



Town of Bridgewater

Town Council

May 23, 2023

7:00 PM

66 Central Square

Academy Building

Council Chambers, 2nd Floor

The Town Council meeting is also aired via Facebook Live:

<https://www.facebook.com/bridgewaterma.org>

MEETING AGENDA

A. APPROVAL OF MINUTES FROM PREVIOUS MEETINGS

- a) May 9, 2023 Meeting Minutes

B. ANNOUNCEMENTS FROM THE PRESIDENT

C. PROCLAMATIONS

D. CITIZEN OPEN FORUM

E. APPOINTMENTS

F. HEARINGS

- a) Order O-FY24-006: CPA Reserve Accounts - FY2024
7:05pm Public Hearing. This hearing has been duly advertised in the Enterprise and on the Town's website and may be finally voted this evening. Budget & Finance meeting 5/23/23 prior to Town Council meeting. FinCom meeting 5/22/23.
- b) Order O-FY24-007: Supplemental Appropriation - FY2024
7:08pm Public Hearing. This hearing has been duly advertised in the Enterprise and on the Town's website and may be finally voted this evening. Budget & Finance meeting 5/23/23 prior to Town Council meeting. FinCom meeting 5/22/23.
- c) Order O-FY23-056: Capital Plan Transfers
7:11pm Public Hearing. This hearing has been duly advertised in the Enterprise and on the Town's website and may be finally voted this evening Budget & Finance meeting 5/23/23 prior to Town Council meeting. FinCom meeting 5/22/23.

G. LICENSE TRANSACTIONS

- a) Petition P-2023-028: The Granting of One Day Entertainment Permits
- b) Petition P-2023-029: Change of Manager - 99 Restaurants of Boston, LLC

H. PRESENTATIONS

- a) Annual Water Department Report

I. TOWN MANAGER'S REPORT

- a) High Street Bridge Closure
- b) Summer 2023 Roadway Projects

- c) Truck Exclusions

J. DISCUSSIONS

K. COMMITTEE REPORTS

L. LEGISLATION FOR ACTION

- a) Order O-FY23-053: Town Clerk's Salary
Budget & Finance voted 2-0 to amend salary amount at their 5/9/23 meeting. FinCom voted 4-1 to approve as written at their 4/24/23 meeting.
- b) Order O-FY23-055: Jenkins Pond Dam Removal and Bridge Replacement Grant Acceptance
Budget & Finance meeting 5/23/23 prior to Town Council meeting. FinCom meeting 5/22/23.
- c) Order O-FY23-057: Acceptance of Donation
Budget & Finance meeting 5/23/23 prior to Town Council meeting. FinCom meeting 5/22/23.
- d) Order O-FY23-058: Transfer Order - Water Enterprise Fund Carver's Pond Filtration
Budget & Finance meeting 5/23/23 prior to Town Council meeting. FinCom meeting 5/22/23
- e) Resolution RFY23-007: A Resolution of the Town Council In Support of Downtown Revitalization Initiative
This Resolution was not referred to any committee. 14 days has elapsed, therefore it may be finally considered this evening.

M. OLD BUSINESS

N. NEW BUSINESS

- a) Order O-FY23-059: Laying Out and Accepting a Private Way - Trinity Circle
- b) Order O-FY23-060 Adoption of a 5-Year Capital Improvement Plan

O. CITIZEN COMMENTS

P. COUNCIL COMMENTS

Q. EXECUTIVE SESSION

- a) MGL Chapter 30A, Section 21(a) (3): To discuss strategy with respect to collective bargaining or litigation if an open meeting may have a detrimental effect on the bargaining or litigating position of the public body and the chair so declares; and to adjourn from Executive Session.

R. ADJOURNMENT



Town of Bridgewater
Town Council
May 9, 2023
7:00 PM

MEETING MINUTES

CALL TO ORDER

A quorum being duly present, Town Council President Fred Chase called the meeting of the Bridgewater Town Council to order at 7:00pm on Tuesday, May 9, 2023 in the Council Chambers.

APPROVAL OF MINUTES FROM PREVIOUS MEETINGS

a) April 18, 2023 Meeting Minutes

Councilor George made a motion to approve the April 18, 2023 meeting minutes, which was duly seconded.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon – Yea; Murphy – Abstained; Robinson – Abstained. Motion passed 7-0-2

ANNOUNCEMENTS FROM THE PRESIDENT

a) Outgoing Presidential Remarks

Council President Chase thanked the Town Council, Town Manager, Town Council Clerk and staff for their help with his tenure as President.

b) Reorganization of the Council: Elect President and Vice President

Town Clerk Marilee Hunt conducted the President election and read the oath of office into the record.

Councilor Chase made a motion for Erik Moore for President, which was duly seconded.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon – Yea; Murphy – Yea; Robinson – Yea. Motion passed 9-0-0

Council President Moore conducted the Vice President election.

Councilor Chase nominated Councilor Gallagher for Vice President, which was duly seconded.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon – Yea; Murphy – Yea; Robinson – Yea. Motion passed 9-0-0

c) Reorganization of Council Seats

Town Clerk Marilee Hunt conducted the reorganization of the council seats. New seat assignment: Chase, Murphy, George, Gallagher, Moore, Robinson, Perry, McKinnon, Linde

PROCLAMATIONS - None

CITIZEN OPEN FORUM

Derrick Bennett, 180 Main Street: Spoke regarding the BSU Air Patrol, would like to build with community for aviation.

Councilor Linde motion to allow an out of town speaker, Capt. Loren Heering to speak, this was duly seconded.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon – Yea; Murphy – Yea; Robinson – Yea. Motion passed 8-0-0

Capt Loren Heering: Interested in working with the community on the aviation.

Janet Hansen, Pleasant Street: Discussed wording in the resolution.

Carlton Hunt, Austin Street: discussed grants on the agenda, downtown and historical commission.

APPOINTMENTS

a) Conant Trust Fund Committee: David Wolohojian (2023 to 2028)

Councilor Gallagher made a motion to appoint David Wolohojian to the Conant Trust Fund Committee, which was duly seconded.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon – Yea; Murphy - Yea; Robinson – Yea. Motion passed 9-0-0

HEARINGS

a) Budget Order O-FY24-001: FY2024 Annual Town Budget

This hearing has been duly advertised in the Enterprise and on the Town's website. All orders relative to the FY2024 Budget may be finally voted this evening and are itemized under L: Legislation for Action.

Budget & Finance voted 3-0 to recommend at their 4/18/23 meeting. Finance Committee voted 5-0 to recommend at their 4/24/23 meeting.

Council President Moore opened the hearing at 7:24pm.

Town Manager Dutton noted that the FY24 resembles normalcy after covid budgets.

Council President Moore asked if there were any questions from the public. None

Council President Moore asked if anyone from the public wished to speak in favor. None

Council President Moore asked if anyone from the public wished to speak in opposition. None

Council President Moore asked if there were any questions from the councilors:

Councilor Gallagher noted that Budget & Finance voted 3-0 to recommend.

Council President Moore closed hearing at 7:37p.m.

Councilor George made a motion to Budget Order O-FY24-001, which was duly seconded.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon – Yea; Murphy - Yea; Robinson – Yea. Motion passed 9-0-0

LICENSE TRANSACTIONS - None

PRESENTATIONS –

a) Bridgewater Historical Commission – David Moore

Mr. Moore gave a presentation on historical commission issues. Would like the historical commission to be changed to administerial.

TOWN MANAGER'S REPORT

a) Fire Station Update

Town Manager Dutton noted that the Fire Station project was moving along.

b) High Street Bridge Closure

Town Manager Dutton once again noted that the bridge will be closed from 6/15 for about 4 months. Press releases being done, electronic sign board being put in place and sending letters to residents that are impacted by the closure.

Councilor Linde noted that cars roll past the stop sign at Wall and Oak Streets. Town Manager Dutton noted that he would have someone take a look.

Councilor Perry noted that at Oak and High Street the line of sight was poor. Asked that the growth be cut back by the DPW. Town Manager Dutton noted that he would inform DPW.

Councilor George asked about enhanced speed restrictions and Town Manager Dutton noted that he will check with the Chief.

c) PFAS Update

Town Manager Dutton noted that the town has not exceeded any thresholds on our wells.

Councilor McKinnon asked if High Street Water Plant was 100% and Town Manager Dutton noted that it was up and running and any dirty water will continue because of the flushing program.

Councilor Linde asked if a flyer can be put in the water bills notifying the residents of when flushing is being conducted. Town Manager Dutton noted that they can let residents know that hydrant flushing will be taking place but just can't say when because flushing is dependent on many factors.

Councilor George asked that BTV do a video of the hydrant flushing so that the residents are aware of what takes place with flushing.

Councilor Moore noted that it is critical for residents to report water issues to the town so the town.

d) Scotland Field Improvement

Town Manager Dutton noted that Scotland Field is looking better than it did. Dugouts have been removed and more work will be completed once the season is over.

DISCUSSION – None

COMMITTEE REPORTS –

Councilor Chase made a motion to take Committee Reports out of order and combine with E. under Legislation for Action. This motion was duly seconded.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon – Yea; Murphy – Yea; Robinson – Yea. Motion passed 9-0-0

LEGISLATION FOR ACTION

a) Budget Order O-FY24-002: FY2024 Water Enterprise Fund Budget

Budget & Finance voted 3-0 to recommend at their 4/18/23 meeting. Finance Committee voted 5-0 to recommend at their 4/24/23 meeting.

Town Manager Dutton noted the Enterprise Fund is designed to charge user fees to self sustain/fully fund debt, staff and materials.

Councilor George made a motion to approve Budget Order O-FY24-002, which was duly seconded.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon – Yea; Murphy – Yea; Robinson – Yea. Motion passed 9-0-0

b) Budget Order O-FY24-003: FY24 Sewer Enterprise Fund Budget

Budget & Finance voted 3-0 to recommend at their 4/18/23 meeting. Finance Committee voted 5-0 to recommend at their 4/24/23 meeting.

Councilor George made a motion to approve Budget Order O-FY24-003, which was duly seconded.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon – Yea; Murphy – Yea; Robinson – Yea. Motion passed 9-0-0

c) Budget Order O-FY24-004: FY24 Transfer Station Enterprise Fund Budget

Budget & Finance voted 3-0 to recommend at their 4/18/23 meeting. Finance Committee voted 5-0 to recommend at their 4/24/23 meeting.

Councilor George made a motion to approve Budget Order O-FY24-004, which was duly seconded.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon – Yea; Murphy – Yea; Robinson – Yea. Motion passed 9-0-0

e) Order O-FY23-049: Adoption of Town Council Social Media Policy

Rules and Procedures voted 2-1 to not recommend.

Councilor Chase noted that the Rules and Procedures committee met and voted 2-1 to not recommend. Councilor Chase read his minority report into the record.

Councilor Robinson made a motion to take Order O-FY23-049 out of order, which was duly seconded.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon –

Yea; Murphy – Yea; Robinson – Yea. Motion passed 9-0-0

Councilor Robinson noted that she does not believe that the Order is necessary, we have governance from the State. Feels like a guideline not a policy.

Councilor Linde noted that he concurs with Councilor Robinson but also wanted the new councilor to weigh in.

Councilor George noted that other towns have social media policies and that the order was in committee for 9 weeks.

Councilor George made a motion to continue Order O-FY23-049 to a date certain, which was duly seconded.

Councilor Robinson noted that she would like to vote on the Order tonight.

Councilor Gallagher noted that more work should be done on it, make it specific to council.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon – Yea; Murphy – Yea; Robinson – No. Motion passed 8-0-0

d) Budget Order O-FY24-005: Authorization of Revolving Funds

Budget & Finance voted 3-0 to recommend at their 4/18/23 meeting. Finance Committee voted 5-0 to recommend at their 4/24/23 meeting.

Councilor George made a motion to approve Budget Order O-FY24-005, which was duly seconded.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon – Yea; Murphy – Yea; Robinson – Yea. Motion passed 9-0-0

f) Order O-FY23-054: AFSCME Contractual Ratification

Budget & Finance voted 2-0 to recommend at their 5/9/23 meeting. Finance Committee voted 5-0 to recommend at their 4/24/23 meeting.

Town Manager Dutton noted that this is for a 3-year contract. Year one is no salary adjustment and year 2 and 3 will be 5%.

Councilor Gallagher noted that the Budget & Finance Committee voted 2-0 to recommend at their 5/9/23 meeting.

Councilor George made a motion to approve Order O-FY23-054, which was duly seconded.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon – Yea; Murphy – Yea; Robinson – Yea. Motion passed 9-0-0

g) Ordinance D-FY23-010: Establish Stabilization Fund – Opioid Legal Settlements

Budget & Finance voted 2-0 to recommend at their 5/9/23 meeting. Finance Committee voted 5-0 to recommend at their 4/24/23 meeting.

