - Page Two

TO: All Retirement Boards  
FROM: John W. Parsons, Esq., Executive Director  
RE: 5% Local COLA option  
DATE: November 18, 2022

- In a regional system, two-thirds of the cities and towns within the system must approve the increase. This is done in the same fashion as stated above for municipalities: in a city, by the city council upon recommendation by the mayor or, in a city with a Plan D or Plan E charter, the city manager; or, in a town, by approval of the chief executive officer (likely the select board) as defined by G.L. c. 4, § 7.
- In a county, the county commissioners, who normally do not have a role in COLAs nor COLA base increases, must vote to accept and two-thirds of the cities and towns within the system must approve the increase in the same manner as stated above for regional systems.

Though many local systems are comprised of multiple units such as housing authorities and districts, the two-thirds language only applies to regional and county systems as the approval specified in the statute only refers to cities and towns as voting political subdivisions.

Section 2 of the act provides that a COLA increase pursuant to this act is retroactive to July 1, 2022. Any COLA increase, in addition to any COLA previously adopted for FY 23, will become part of the fixed amount of a retirees' retirement allowance in the same manner as all COLAs granted pursuant to section 103.

PERAC has already received questions about estimating the cost of the enhanced COLA. PERAC Actuary John Boorack has provided the following formula for a conservative full-cost estimate, not a one-year estimate, to assist boards in their planning:

$$(0.2) \times (\text{COLA base}) \times (\# \text{ of retirees/beneficiaries})$$

If you have any questions about this memo, please contact PERAC's General Counsel, Judith Corrigan, at (617) 591-8904 or at [judith.a.corrigan@mass.gov](mailto:judith.a.corrigan@mass.gov).