Town Manager Dutton noted that this was to create a fund to hold opioid settlements.

Councilor George made a motion to approve Ordinance D-FY23-010, which was duly seconded.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon – Yea; Murphy – Yea; Robinson – Yea. Motion passed 9-0-0

h) Ordinance D-FY23-011: Special Purpose Stabilization Fund – Opioid Settlement

Budget & Finance voted 2-0 to recommend at their 5/9/23 meeting. Finance Committee voted 5-0 to recommend at their 4/24/23 meeting.

Town Manager Dutton noted that this was the second step in the opioid settlement.

Councilor George made a motion to approve Ordinance D-FY23-011, which was duly seconded.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon – Yea; Murphy – Yea; Robinson – Yea. Motion passed 9-0-0

OLD BUSINESS – None

NEW BUSINESS

a) Order O-FY24-006: CPA Reserve Accounts – FY2024

Councilor George made a motion to refer Order O-FY24-006 to Budget & Finance and Finance Committee, which was duly seconded.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon – Yea; Murphy – Yea; Robinson – Yea. Motion passed 9-0-0

b) Order O-FY24-007: Supplemental Appropriation – FY2024

Town Manager Dutton noted that the budget submitted did not include the Bristol Plymouth Technical School \$309k which was added to the budget after the town vote.

Councilor George made a motion to refer Order O-FY24-007 to Budget & Finance and Finance Committee, which was duly seconded.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon – Yea; Murphy – Yea; Robinson – Yea. Motion passed 9-0-0

c) Order O-FY23-055: Jenkins Pond Dam Removal and Bridge Replacement Grant Acceptance

Town Manager Dutton noted that this order accepts a number of grants that the town has been awarded.

Councilor George made a motion to refer Order O-FY23-055 to Budget & Finance and Finance Committee, which was duly seconded.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon – Yea; Murphy – Yea; Robinson – Yea. Motion passed 9-0-0

d) Order O-FY23-056: Capital Plan Transfers

Town Manager Dutton noted that this funds a number of much needed capital items.

Councilor George made a motion to refer Order O-FY23-056 to Budget & Finance and Finance Committee, which was duly seconded.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon – Yea; Murphy – Yea; Robinson – Yea. Motion passed 9-0-0

e) Order O—FY23-057: Acceptance of Donation

Town Manager Dutton noted that Black Hat Brew Works made a motion to the town.

Councilor George made a motion to refer Order O-FY23-057 to Budget & Finance and Finance Committee, which was duly seconded.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon – Yea; Murphy – Yea; Robinson – Yea. Motion passed 9-0-0

f) Order O-FY23-058: Transfer Order: Water Enterprise Fund Carver's Pond Filtration

Councilor Chase made a motion to refer Order O-FY23-058 to Budget & Finance and Finance Committee, which was duly seconded.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon – Yea; Murphy – Yea; Robinson – Yea. Motion passed 9-0-0

g) Proposed Ordinance D-FY23-013: Zoning Ordinance – Amend Article III, Section 23 (a) Planning Board

Councilor Chase noted that this would enable associate members to participant in Planning Board meetings.

Town Manager Dutton referred to Bob Rulli who noted that this allow alternate members to attend all the meetings.

Councilor McKinnon made a motion to refer Proposed Ordinance D-FY23-013 to CED and Planning Baord, which was duly seconded.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon – Yea; Murphy – Yea; Robinson – Yea. Motion passed 9-0-0

h) Resolution R-FY23-007: A Resolution of the Town Council In Support of Downtown Revitalization Initiative.

Councilor Perry noted that this resolution is in support of the Downtown Revitalization and read the Resolution into the record.

Councilor McKinnon made a motion to retain Resolution R-FY23-007 at council level, which was duly seconded.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon – Yea; Murphy – Yea; Robinson – Yea. Motion passed 9-0-0

CITIZENS COMMENTS

Janet Hansen, Pleasant Street: Fully supports the historical commission and does not receive emails about meetings.

Carlton Hunt, Austin Street: has website issue; energy committee meeting with fire station committee.

COUNCIL COMMENTS

Councilor Chase: Pleased to see peaceful transfer and congratulated Erik and Dennis and welcomed Paul.

Councilor Murphy: Thanked everyone for coming out and voting.

Councilor George: Congratulated Paul on being elected and noted downtown is a multi-prong process.

Councilor Gallagher: Welcomed Paul and noted that he is entering his 9th year and is looking forward to serving as Vice President. Also noted that the Town Wide Clean up was well attended and the Fire for Effect event that was held was a successful event.

Councilor Robinson: Welcomed Councilor Murphy and congratulated president and vice president. Noted the social media policy and why not needed.

Councilor Perry: Welcomed new Councilor Murphy and congratulated the president and vice president. Thanked Troop 88 for helping out on clean-up day and looking forward to the downtown plan.

Councilor McKinnon: Welcomed Paul, thanked Fred and congrats to Erik and Dennis. Noted that the First Responders event was successful and the next event is May 20th.

Councilor Linde: Welcomed Paul, thanked Fred and congratulated Erik and Dennis.

Councilor Moore: Welcomed Paul, Thanked Fred and congratulated Dennis.

EXECUTIVE SESSION

Council President Moore noted that there was a need to move into Executive Session under: MGL Chapter 30A, Section 21(a) (3): To discuss strategy with respect to collective bargaining or litigation if an open meeting may have a detrimental effect on the bargaining or litigating position of the public body and the chair so declares; and to adjourn from Executive Session.

Councilor McKinnon made a motion to move into Executive Session, which was duly seconded.

A voice vote was taken with the results recorded as follows:

Perry – Yea; Linde – Yea; George – Yea; Moore – Yea; Chase – Yea; Gallagher – Yea; McKinnon – Yea; Murphy – Yea; Robinson – Yea. Motion passed 9-0-0



Bridgewater Town Council

Introduced By: Town Manager
Date Introduced: 5/9/2023
First Reading: 5/9/2023
Second Reading: 5/23/2023
Amendments Adopted:
Third Reading:
Date Adopted:
Date Effective:

Order O-FY24-006: CPA Reserve Accounts - FY2024

ORDERED, Pursuant to Section 6-4 of the Town of Bridgewater Charter, that the Town Council of Bridgewater, Massachusetts in Town Council assembled vote to appropriate from the *Community Preservation Fund* FY2024 estimated annual revenues the sum of **\$1,000,000.** to meet the administrative expenses, and all other necessary and proper expenses of the Community Preservation Committee for Fiscal Year 2024.

And further,

To reserve for future appropriation from the *Community Preservation Fund* FY2024 estimated annual revenues the sum of **\$100,000** for the acquisition, creation, and preservation of open space; **\$100,000** for acquisition, preservation, restoration, and rehabilitation of historic resources; and **\$100,000** for the acquisition, creation, preservation, and support of community housing.

And further,

To appropriate **\$264,260** to Budgetary Reserves.

And further,

To appropriate **\$335,400** for the payment of debt related to the Academy Building renovation from FY2024 estimated revenues.

And further,

To appropriate **\$50,340** for the payment of debt related to the Keith Homestead purchase from FY2024 estimated revenues.

Committee Referrals and Dispositions:

Referral(s)	Disposition(s)
Budget & Finance	Meeting on 5/23/23

VOICE VOTE - REQUIRES MAJORITY OF THOSE PRESENT AND VOTING

• Finance Committee	• Meeting on 5/22/23
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Attachments: 1. FY24 CPC Recommended CPA Budget 04.26.23

FY2024 CPC Final Budget

Town of Bridgewater

Community Preservation Fund
FY 2024 Recommended Budget

Sources & Uses of Funds		FY 2024
Revenue Estimates		
CPA Surcharge 2%		825,000.00
State Match		175,000.00
Total Estimated Revenue		1,000,000.00
Total Sources of Funds		1,000,000.00
Reserves		
Community Housing Reserve	(Min 10%) 10%	100,000.00
Open Space Reserve	(Min 10%) 10%	100,000.00
Historical Resources Reserve	(Min 10%) 10%	100,000.00
Total Required Reserves		300,000.00
Administrative Expenses (No >5%) \$50,000		
Purchase of Services		
Administrative Expenses		50,000.00
Total Administrative Budget		50,000.00
Debt Service - Due FY24		
ACADEMY BUILDING RENOVATIONS-PRINCIPAL		240,000.00
ACADEMY BUILDING RENOVATIONS-INTEREST		95,400.00
KEITH HOMESTEAD-2012 CPC 00001-PRINCIPAL		48,000.00
KEITH HOMESTEAD-2012 CPC 00001-INTEREST		2,340.00
Total Debt Service		385,740.00
BUDGETARY RESERVES		264,260.00
Total Use of Funds		1,000,000.00
Total Surplus (Deficit)		0.00



Bridgewater Town Council

Introduced By: Town Manager
Date Introduced: 5/9/2023
First Reading: 5/9/2023
Second Reading: 5/23/2023
Amendments Adopted:
Third Reading:
Date Adopted:
Date Effective:

Order O-FY24-007: Supplemental Appropriation - FY2024

ORDERED, the Town Council of Bridgewater, Massachusetts assembled to vote to appropriate to provide for the payment of certain expenses of the Town for the Fiscal Year ending June 30, 2024:

The Town will raise and appropriate and vote into tax, to be assessed per law, an amount of \$309,910.50 to account 03025282-569001, for payment in FY2024, of principle and interest for department #302 - Bristol-Plymouth Regional Vocational Technical School District as assessed *for the construction of a new BP Vocational Technical School*.

Explanation:

To supplement the Town Manager's Recommended FY 2024 Budget, this order will fund the Debt Excluded payment amount due in Fiscal Year 2024. The Town voters approved on 4/22/2023 at the Annual Town Election, the Debt Exclusion assessment of taxes as exempt from the provisions of proposition two and one-half for said new Bristol-Plymouth Regional Vocational Technical School District.

Committee Referrals and Dispositions:

Referral(s)	Disposition(s)
Budget & Finance	Meeting 5/23/23 prior to Town Council meeting
Finance Meeting	Meeting 5/22/23

Attachments: None

VOICE VOTE - REQUIRES MAJORITY OF THOSE PRESENT AND VOTING



Bridgewater Town Council

Introduced By: Town Manager
Date Introduced: 5/9/2023
First Reading: 5/9/2023
Second Reading: 5/23/2023
Amendments Adopted:
Third Reading:
Date Adopted:
Date Effective:

Order O-FY23-056: Capital Plan Transfers

ORDERED, that the Town Council assembled vote to

pursuant to Section 6-4 of the Town of Bridgewater Charter, that the Town Council of Bridgewater, Massachusetts in Town Council assembled vote to appropriate and transfer from below schedule Source of Funds to below schedule of Use of Funds:

FUND		SOURCES OF FUNDING	Amount
8012	SENIOR CENTER TRUST	Capital Trust Fund	\$ 7,030.24
8010	CAPITAL STABILIZATION	Capital Stabilization Trust Funds	\$ 1,405,681.09
Total			\$ 1,412,711.33
Project#		USES OF FUNDING	Amount
133.26	SOFTWARE	Labor Costing Module	\$ 40,000.00
155.26	MACH/EQUIP/VEHICLES	Replacement of Public Safety Workstations (PD)	\$ 30,000.00
155.27	MACH/EQUIP/VEHICLES	Replacement of Virtual Server (PD)	\$ 30,000.00
155.42	SOFTWARE	Munis/Finance Software Project Implementation	\$ 70,500.00
192.09	BLDG & BLDG IMPROV	MEMORIAL BUILDING	\$ 120,000.00
192.23	BLDG & BLDG IMPROV	Senior Center Building Upgrades	\$ 7,030.24
192.30	BLDG & BLDG IMPROV	Library - HVAC	\$ 15,000.00
192.31	BLDG & BLDG IMPROV	Library - Door Access/Security - Add to Prior Capital Order	\$ 15,000.00
192.55	MACH/EQUIP/VEHICLES	Garage Heaters - Fire Station 1 & 2 (2)	\$ 12,300.00
192.63	BLDG & BLDG IMPROV	Concession Building Stairs	\$ 20,000.00
192.64	BLDG & BLDG IMPROV	Senior Center Generator Upgrade	\$ 32,230.00
210.14	MACH/EQUIP/VEHICLES	Replace Two Police Vehicles	\$ 150,000.00
210.14	MACH/EQUIP/VEHICLES	Replace One Police Vehicles	\$ 75,000.00
220.14	MACH/EQUIP/VEHICLES	Diesel Utility Side-by-Side: ATV	\$ 25,000.00
220.25	MACH/EQUIP/VEHICLES	Tech Rescue Trailer & Equipment	\$ 50,000.00
220.30	MACH/EQUIP/VEHICLES	ATV & UTV Trailers (2)	\$ 25,200.00
220.43	MACH/EQUIP/VEHICLES	Replacement of Air Boat & Trailer	\$ 98,000.00
220.46	MACH/EQUIP/VEHICLES	SCBA Air Compressor & Refill Station	\$ 11,363.64
220.47	MACH/EQUIP/VEHICLES	New Brush Truck	\$ 21,363.64
410.02	MACH/EQUIP/VEHICLES	Engineering Survey Truck	\$ 60,000.00
420.09	MACH/EQUIP/VEHICLES	John Deer Loader - Lease Payment 1 of 5	\$ 53,124.00
420.23	MACH/EQUIP/VEHICLES	Hot Box Truck (2-13)	\$ 91,000.00
610.07a	HISTORICAL ARTIFACTS/RECORDS	Town Records Management/Digitization-Phase 1	\$ 247,828.00
630.16	MACH/EQUIP/VEHICLES	Pickup Truck for Recreation	\$ 60,000.00
630.19	MACH/EQUIP/VEHICLES	Spreader/Sprayer	\$ 13,486.40
630.20	MACH/EQUIP/VEHICLES	Trap Rake	\$ 26,189.58
630.21	MACH/EQUIP/VEHICLES	Workman HDX Utility Vehicle	\$ 13,095.83
			\$ 1,412,711.33

Explanation:

This transfer will fund requested and prioritized Capital Outlay projects as outlined in the Town's Five Year Capital Plan.

Committee Referrals and Dispositions:

Referral(s)	Disposition(s)
Budget & Finance	Meeting 5/23/23 prior to Town Council meeting
Finance Committee	Meeting 5/22/23

Attachments: None

VOICE VOTE - REQUIRES MAJORITY OF THOSE PRESENT AND VOTING



Bridgewater Town Council

Introduced By:

Date Introduced: 5/23/2023

First Reading: 5/23/2023

Second Reading:

Amendments Adopted:

Third Reading:

Date Adopted:

Date Effective:

Petition P-2023-028: The Granting of One Day Entertainment Permits

WHEREAS, Portuguese Holy Ghost Society of Bridgewater has petitioned (3) One-day Entertainment permits for the following event:

	EVENT	DATE	TIME	APPROXIMATE ATTENDANCE
1	Annual Festival	June 16, 2023	6:00 p.m. – 12:00 a.m.	200 – 300
2	Annual Festival	June 17, 2023	6:00 p.m. – 12:00 a.m.	200 – 300
3	Annual Festival	June 18, 2023	12:00 p.m. – 8:00 p.m.	200 - 300

;and,

WHEREAS, Portuguese Holy Ghost Society has complied with the requirements of the Town of Bridgewater; and,

WHEREAS, the Bridgewater Town Council, acting as the Legislative body of the Town has such licensing authority and with the affirmative recommendation of the Bridgewater Building Inspector, Fire and Police Departments who have oversight authority, it appears that the public good so requires such license be granted;

WHEREAS, this license is being issued under the most current state guidelines which could be revoked or changed such that the applicant will have to abide by any new state or local requirements;

The Town Council of the Town of Bridgewater, Massachusetts, pursuant to Chapter 138 - section 14 and Chapter 140- Section 183A respectively of the Massachusetts General Law (M.G.L.), in Town Council assembled approve the petition of Portuguese Holy Ghost Society to be granted three (3) one-day entertainment permits for the aforementioned event to be held on the grounds of 30 Bedford Park, Bridgewater, MA 0224.

Committee Referrals and Dispositions:

Referral(s)	Disposition(s)
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Attachments: 1. Portuguese Holy Ghost Society 2023

VOICE VOTE - REQUIRES MAJORITY OF THOSE PRESENT AND VOTING

**BUSINESS LICENSING**

Memorial Building, 66 Central Avenue
Bridgewater, MA 02324
Debbie Ward
508.659.1254 (Office) •
E-mail: dward@bridgewaterma.org

LICENSE NO. _____

DATE: _____

FEE: \$ 75.00

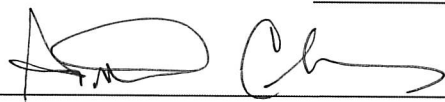
APPLICATION FOR ONE-DAY ENTERTAINMENT LICENSEOUTDOOR X INDOOR _____APPLICANT: Antonio ChavesNAME OF ORGANIZATION: Portuguese Holy Ghost SocietyADDRESS: 352 Broad STTELEPHONE: 508-369-6741

On Premises: _____

Date of Event: June 16, 17, 18Hours: 16th - 17th 6pm - 12am / 18th 12pm - 8pmActivity/Event: Portuguese FestivalAPPROXIMATE NUMBER IN ATTENDANCE: 500+

TYPE OF ENTERTAINMENT:

☒ Live Music☐ Juke Box☐ Disc Jockey☐ Other: (Please Specify & Answer Questions on Page 2)

_____Signature of Manager/Applicant: Mailing Address: Po Box 774 Bridgewater Ma 02324Contact Phone: 508-369-6741Email: bridgewaterholyghost@gmail.comAPPROVED BY: _____

Date of Approval: _____

TOWN COUNCIL
Licensing Authority



BUSINESS LICENSING

Memorial Building, 66 Central Avenue

Bridgewater, MA 02324

Debbie Ward

508.659.1254 (Office) •

E-mail: dward@bridgewaterma.org

Page 2

APPLICATION FOR ONE-DAY ENTERTAINMENT LICENSE

Please answer all questions.

1. Specify precisely the type of concert, dance, exhibition, cabaret or public show sought to be licensed.

Live Band Music

2. Will such show include:

a. Dancing by patrons?

☒ Yes

☐ No

b. Dancing by performers or entertainers?

☐ Yes

☒ No

c. Recorded or live music?

☒ Yes

☐ No

Specify _____

d. The use of an amplification system?

☒ Yes

☐ No

e. A theatrical exhibition, play or moving

☐ Yes

☒ No

picture show? Specify _____

f. A floor show of any description?

☐ Yes

☒ No

Specify _____

g. A light show of description?

☐ Yes

☒ No

Specify _____

h. Any other dynamic audio or visual
show, whether live or recorded?

☐ Yes

☒ No

Specify _____

3. State whether or not as a part of the concert,
dance, exhibition, cabaret or public show
anyone will be allowed to appear nude or
semi-nude?

☐ Yes

☒ No



Bridgewater Town Council

Introduced By:

Date Introduced: 5/23/2023

First Reading: 5/23/2023

Second Reading:

Amendments Adopted:

Third Reading:

Date Adopted:

Date Effective:

Petition P-2023-029: Change of Manager - 99 Restaurants of Boston, LLC

WHEREAS, the 99 Restaurants of Boston, LLC. has petitioned to change the manager of the alcohol establishment from Kendra Carley to Brittany Yerid; and

WHEREAS, Approval of such request is required by Massachusetts General Law – Chapter 138 prior to the final submission to the Commonwealth's Alcohol Beverages Control Commission who must ratify such appointment; and

WHEREAS, 99 Restaurants of Boston, LLC has complied with the policies and requirements of the Town of Bridgewater; and

WHEREAS, the Bridgewater Town Council, acting as the Legislative body of the Town has such local licensing authority and with affirmative recommendation from Police Department, it appears that the public good so requires such petition be granted;

The Town Council of the Town of Bridgewater, Massachusetts, pursuant to Chapter 138 of the Massachusetts General Law (MGL), in Town Council assembled approve the petition of the 99 Restaurants of Boston, LLC, Inc. to change its manager from Kendra Carley to Brittany Yerid as requested.

Committee Referrals and Dispositions:

Referral(s)	Disposition(s)
--------------------	-----------------------

Attachments: 1. Change of Manager Checklist

VOICE VOTE - REQUIRES MAJORITY OF THOSE PRESENT AND VOTING

Town Council Meeting Date: 5/23/23

CHANGE OF MANAGER REQUEST

Applicant Name: 99 Restaurant of Boston
Address: 233 Broad Street
Telephone: (508) 279-2799
Email: 30063@99restaurants.com

State Documents:

	Form 43 – LLA Certification (Completed after approval)
<u>X</u>	\$200 fee via ePay
<u>X</u>	Monetary Transmittal Form
<u>X</u>	Change of Manager Application
<u>X</u>	CORI Authorization
<u>X</u>	Vote of the Entity Board
<u>X</u>	Proof of Citizenship

Town Documents:

<u>X</u>	\$150.00 – Town Application Fee
<u>X</u>	Delinquent Tax Certification
<u>X</u>	State Tax Affidavit
<u>X</u>	Workman's Compensation Insurance Affidavit

Recommendations:

<u>X</u>	Tax Office
<u>X</u>	Police Department

Notes:

- 1) 99 Restaurant wishes to change its manager from Kendra Carley to Brittany Yerid.
- 2) Chief Delmonte recommends approval of the Change of Manger.
- 3) Tax Collectors office has reported no outstanding tax obligations for this establishment.



Bridgewater Town Council

Introduced By:

Date Introduced:

First Reading:

Second Reading:

Amendments Adopted:

Third Reading:

Date Adopted:

Date Effective:

Annual Water Department Report

Committee Referrals and Dispositions:

Referral(s)	Disposition(s)
•	•
•	•
•	•

Attachments:

None



Bridgewater Town Council

Introduced By: Shawn George, Councilor
Date Introduced: 4/4/2023
First Reading: 4/4/2023
Second Reading: 5/23/2023
Amendments Adopted:
Third Reading:
Date Adopted:
Date Effective:

Order O-FY23-053: Town Clerk's Salary

ORDERED, that the Town Council assembled vote:

To set the Town Clerks salary beginning July 1 2023 (FY24) - at Grade 12 Step 10 \$46.7070 hourly. Annually \$85,007.00.

Explanation:

This represents a step increase and follows along with other full time employees for FY24.

Committee Referrals and Dispositions:

Referral(s)	Disposition(s)
Budget and Finance	5/9/23: Voted 2-0 to amend as follows: Grade 13 Step 8 \$49.7918 hourly. Annually \$90.621.44.
Finance Committee	4/24/23: Voted 4-1 to recommend as written.

Attachments: None



Bridgewater Town Council

Introduced By: Town Manager
Date Introduced: 5/9/2023
First Reading: 5/9/2023
Second Reading: 5/23/2023
Amendments Adopted:
Third Reading:
Date Adopted:
Date Effective:

Order O-FY23-055: Jenkins Pond Dam Removal and Bridge Replacement Grant Acceptance

ORDERED, that the Town Council assembled vote to

WHEREAS: Massachusetts General Laws, Chapter 44, §53A, states as follows: “An officer ... of any city or town ... may accept grants or gifts of funds from ... from the commonwealth ... or an agency thereof, ... and may expend such funds for the purposes of such grant or gift ... with the approval of the city manager and city council...;” and

WHEREAS: The Town of Bridgewater has applied for and received financial grants or gifts from the funders and in the amounts listed below;

Now, therefore, in accordance with Chapter 44, §53A of the Massachusetts General Laws, the Town Council votes to take the following action:

ORDERED that the Town Council of Bridgewater, Massachusetts in Town Council assembled vote to accept the grants in the total amount of \$8,245,000 and to expend the grants in accordance with stated purpose thereof.

		Amount
STATE	EXECUTIVE OFFICE OF ENERGY&ENVIRONMENTAL AFFAIRS - EEA DAM & SEAWALL	\$ 1,000,000.00
STATE	MUNICIPAL VULNERABILITY PREPAREDNESS PROGRAM - MVP	\$ 750,000.00
STATE	DEPT OF FISH&GAME: DER-DIVISION OF ECOLOGICAL RESTORATION	\$ 2,550,000.00
LOCAL	WILD & SCENIC TAUNTON RIVER STEWARDSHIP COUNCIL - (TRSC) / SRPEDD	\$ 40,000.00
LOCAL	THE NATURE CONSERVANCY - TNC	\$ 60,000.00
FEDERAL	NATIONAL FISH & WILDLIFE FOUNDATION - NFWF COASTAL RESILIENCE	\$ 2,285,000.00
LOCAL	DAMN OWNER	\$ 10,000.00
FEDERAL	US FISH AND WILDLIFE SERVICE	\$ 1,550,000.00
		\$ 8,245,000.00

Explanation:

Since 2017, the Massachusetts Division of Ecological Restoration has been working with the Town Manager to

VOICE VOTE - REQUIRES MAJORITY OF THOSE PRESENT AND VOTING

remove the Jenkins (High Street) dam and replace the box culverts with a clear span bridge over the Town River. Over the intervening years, other project partners have joined the initiative, including the grant funders as well as NOAA. The attached narrative used in the application for funding gives a fairly succinct summary of the project, its need, and the expected results.

Committee Referrals and Dispositions:

Referral(s)	Disposition(s)
• Budget & Finance	• Meeting 5/23/23 prior to Town Council meeting
• Finance Committee	• Meeting 5/22/23

Attachments: 1. 2023-5-3 Grant Acceptance Council

Project Narrative

Statement of Need:

The Town of Bridgewater, in partnership with the Massachusetts Division of Ecological Restoration (DER), the Massachusetts Division of Marine Fisheries (DMF), the Nature Conservancy (TNC), the private dam owner, the NOAA Restoration Center, and the U.S. Fish and Wildlife Service, seeks to restore the Town River. The Town River Restoration project will restore and strengthen natural ecosystems for the benefit of the coastal community and the environment. The project is situated in Bridgewater, Massachusetts on a historic mill site that has since been converted to public open space (Stanley Iron Works Park). Town River is a major tributary to the federally designated Wild and Scenic Taunton River, found by Congress to possess “important resource values (including wildlife, ecological, and scenic values), historic sites, and a cultural past important to the heritage of the United

States.” The removal of the High Street Dam and replacement of the High Street Bridge is part of an on-going multi-partner effort and comprehensive watershed-based strategy to improve coastal ecosystem resilience in the region by connecting the major tributaries of the Wild & Scenic Taunton River with the main stem, Mount Hope Bay, Narragansett Bay, and the Atlantic Ocean. The project will reconnect 10 miles (including tributaries) of unimpeded river access for diadromous fish, including river herring, American shad, American eel, and sea lamprey. The project will open 354 acres of river herring spawning and rearing habitat at Lake Nippenicket.

Project Goals and Objectives:

The project proposes to remove the High Street Dam (National ID MA00327), replace the undersized and aging High Street road-stream crossing over Town River, and protect and enhance surrounding infrastructure and public utilities. The High Street Dam was constructed circa 1919, and has outlived its intended use. It has numerous structural deficiencies, and in 2011 was rated in “unsafe” condition and Significant hazard. The dam obstructs fish passage and natural river processes. The High Street Dam jeopardizes the immediately-upstream High Street road-stream crossing, were it to fail. The High Street road-stream crossing was constructed over 200 years ago, and consists of four severely undersized, dry-laid granite clapper culverts with documented structural issues. The crossing does not

meet modern Massachusetts design standards or stream crossing standards. The road-stream crossing and dam contribute to localized flooding – floodwaters overtopped High Street and inundated the abutting Lincoln Athletic Association (LAA) building during a March 1968 storm. The project proposes to replace the High Street road-stream crossing with a 55-foot clear span bridge. The proposed design spans the bankfull width of Town River and can pass the 500-year recurrence interval storm including climate change projections through 2070. The project will relocate and stabilize utilities currently carried by the High Street crossing, including a gas line, a water main, and a sanitary sewer line. The project will also stabilize the neighboring LAA building, to ensure there are no negative impacts to its

foundation resulting from increased velocities in Town River following dam removal. Modifications to the LAA building have been closely coordinated with the facility’s owners.

Flooding represents a “high-frequency, serious severity hazard” for the towns of Bridgewater and West Bridgewater, and is the most frequent hazard affecting the Towns. Flooding may occur as the result of tropical storms, winter storms, nor’easters, and periods of heavy rain. Climate change is exacerbating the threat of flooding to this region by increasing the magnitude and severity of precipitation events. From the 1960s to 2000s, annual precipitation in the Taunton River basin increased by 8.8 inches.⁵ Under all representative concentration pathway (RCP) emissions scenarios, total precipitation is expected to continually increase, leading to an additional 4.18 inches of annual rainfall by 2090. The Town River Restoration explicitly accounts for historic and projected effects of climate change to ensure that the benefits of this project are sustained.

This project is the culmination of years of planning, prioritization, feasibility, and design. It is closely aligned with both local and statewide resiliency plans. Project planning specific to this site began in earnest in 2015, followed by its first public meeting in 2016 and subsequent acceptance as a Priority Project by DER. The project team completed a feasibility study in 2017. A key finding of this study was the poor structural condition of the High Street road-stream crossing. In 2018, a second public meeting was held to communicate the findings of the feasibility study. Preliminary design was completed in 2019, followed by a third public meeting in 2020. In 2021, the project team completed final design of the project. As of June, 2022, the project team has secured all final permits.

The Town River Restoration Project will result in measurable improvements to both community and habitat resilience in the Taunton River watershed. This project was identified in the Coastal Resilience Assessment of the Narragansett Bay and Coastal Rhode Island Watersheds, completed by NFWF in partnership with NOAA, NatureServe, and UNC Asheville. Specifically, this project intends to:

- Restoration of aquatic connectivity to a critical segment of Town River. This project is the highest-ranked restoration site among 120 locations in Southeastern Massachusetts compiled by the Division of Marine Fisheries’ Diadromous Fish Restoration Priority List. It is also ranked in the 90th percentile in DER’s Restoration Potential Model, which evaluates the relative ecological benefit of removing any known dam in the Commonwealth. This project will directly open 10 miles of unimpeded access for diadromous fish including river herring, American eel, American shad, and sea lamprey in the Wild and Scenic watershed and improve access to 354 acres of spawning and rearing habitat at Lake Nippenicket.
- Engagement of governmental and non-governmental agencies in resiliency activities, and transfer of lessons learned. This project proposes to engage seven (7) governmental agencies and six (6) non-governmental agencies in restoration. Government agencies participating include: the Towns of Bridgewater and West Bridgewater, DER, DMF, USFWS, the NOAA Restoration Center, and Old Colony Planning Council. Non-governmental agencies participating include: the Town River Fishery Committee, The Nature Conservancy, the Narragansett Bay Estuary Program, Save the Bay, the Taunton River Watershed Alliance, and the Advance Pollution Control Corporation (dam owner). All entities will be invited to participate in regular construction meetings. Project partners will be actively engaged in the

post-construction monitoring, and results of monitoring efforts will be distributed to the team. Further, results from monitoring efforts will influence DER's statewide outreach strategy and inform future dam removal projects that DER is involved with.

- Protect people and property from increasingly severe flooding resulting from climate change. Flooding is identified as the most frequent hazard affecting the towns of Bridgewater and West Bridgewater in the towns' Natural Hazard Mitigation Plan. Road-stream crossing replacement and dam removal are prioritized actions to improve climate resiliency in the Massachusetts State Hazard Mitigation and Climate Adaptation Change Plan. This project was identified as a "high" priority in the Town of Bridgewater's Municipal Vulnerability Preparedness Plan. As a direct result of this project, 37 commercial and residential properties that border the High Street Dam's impoundment will experience a reduction in flooding during severe storms.

Stakeholder Coordination/Involvement:

This project has undergone a robust stakeholder engagement process. The project team has held three (3) public meetings over the course of five years to provide updates to the community on the status of the project and solicit community feedback. These meetings were held in addition to public hearings required as part of project permitting during both the MEPA and Notice of Intent processes.

The project team has been in regular and active communication with the abutting Lincoln Athletic Association (LAA) and upstream West Bridgewater Country Club to minimize impacts to their operations following dam removal. Through consultations with both parties, it was determined that dam removal will have no effect on the operations of the West Bridgewater Country Club. Appropriate measures to ensure the long-term stability of LAA's building were determined in consultation with LAA and a structural engineer and are included in the construction drawings for this project.

The project is located within a state-listed historic area. The Town of Bridgewater formed an ad-hoc committee to solicit feedback from relevant town stakeholders as part of the Section 106 process. This committee represented several Town committees with a particular interest in the project, including: Community and Economic Development, the Historic Commission, the Open Space Committee, and the Community Preservation Committee. Recommendations from this committee were ultimately included in the Project's Memorandum of Agreement (MOA). Following project construction, several kiosks will be designed by Town committee members and installed in the neighboring Stanley Iron Works Park to recognize the unique historic character of the site, and its importance to the Town of Bridgewater.

As part of the Town of Bridgewater's Municipal Vulnerability Preparedness Program, the Town organized a collaborative process to inform citizens of the risks associated with climate change to their community and develop solutions to mitigate those risks. Information about the impacts of development and climate change on local flood risk was shared with citizens and officials during two 4-

hour workshops used to develop the Town's Municipal Vulnerability Preparedness Plan. The Town River Restoration was selected as a high priority project to improve climate resilience to flood impacts, maintain timely emergency services, and protect fish and wildlife habitat. This is a community-driven project, and a priority at both the local and state levels.

Project Monitoring and Evaluation:

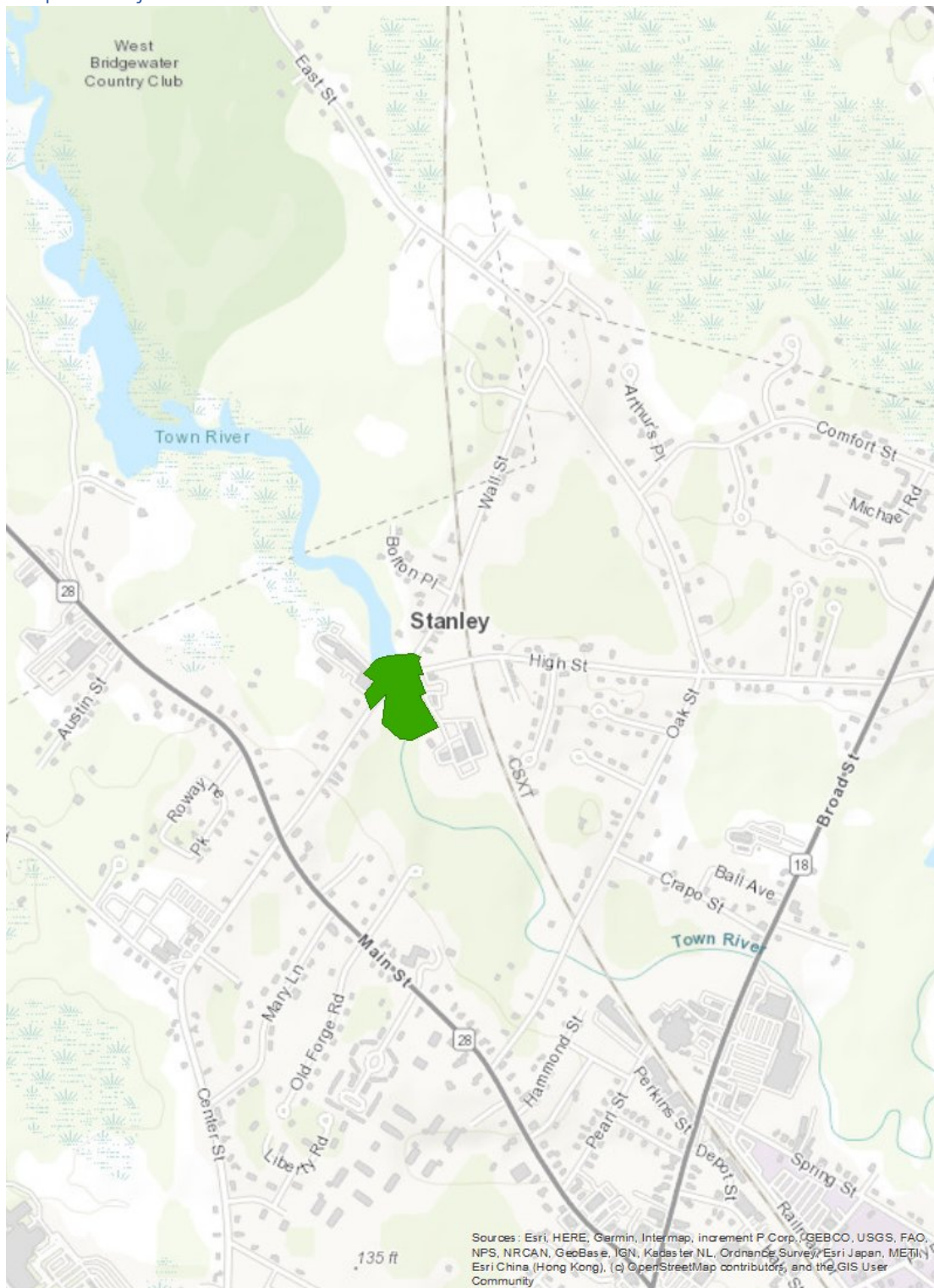
Monitoring. The Project team will monitor the success of the proposed restoration. Restoration success will be measured by the desired outcomes. Monitoring results from the first year of post-restoration monitoring will be reported to USFWS. Specific monitoring activities proposed include:

- Safety hazard reduction assessment: The project team will submit a hazard class change application to the Office of Dam Safety demonstrating the elimination of the dam's hydraulic effects, as well as public safety risks posed by an uncontrolled failure of the dam.
- Channel Dimension and Stability Monitoring: The project team will conduct an as-built survey following construction. During this survey, monumented cross-sections and a longitudinal profile will be established. Methods used will conform with established protocols described in the Stream Barrier Removal Monitoring Guide, developed by the Gulf of Maine Council on the Marine Environment.
- Photo Stations: Locations to take repeat photographs will be established prior to construction, in accordance with accepted monitoring protocols. A photo log will be provided to USFWS that includes one pre-construction photo, one mid-construction photo, and one post-construction photo for 8 locations within the worksite. Photos will visually document the river's response to removal of the two barriers.
- Post-construction fish passage monitoring: The as-built plans (described above) will clearly depict constructed conditions of the dam removals in the new river channel, including channel widths, channel slope in profile, and approximate channel thalweg water depths during river herring passage season (March 15-June 30). As-built plans will indicate conformance with proposed design and river herring passability criteria and submitted to USFWS. The project team intends to work collaboratively with the Town River Fishery Committee and appropriate regulatory agencies to develop a presence / absence monitoring plan for river herring.

Sustainability:

The Project Team will expand on the USFWS tracking metrics by completing additional monitoring metrics in accordance with NOAA Restoration Center's Tier I guidance and the Gulf of Maine Council's Stream Barrier Removal Guide. The project includes measurable goals that can be used to evaluate the success of the project and if it was executed as designed and intended.

Map of Project Area:



Site Map 1: Town River Restoration - High Street Dam & Bridge Project Area



Town River Restoration Project Locus Map



Figure 1C

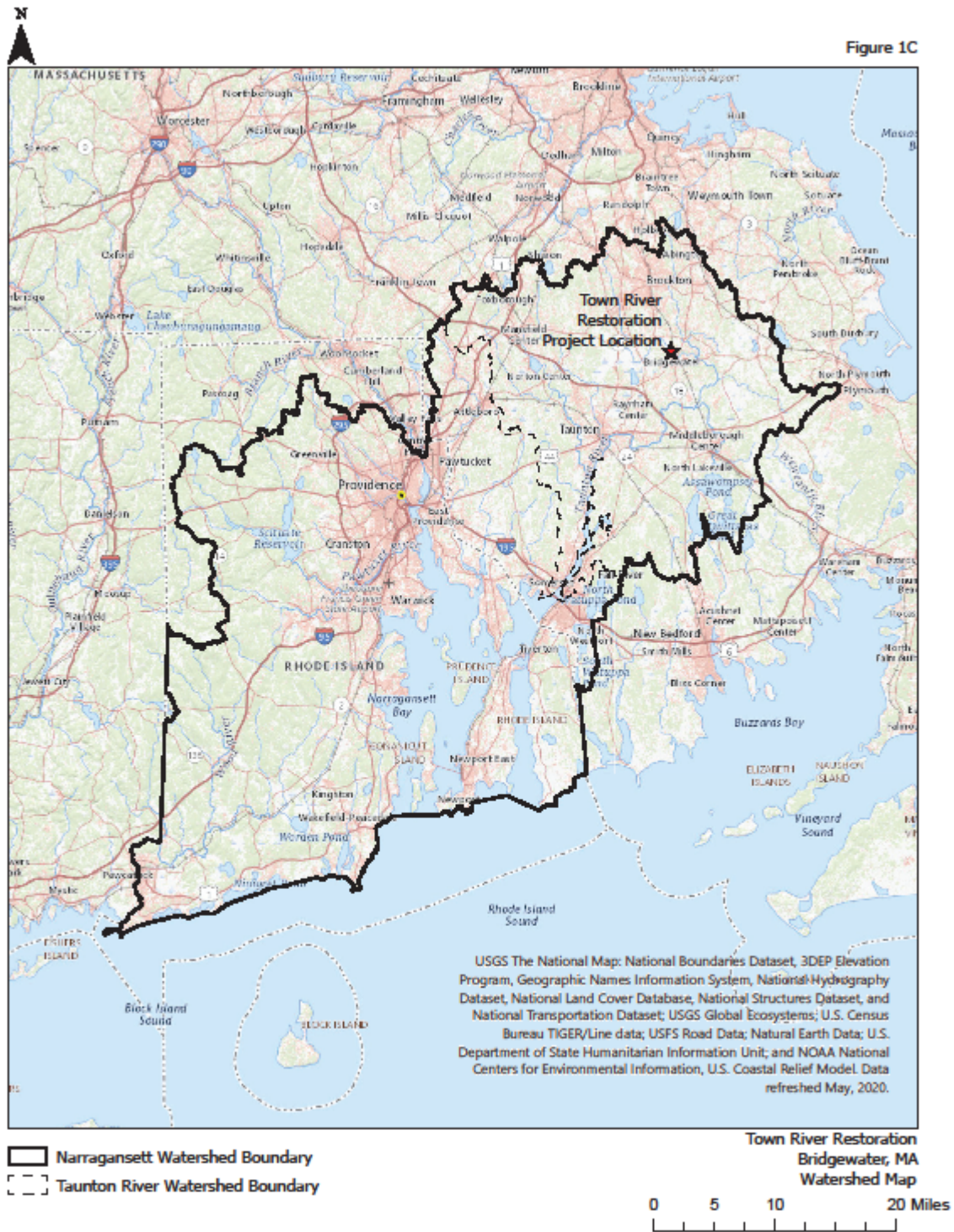
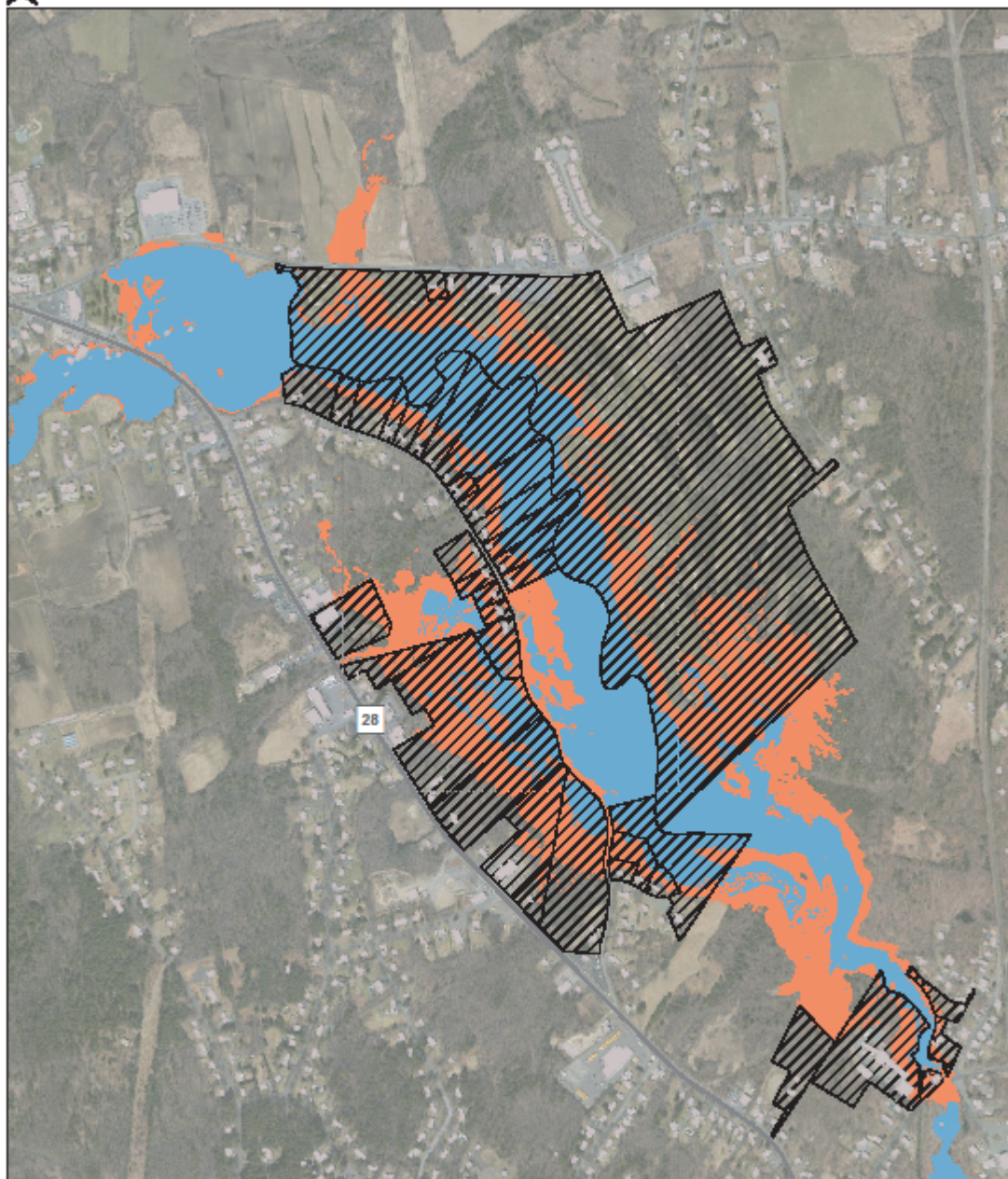




Figure 2



 Property with Enhanced Protection

 Pre-Project Inundation Footprint

 Post-Project Inundation Footprint

0 500 1,000 2,000 Feet



Town River Restoration
Commercial / Residential Properties with Enhanced Protection
100-Year Recurrence Interval Storm (2070)

Basemap Credits: MassGIS, Digital Globe, MassGIS



Bridgewater Town Council

Introduced By: Town Manager
Date Introduced: 5/9/2023
First Reading: 5/9/2023
Second Reading:
Amendments Adopted:
Third Reading:
Date Adopted:
Date Effective:

Order O-FY23-057: Acceptance of Donation

ORDERED that the Town Council assembled vote to

WHEREAS: Massachusetts General Laws, Chapter 44, §53A, states as follows:

“An officer ... of any city or town ... may accept grants or gifts of funds from ... from the commonwealth ... or an agency thereof, ... and may expend such funds for the purposes of such grant or gift ... with the approval of the city manager and city council...” and

WHEREAS: The Town of Bridgewater has received a donation from Black Hat Brew Works,

Now, therefore, in accordance with Chapter 44, §53A of the Massachusetts General Laws, the Town Council votes to take the following action:

ORDERED that the Town Council of Bridgewater, Massachusetts in Town Council assembled vote to accept the donation from the Black Hat Brew Works to expend to the Stiles & Hart Donation Account No. 25794-483000.

Committee Referrals and Dispositions:

Attachments: None



Bridgewater Town Council

Introduced By: Town Manager
Date Introduced: 5/9/2023
First Reading: 5/9/2023
Second Reading:
Amendments Adopted:
Third Reading:
Date Adopted:
Date Effective:

Order O-FY23-058: Transfer Order - Water Enterprise Fund Carver's Pond Filtration

ORDERED, that the Town Council assembled vote to

pursuant to Section 6-4 of the Town of Bridgewater Charter, that the Town Council of Bridgewater, Massachusetts in Town Council assembled vote to appropriate and transfer from below schedule Source of Funds to below schedule of Use of Funds:

<u>Source of Funds</u>	<u>Account No.</u>	<u>GL Account Description</u>	<u>Amount</u>
WTR RETAINED EARNINGS	6200-359000	TRANSFER TO GF	\$ 240,000.00
Total:			\$ 240,000.00

<u>Use of Funds</u>	<u>Account No.</u>	<u>GL Account Description</u>	<u>Amount</u>
WTR CAPITAL PROJECT #450.31	62105-584010	CARVERS POND WTR FILTER	\$ 240,000.00
Total			\$ 240,000.00

Explanation:

This transfer will fund the maintenance of the filters at the Carver's Pond Treatment Plant by replacing the filter media.

Committee Referrals and Dispositions:

Referral(s)	Disposition(s)
-------------	----------------

NOT FOR ACTION - FIRST READING

•	•
•	•
•	•

Attachments: None



Bridgewater Town Council

Introduced By: Fred Chase, Councilor
Kevin Perry, Councilor
Date Introduced: 5/9/2023
First Reading: 5/9/2023
Second Reading:
Amendments Adopted:
Third Reading:
Date Adopted:
Date Effective:

Resolution RFY23-007: A Resolution of the Town Council In Support of Downtown Revitalization Initiative

WHEREAS, the Town Council through its Order to Establish Town Goals (O-FY23-019), recognizes the importance of promoting economic development and enhancing the quality of life for residents of Bridgewater by developing a vibrant and thriving downtown area; and

WHEREAS, the Town of Bridgewater has commissioned several comprehensive studies and the Town Council assembled now wishes to take substantive steps towards implementation of those recommendations; and

WHEREAS, the Town of Bridgewater has been working towards the revitalization of Bridgewater's Central Square and the surrounding area through the Bridgewater Downtown Revitalization Plan, which was commissioned in 2014 and developed by The Cecil Group with traffic engineers Nelson\Nygaard; and

WHEREAS, the Town Council held a workshop on April 11th with the team from Community and Economic Development, Fuss and O'Neill, and Union Studio, who bring decades of experience delivering integrated services across multiple disciplines; and

WHEREAS, the Town Council wishes to implement changes that will benefit the community for years to come, and recognizes that there is no better time than now to implement these changes with unprecedented funding opportunities; and

WHEREAS, the Town of Bridgewater is mandated to comply with state-imposed Transit Oriented Development regulations by taking certain actions by December 31, 2024; and

WHEREAS, the Town of Bridgewater will seek funding for the next wave of progress/projects, including the relocation of the MBTA platform, Congressional Directed Spending, Developer Contributions, Community Planning Grant, Massachusetts Downtown, and Complete Streets implementation; and

NOT FOR ACTION - FIRST READING

WHEREAS, the Town of Bridgewater’s professional staff will engage with local stakeholders, including business owners, residents, and community organizations, to gather input and feedback on a proposed downtown revitalization initiative; and

WHEREAS, Town Council will regularly review and evaluate the progress of the downtown revitalization initiative to ensure that it is meeting its goals and objectives.

NOW, THEREFORE, BE IT RESOLVED, that the Bridgewater Town Council enthusiastically supports engaging in collaborative partnerships following national best practices to improve upon its Downtown, Housing, Roadway Safety, and Bike and Pedestrian safety; and

BE IT FURTHER RESOLVED, Town Council encourages all residents and business owners to support the downtown revitalization initiative and to actively participate in its implementation.

Committee Referrals and Dispositions:

Referral(s)	Disposition(s)
•	•

Attachments: None



Bridgewater Town Council

Introduced By: Fred Chase, Councilor
Date Introduced: 5/23/2023
First Reading: 5/23/2023
Second Reading:
Amendments Adopted:
Third Reading:
Date Adopted:
Date Effective:

Order O-FY23-059: Laying Out and Accepting a Private Way - Trinity Circle

WHEREAS, the Trinity Circle Homeowner's Association Trustees, have requested the Town of Bridgewater lay out and accept Trinity Circle as a public way; it is therefore;

ORDERED: that the common necessity and convenience of the inhabitants of the Town of Bridgewater require the laying out of Trinity Circle and for that purpose it is necessary to take an easement for Highway purposes and lay out as a public street or way of said Town of Bridgewater, said easement passing by or over lands of those persons shown on "EXHIBIT A", attached hereto, and parties unknown.

Committee Referrals and Dispositions:

Referral(s)	Disposition(s)
•	•
•	•

Attachments: 1. Trinity Cir Street Acceptance Packet

VOICE VOTE #1: intent to take the way
VOICE VOTE #2: refer to Planning Board

The Trinity Circle Homeowners Association Trust

6 Trinity Circle
Bridgewater, MA 02324
781-264-4261

March 9, 2023

Bridgewater Town Council
Town Hall
66 Central Square
Bridgewater, MA 02324

Re: Trinity Circle, Bridgewater, MA Street Acceptance

Dear Council Members,

On behalf of the Trinity Circle Homeowners Association Trustees, I am submitting the attached Specification of current ownership of road layout, Certified abutter's list, As Built plan(s), and Legal description of road. The road has been completed in accordance with the approved plans and is ready for town acceptance as a public way.

The petitioners are the Trinity Circle Homeowners Association Trustees:

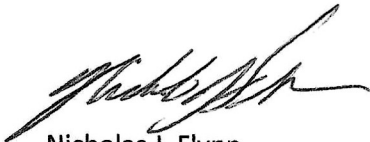
Nicholas Flynn, 6 Trinity Circle, Bridgewater, MA 02324. Phone: 781-264-4261. Email:
Flynn.nj@gmail.com

Andrea Thomas, 9 Trinity Circle, Bridgewater, MA 02324. Phone: 617-842-2205. Email:
andrearosehoy@gmail.com

Nicholas Iafrate, 3 Trinity Circle, Bridgewater, MA 02324. Phone: 508-958-6876. Email:
Heartwooddevelopment1@gmail.com

The Trustees along with our engineer, Silva Engineering Associates, P.C. 1615 Bedford St. Bridgewater, MA 02324 (508) 697-3100, appreciate the opportunity to submit this request and would be willing to discuss any further detail required by the Council. Please reach out with any questions or request for additional information.

Respectfully,



Nicholas J. Flynn
Trustee
Trinity Circle Homeowners Association

“Trinity Heights” Definitive Subdivision

Trinity Circle

Beginning at a concrete bound on the easterly side of Ashtead Road and the southerly sideline of Trinity Circle, thence following with a curve with a radius of 640.00', turning to the left with an arc length of 88.12' to a concrete bound, thence following with a curve with a radius of 25.00', turning to the left with an arc length of 33.03' to a concrete bound, thence N84°12'02"E a distance of 55.53' to a concrete bound; thence following with a curve with a radius of 600.00', turning to the left with an arc length of 67.50' to a concrete bound, thence with a reverse curve with a radius of 240.00', turning to the right with an arc length of 143.18' to a concrete bound, thence with a reverse curve with a radius of 240.00', turning to the left with an arc length of 168.52' to a concrete bound, thence N71°42'20"E a distance of 186.25' to a concrete bound, thence following a curve with a radius of 200.00', turning to the left with an arc length of 39.22' to a concrete bound, thence with a compound curve with a radius of 20.00', turning to the left with an arc length of 37.39' to a concrete bound, thence with a reverse curve with a radius of 65.00', turning to the right with an arc length of 294.33' to a concrete bound, thence with a compound curve with a radius of 240.00', turning to the right with an arc length of 162.93' to a concrete bound, thence S71°42'20"W a distance of 186.25' to a concrete bound, thence following a curve with a radius of 280.00', turning to the right with an arc length of 196.61' to a concrete bound, thence with a reverse curve with a radius of 200.00', turning to the left with an arc length of 119.32' to a concrete bound, thence with a reverse curve with a radius of 640.00', turning to the right with an arc length of 72.00' to a concrete bound, thence S84°12'02"W a distance of 39.09' to a concrete bound, thence following a curve with a radius of 25.00', turning to the left with an arc length of 42.07' to a concrete bound; which is the point of beginning, having an area of 43,406 square feet, 0.996 acres.

Drain Lot 1

Beginning at an iron rod on the southerly side of Trinity Circle being the northeasterly corner of Drain Lot 1, thence S42°21'55"E a distance of 66.25' to an iron rod, thence N87°40'52"E a distance of 249.15' to an iron rod, thence S83°52'09"E a distance of 142.86' to an iron rod, thence S06°07'51"W a distance of 169.00' to an iron rod, thence N84°38'47"W a distance of 320.00' to an iron rod, thence

“Trinity Heights” Definitive Subdivision

S06°44'42"W a distance of 255.25' to an iron rod, thence N80°28'23"W a distance of 118.25' to an iron rod, thence N09°08'15"E a distance of 368.29' to an iron rod, thence N35°30'38"W a distance of 60.84' to an iron rod in the southerly side of Trinity Circle, thence following with a curve with a radius of 240.00', turning to the left with an arc length of 27.76' to an iron rod, which is the point of beginning, having an area of 97,173 square feet, 2.231 acres.

Drainage Lot 2

Beginning at an iron rod on the northerly side of Trinity Circle, thence following a curve with a radius of 200.00', turning to the left with an arc length of 19.82' to a concrete bound, thence with a compound curve with a radius of 20.00', turning to the left with an arc length of 37.39' to a concrete bound, thence N65°03'41"W a distance of 64.44' to an iron rod, thence S28°27'06"E a distance of 77.35' to an iron rod, which is the point of beginning, having an area of 1,938 square feet, 0.045 acres

10'x10' Utility Easement (Lot 6)

Beginning at a point on the southerly side of Trinity Circle and being 8.50' easterly from an iron rod at the northwesterly corner of lot 6, thence following a curve with a radius of 280.00', turning to the left with an arc length of 10.00' to a point, thence S02°55'58"E a distance of 10.03' to a point, thence S87°04'02"E a distance of 10.00', thence N02°55'58"W a distance of 10.03', to a point, which is the point of beginning, having an area of 100 square feet, 0.002 acres.

10'x10' Utility Easement (Lot 8)

Beginning at an iron rod on the easterly side of Trinity Circle and being the northwesterly corner of lot 8, thence S74°21'31"E a distance of 13.54' to a point, thence S15°38'29"W a distance of 10.00', thence N74°21'31"W a distance of 10.00', thence following a curve with a radius of 65.00', turning to the left with an arc length of 10.62' to a point, which is the point of beginning, having an area of 116 square feet, 0.003 acres.

Drainage Easement 8A (Lot 8)

Beginning at an iron rod being the northeasterly corner of Lot 8, thence S06°07'51"W a distance of 79.44' to an iron rod, thence N83°52'09"W a distance of 142.86' to an iron rod, thence S87°40'52"W a distance of 9.01' to a point, thence N05°10'22"W a

“Trinity Heights” Definitive Subdivision

distance of 84.19' to a point, thence S66°59'58"E a distance of 6.17' to an iron rod, thence S83°52'09"E a distance of 162.36' to an iron rod, which is the point of beginning, having an area of 12,720 square feet, 0.292 acres.

10' Water Easement (Lot 3)

Beginning at an iron rod on the northerly side of Trinity Circle being the southeasterly corner of Lot 3, thence N01°46'43"E a distance of 40.53' to an iron rod, thence N29°22'01"E a distance of 235.26' to an iron rod, thence N66°34'02"W a distance of 10.05', thence S29°22'01"W a distance of 236.67', thence S01°46'43"W a distance of 41.69' to a point in the northerly side of Trinity Circle, thence with a curve with a radius of 65.00', turning to the right with an arc length of 10.09' to an iron rod, which is the point of beginning, having an area of 2,769 square feet, 0.064 acres.

10' Water Easement (Lot 4)

Beginning at an iron rod on the northerly side of Trinity Circle being the southwesterly corner of Lot 4, thence N01°46'43"E a distance of 40.53' to an iron rod, thence N29°22'01"E a distance of 235.26' to an iron rod, thence S66°34'02"E a distance of 10.05', thence S29°22'01"W a distance of 233.84', thence S01°46'43"W a distance of 41.02' to a point in the northerly side of Trinity Circle, thence with a curve with a radius of 65.00', turning to the left with an arc length of 10.44' to an iron rod, which is the point of beginning, having an area of 2,752 square feet, 0.063 acres.

Water Easement (Lot 142A)

Beginning at a point on the westerly side of South Street, being the northeasterly corner lot 142A, thence S06°10'42"W a distance of 20.91' to a point, thence N66°48'56"W a distance of 235.00' to a point, thence S86°09'57"W a distance of 223.64' to a point, thence S29°22'01"W a distance of 66.42' to a point, thence N66°34'02"W a distance of 20.11' to a point, thence N29°22'01"E a distance of 79.32' to a point, thence N86°09'57"E a distance of 239.26' to a point, thence S66°48'56"E a distance of 233.69' to a point, which is the point of beginning, having an area of 10,773 square feet, 0.247 acres.

BRIDGEWATER PLANNING BOARD
APPROVAL AND ACCEPTANCE OF ROADWAY UNDER SECTION L OF
BRIDGEWATER SUBDIVISION CONTROL LAWS

DATE
BRIDGEWATER TOWN COUNCIL

DATE
BRIDGEWATER TOWN CLERK

PLAN REFERENCES:

1. LOT NUMBERS REFER TO THE TOWN OF BRIDGEWATER ASSESSOR'S MAP AND LOT NUMBERS.
2. PROPERTY LINE INFORMATION OBTAINED FROM PLAN BOOK 62, PAGE 147.
3. DECLARATION OF TRUST ESTABLISHING THE TRINITY CIRCLE HOMEOWNERS ASSOCIATION TRUST RECORDED IN DEED BOOK 51345, PAGE 167.
4. ASBUILT SURVEY PERFORMED BY SILVA ENGINEERING ASSOCIATES P.C. ON MAY 28, 2021.
5. ROADWAY ASBUILT PLAN PREPARED BY SILVA ENGINEERING ASSOCIATES P.C. DATED JUNE 09, 2021.

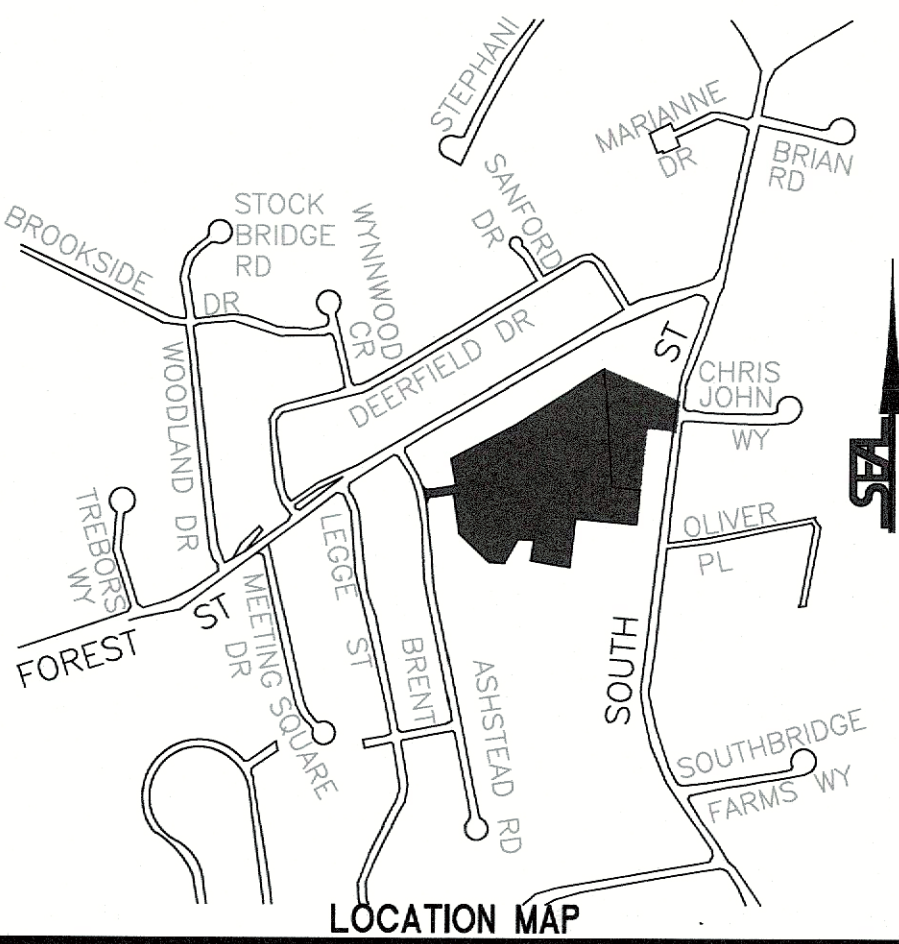
LEGEND

- WETLAND FLAG
- PROPERTY LINE
- CBDH CONCRETE BOUND W/ DRILL HOLE
- IR REBAR WITH CAP



FOREST STREET (45' WIDE)

SOUTH STREET



I CERTIFY THAT THE PROPERTY LINES SHOWN HEREON ARE THE LINES DIVIDING EXISTING OWNERSHIPS, AND THE LINES OF STREETS AND WAYS SHOWN ARE THOSE OF PUBLIC OR PRIVATE STREETS OR WAYS ALREADY ESTABLISHED, AND THAT NO NEW LINES FOR DIVISION OF EXISTING OWNERSHIP OR FOR NEW WAYS ARE SHOWN, AND THAT THIS PLAN HAS BEEN PREPARED IN CONFORMANCE WITH THE RULES AND REGULATIONS OF THE COMMONWEALTH OF MASSACHUSETTS REGISTRY OF DEEDS.



LAWRENCE P. SILVA, P.E. REG. NO. 33381-C

DATE

JONATHAN J. PINK, P.L.S. REG. NO. 41787

DATE

TRINITY CIRCLE

"STREET ACCEPTANCE PLAN"

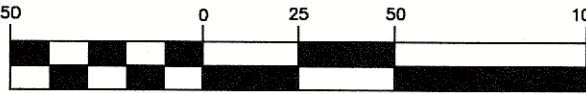
SITE:
TRINITY CIRCLE
BRIDGEWATER, MASSACHUSETTS

PREPARED FOR:
TRINITY CIRCLE HOMEOWNERS ASSOCIATION

SILVA ENGINEERING ASSOCIATES, P.C.
CIVIL ENGINEERS, LAND SURVEYORS & ENVIRONMENTAL CONSULTANTS
1615 BEDFORD STREET
BRIDGEWATER, MA. 02324
PHONE (508) 697-3100 FAX (508) 697-3136
www.silvaeng.com

SCALE	DRAWN	DATE	ACAD FILE	SHEET
1"=50'	GD	2/9/2023	01099E-StreetAcceptance	1 OF 1

GRAPHIC SCALE

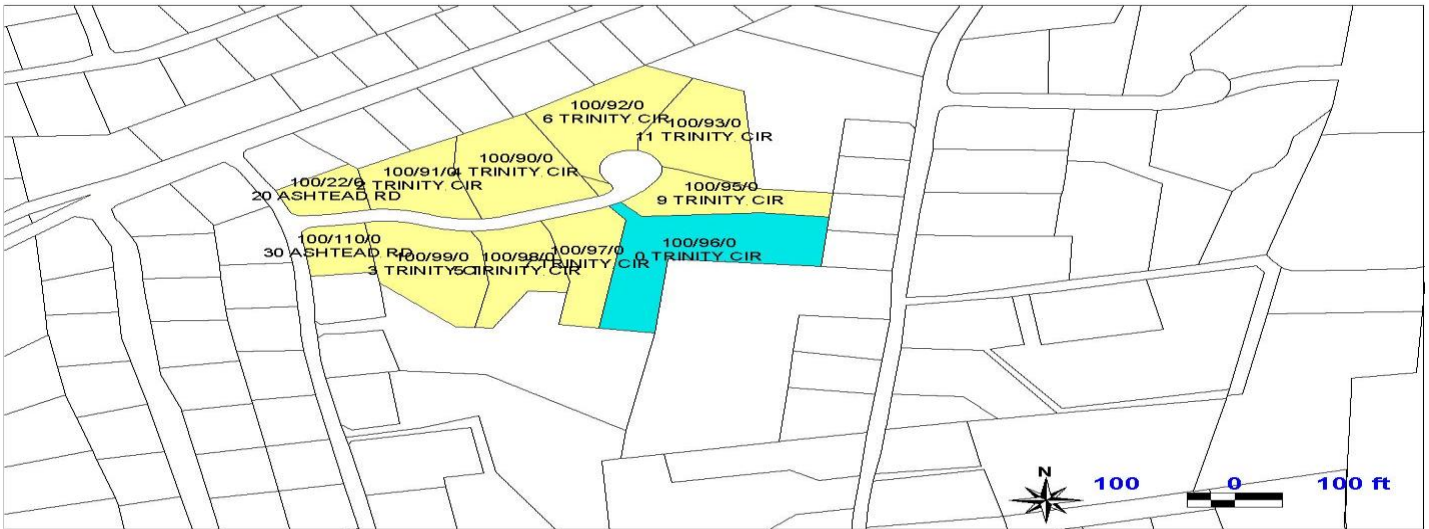


(IN FEET)
1 inch = 50 ft.

3/8/2023
781-264-4261



Direct Abutters to Trinity Circle



1416	100-22-0-R	MCKISSICK MICHAEL J	20 ASHTEAD RD	20 ASHTEAD RD	BRIDGEWATER	MA	02324
10747	100-90-0-R	BERGERON THOMAS W & SUZANNE E	4 TRINITY CIR	4 TRINITY CIRCLE	BRIDGEWATER	MA	02324
12295	100-91-0-R	BERGERON THOMAS W & SUZANNE E	2 TRINITY CIR	24 ASHTEAD RD	BRIDGEWATER	MA	02324
12287	100-92-0-R	FLYNN NICHOLAS J & PATRICIA M	6 TRINITY CIR	6 TRINITY CIRCLE	BRIDGEWATER	MA	02324
12288	100-93-0-R	LEDWITH EDWARD & KAITLYN	11 TRINITY CIR	11 TRINITY CIR	BRIDGEWATER	MA	02324
12290	100-94-0-R	MJM CONSTRUCTION CORP INC	0 TRINITY CIR	586 MANLEY STREET	WEST BRIDGEWATER	MA	02379
12292	100-95-0-R	THOMAS CHARLES ROBERT & ANDREA ROSE HOY	9 TRINITY CIR	9 TRINITY CIR	BRIDGEWATER	MA	02324
12291	100-96-0-R	MJM CONSTRUCTION CORP INC	0 TRINITY CIR	586 MANLEY STREET	WEST BRIDGEWATER	MA	02379
12294	100-97-0-R	BENOUARDIA ABDERRAHIM	7 TRINITY CIR	7 TRINITY CIR	BRIDGEWATER	MA	02324
12289	100-98-0-R	MARSH BRIAN & CRISTAL	5 TRINITY CIR	5 TRINITY CIR	BRIDGEWATER	MA	02324
12293	100-99-0-R	IAFRATE NICHOLAS & DANIELLE M	3 TRINITY CIR	3 TRINITY CIR	BRIDGEWATER	MA	02324
4698	100-110-0-R	HIGGINS JR STEPHEN P & JILL	30 ASHTEAD RD	30 ASHTEAD RD	BRIDGEWATER	MA	02324

Shelley McCauley
Shelley McCauley, Chief Assessor MAA, RMA



Bridgewater Town Council

Introduced By:

Date Introduced: 5/23/2023

First Reading: 5/23/2023

Second Reading:

Amendments Adopted:

Third Reading:

Date Adopted:

Date Effective:

Order O-FY23-060 Adoption of a 5-Year Capital Improvement Plan

ORDERED, in accordance with Charter Section 6-6 of the Bridgewater Home Rule Charter, that the Town Council assembled vote to adopt the 2024-2027 Capital Improvement Program as attached.

Explanation:

The 2024-2027 Capital Improvement Program is presented for adoption by the Council. It is a multi-year guide, but not an appropriation. The plan changes from year-to-year as revised or new items are added or amended.

Committee Referrals and Dispositions:

Referral(s)	Disposition(s)
•	•
•	•
•	•

Attachments: 1. 2023-5-15 FY23 through FY27 Cap Plan 05.08.23 DRAFT v.2 (002) updated 05.19.23

NOT FOR ACTION - FIRST READING

Proposed Capital Improvement Program



2023 - 2027

Town of Bridgewater, Massachusetts

CAPITAL IMPROVEMENT PROGRAM

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Michael Dutton

Town Manager

May 8, 2023

To: Town Council and Residents

It is my pleasure to submit the FY2023- 2027 Capital Improvement Program (CIP). As per the Town Charter, the Town Council reviews the Proposed Capital Improvement Program, adopts it, and appropriates funds for each recommended capital project as funding becomes available.

The careful coordination between the planned acquisition of capital and the annual budget appropriation is a key component of the Town's capital Program.

The ability of the Town to fund capital projects rests largely on the shoulders of our "free cash." Very basically, free cash is the amount of funds remaining after the Town expends the fiscal year budget. It represents the difference between general fund actual revenues and general fund actual expenses. In future years, the CIP will be incorporated in its entirety as a separate and distinct section of the annual operating budget package. While the physical document continues to be improved, the focus again in FY2023 is on the financing of the projects themselves, as the Town seeks to fund more projects using available funds and other funding mechanisms such as borrowing, grants, ARPA, Community Preservation Act funds, tax incentive financing, and district infrastructure financing.

CIP Funding

The process of preparing the CIP and the FY2023 Capital Budget has remained essentially the same as in the past. Pursuant to the Council policy, Free Cash provides a recurring funding source for many capital projects. The most common alternative funding source, other than free cash, is generally municipal borrowing.

The following are explicitly authorized uses of Free Cash under the Council-adopted Free Cash Policy guidelines:

1. Meet Stabilization Fund Balance Goals
2. Meet Retirement Separation Benefit Objectives
3. Fund Projects in the Capital Improvement Program
4. Meet One Time/Unforeseen Expenditures & Emergency Appropriation Objectives
5. Meet Current Special Use Objectives: OPEB Funding

Under these guidelines, one appropriate use of free cash is to fund the Capital Stabilization Fund and thus capital projects. The financing of small capital projects or equipment through debt is not considered a best practice for a community our size. Bond rating agencies prefer to see cities and towns use a pay-as-you-go approach for smaller capital projects. The one-time nature of the funding source makes it an excellent match for one-time capital expenditures. If for some reason sufficient reserves do not exist for a given year, the Town may choose other funding mechanisms, or delay the project, without

having an immediate impact on the operating budget and related services.

The FY 2023 Capital Program - Free Cash Context

The Free Cash Policy represents the Town's agreed upon and principled approach to how this unpredictable or non-recurring revenue source will be used. The policy guides our decision-making process based upon sound financial planning practices and sets realistic and sustainable goals.

At the conclusion of FY2022, Free Cash was certified at \$3.08 million. Of the total Free Cash, \$1,800,000 was used to fund the Capital Stabilization Fund. The FY2023 Capital Budget will require the use of \$2,441,986.36 million out of the Capital Stabilization Fund, as follows:

O-FY23-008 – FY23 Capital Lease/Payment Obligations \$ 523,808.32

O-FY23-050 – FY24 Capital Lease/Payment Obligations \$ 512,496.95

O-FY23-056 – FY23 Town Capital \$1,405,681.09

As a backdrop to this year's Program the following schedule shows the use of the Free Cash certified on July 1, 2022.

FY 2023 Adopted Free Cash Order			
Free Cash Certification as of 7/1/2022		3,084,814	100.00%
FY2022	Stabilization Fund	- 500,000	-16.2%
FY2022	Capital Stabilization	-1,800,000	-58.4%
FY2022	Other Onetime/Unforeseen	-25,000	-.8%
FY2022	Employee Liability	-659,814	-21.4%
FY2022	OPEB	-100,000	-3.2%
Available Free Cash		0	0%

The FY 2023 Capital Program - Stabilization Fund Context

The Town currently maintains a Stabilization Fund which is the Town's equivalent of a rainy-day fund. As a best practice, the Town will endeavor to maintain a Stabilization Fund large enough to buffer the General Fund from the impact of two to five years of reduced state aid, declining local receipts, and/or a decline in new growth. As demonstrated during the recent COVID-19 pandemic, the importance of keeping the Town's Stabilization Fund well-funded cannot be overstated. As of May 2023, the balance in the Town's Stabilization Fund is \$6.68 million.

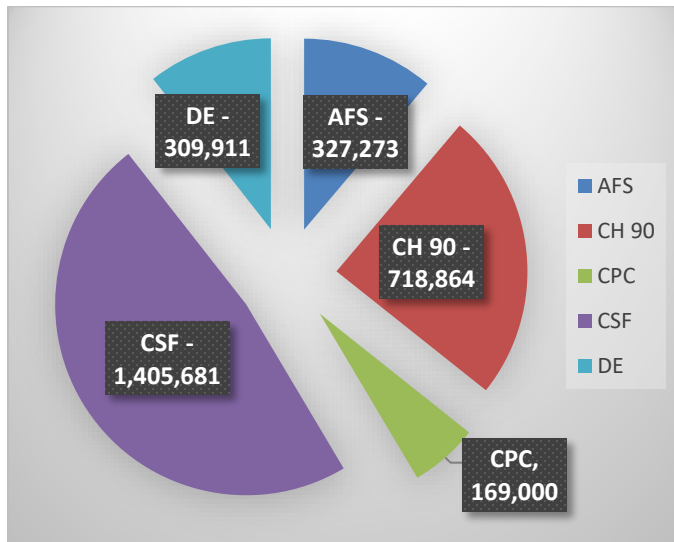
Bridgewater's financial policy calls for reserves of between 5% and 10% of the Town's operating budget. Currently the Town's stabilization reserves are just slightly over 10% of the FY23 operating budget. As the operating budget continues to grow at a rate of 3+% annually the relative level of reserves will decline without additional and consistent contributions. The planned annual contribution therefore will be an amount which will maintain a fund reserve balance equal to 10% of our operating budget.

FY2023 Proposed Capital Budget

In terms of the FY2023 Proposed Capital budget, the tables on the following page reflect the capital projects for the General Fund being brought forward for approval by the Town Council.

The proposed FY2023 Capital Budget totals \$2.9 million, funded by Alternative Funding Sources, Capital Stabilization Fund, CPC, Chapter 90, and School Debt Exclusion.

FY2023 Capital Funding Sources



Proposed Capital Program Budget Items for 2022-2023

Dept	Department	2022-2023
133	Finance	40,000
155	IT	130,500
192	Public Buildings & Property Maintenance	433,530
210	Police	225,000
220	Fire	508,200
302	Bristol Plymouth School	309,911
410	Engineering	60,000
420	DPW Hwy	144,124
422	Roadways Construction and Maintenance	718,864
610	Library	247,828
630	P & R	112,772
Grand Total		2,930,729

It should be clearly noted that projects listed in the Capital Improvement Program for years other than FY2023 will not be authorized at this time. Projects in these “out years” serve mainly as a guide for future planning and are subject to re-analysis and further review before incorporation into a future capital budget. Both the Capital Improvement Program (CIP) and the Capital Budget are developed annually in accordance with Section 6 of the Bridgewater Home Rule Charter. One of the long-term goals of the Town Manager has been to move toward funding small capital items with available funds, such as Free Cash, and avoid the expense associated with incurring debt for smaller capital items. FY2023 is the fourth year that such an approach is being considered.

Part of this CIP document contains the Finance Team’s evaluation and recommendation of the proposed capital projects. The report is a reference for citizens reviewing the CIP and provides additional detail regarding how projects are prioritized. Interested readers are strongly encouraged to review the report.

Closing Comments

In closing, it is obvious that the Town continues to make tremendous strides in identifying capital needs throughout the Town and improving its capital improvement planning process. The attached Capital Improvement Program and FY2023 Capital Budget continue to recognize the Town’s ongoing responsibility to maintain its capital facilities, equipment, and infrastructure, and to make the capital investments necessary to meet the service demands of our community. The Capital Improvement Program also recognizes the Town’s responsibility to limit such undertakings to a sustainable level that will preserve the fiscal integrity of the Town.

I wish to extend my sincere thanks to the Finance Team, Department Team Leaders, and our hard-working staff for their assistance in the preparation of this document.

Respectfully submitted,

Michael Dutton

INTRODUCTION

In a continuing effort to provide clear documents to our citizens, the Town has endeavored to provide a straightforward introductory section that answers the most commonly asked questions regarding capital planning in Bridgewater. The following questions and answers define terms, describe processes, and detail the needs and benefits of Bridgewater's capital planning activities.

I. What is the Capital Improvement Program

The Capital Improvement Program (CIP) is a multi-year plan used to coordinate the financing and timing of major public improvements for the Town of Bridgewater. It contains a list of capital projects proposed for the Town within the next five-seven years and reflects the recommendations of citizens, boards, commissions, and staff from each of the Town departments. The CIP identifies each proposed project and presents a summary description, estimate of cost, method of financing, and a schedule of implementation. The Capital Improvement Program constitutes a rational plan for preserving, as well as adding to the capital assets of the Town.

II. What are Capital Assets and Capital Projects?

A capital asset is a new or rehabilitated physical asset that is of a non-recurring nature, has a useful life of at least five years, and is of significant value. Capital projects are undertaken to acquire capital assets and are differentiated from ordinary repairs or maintenance of a recurring nature. Examples of capital projects include land acquisitions, construction or major improvements to public buildings, road construction, and the acquisition of large equipment. For our purposes, projects submitted must exceed \$25,000 in (aggregate) value currently to qualify for inclusion in the *Town of Bridgewater's Capital Improvement Program*.

III. What is the difference between the Capital Improvement Program and the Capital Budget?

The first year of the Capital Improvement Program is a comprehensive long-term look at the capital needs throughout the Town and the Regional School District. The Capital Budget consists of those capital projects which, through the prioritization process and in accordance with the Town Charter, are annually approved and funded by the Town Council. Projects listed for subsequent years in the CIP are listed for planning purposes only, and do not receive ultimate go ahead until they are incorporated into a capital budget and approved by the Town Council.

IV. How is the Operating Budget Related to the Capital Improvement Program?

The Town of Bridgewater prepares a Capital Budget separate from the Operating Budget, yet the two are closely linked. The annual Operating Budget provides for general municipal service delivery, including personnel service costs, supplies and other contractual services, and certain capital equipment. Revenues for the Operating Budget are derived primarily from recurring taxes, intergovernmental sources, and user fees. Appropriations to the annual Operating Budget are for a single fiscal year.

In contrast, the Capital Improvement Program is a multi-year projection designed to propose expenditures which add to the physical assets of the Town. Capital projects typically require expenditures which take place beyond a single fiscal year; funding with debt because of significant costs to be shared by current and future beneficiaries; systematic acquisition over an extended period of time in order to implement major operating systems or programs; and scheduled replacement or maintenance of specific elements of physical assets. Revenues for capital projects are most often derived from the sale of municipal bonds (borrowing), State & Federal Grants (when available) or can be supported by one-time funding sources, such as donations and the capital stabilization account.

Notwithstanding the differences between the two, the Operating Budget and Capital Improvement Program are closely interwoven inasmuch as operating costs related to capital projects need to be estimated and provided for in the Operating Budget. Many capital projects, such as new schools or new municipal buildings, have an impact on the operating costs of those facilities once opened. The Town's practice is to attempt to project the net effect a capital project will have on the operating budget. Maintenance and repair costs may be lower in a new facility, but it may cost more to staff and run the larger facility as well. In addition, since most large capital projects are financed through municipal debt, repayment of that debt becomes part of the operating budget and affects the Town's fiscal forecasting models. The necessity to incur some degree of debt in order to finance the Capital Improvement Program carries with it the burden of effectively managing that debt within the Town's financial resources.

V. Why do we need a CIP?

The CIP provides a means of coordinating and centralizing the capital project requests of various departments and agencies, thus eliminating wasteful overlap, duplication, and delay. It focuses attention on Bridgewater's goals and financial capability by comprehensively considering not only what capital projects Bridgewater needs, but equally as important, what it can afford. Additionally, the formalized process allows for a predictable timeline to study the projects, encourages public discussion of proposed undertakings, and allows Town citizens the opportunity to provide input, advice, and recommendations with respect to proposed projects and expenditures.

VI. How does Capital Programming save the Town money?

Investors and bond rating agencies stress the value of a CIP for a municipality seeking to borrow funds. In fact, the five-seven year capital program is referenced in every Offering Statement for Town of Bridgewater bonds. The absence of a rational, long-term planning instrument would weigh against the bond rating assigned to Bridgewater by rating agencies and the result would be higher interest rates on bond issues and more tax dollars going to pay for the interest on loans. Bridgewater currently enjoys a good credit rating of Aa3 by Moody's Investor Service. Thus, very real and tangible cost savings result from the use of our Capital Improvement Program.

Another financial benefit from the capital programming process is the avoidance of poorly timed projects. Good planning can ensure that capital improvement efforts are coordinated, and costly duplication is avoided. In addition, significant savings can accrue to taxpayers when major capital financing is coordinated so that bond issues are sold infrequently, but at good times during the economic cycle to take advantage of low interest rates. The development of a Capital Improvement Program ensures sound fiscal and capital planning.

VII. How are Capital Projects financed?

An annual appropriation is not typically included in the Operating Budget for capital expenditures as a funding source to finance select capital projects. Other financing sources for Bridgewater's capital projects include state and federal grants, free cash, other available funds, and debt. The single largest source of financing for major capital projects is borrowing through the issuance of general obligation bonds. Much like mortgaging a house, borrowing allows the Town of Bridgewater to purchase expensive capital assets and spread the costs over the useful life of the asset, thus eliminating the need to temporarily raise taxes every time a large capital asset is acquired. In addition, debt allows current and future beneficiaries to share the cost of long-term capital improvements such as new schools, libraries, or roads. All borrowing is done strictly in accordance with the Town Charter and Massachusetts General Laws (MGLs).

VIII. How is the CIP developed?

The process for preparing the FY2023-2027 Capital Improvement Program and its associated FY2023 Capital Budget is essentially the same as in past years. It involves active participation by Department Heads working in conjunction with the Finance Team. The Capital Budget is prepared in the context of a six to ten year determination of need by Departments, in conjunction with the Town's overall financial capacity to affordably accommodate the required debt service payments. Projected debt service payments and budgetary impacts are forecast annually to help ensure affordability and sustainability of the Capital Improvement Program.

Proposed projects are reviewed and prioritized based upon commonly used criteria such as health and safety factors, legal obligations and mandates, fiscal impact, environmental impact, community economic effects, and aesthetic and social effects on the quality of life experienced by Bridgewater residents. Projects are also examined in terms of their relationship to other projects, the Master Plan of Development, and their compatibility with Town-wide goals and objectives.

The process can be described as an iterative cycle with several distinct procedural steps. These steps and the approximate time frame in which they typically occur are described below. The process is also graphically illustrated in the Capital Projects Flow Chart following this introduction.

- *Late Summer*—Following the adoption of the Town Budget Departments are provided with their previously submitted multi-year requests for review, update, and the addition of additional years' items. While requests generally remain the same as in the initial request, there are occasionally changed circumstances which necessitate alterations to the requests. This information is returned to the Town Manager and Finance Director for General Government & Enterprise Fund projects.
- *Late Autumn / Early Winter* —The Finance Team meets to review the compiled information and begin scheduled meetings with the various Departments to evaluate the projects. The Finance Team meets to review the requests of specific Departments and the needs of the overall Town organization. The preliminary debt schedules are updated, and various financial forecasts completed in order to provide context to the Capital Budget as well as the multiple year Capital Improvement Program.
- *January/February* —The Capital Budget is finalized within the parameters of the established funding target plus any available funds such as free cash or previously approved but unexpended bond proceeds. In making final decisions, the process includes a determination of actual needs and the prioritization of need based upon:
 - legal mandate,
 - strategic alignment,
 - value to residents,
 - public safety,
 - the effect of deferral.

Projects not approved for funding are typically deferred into the next budget year.

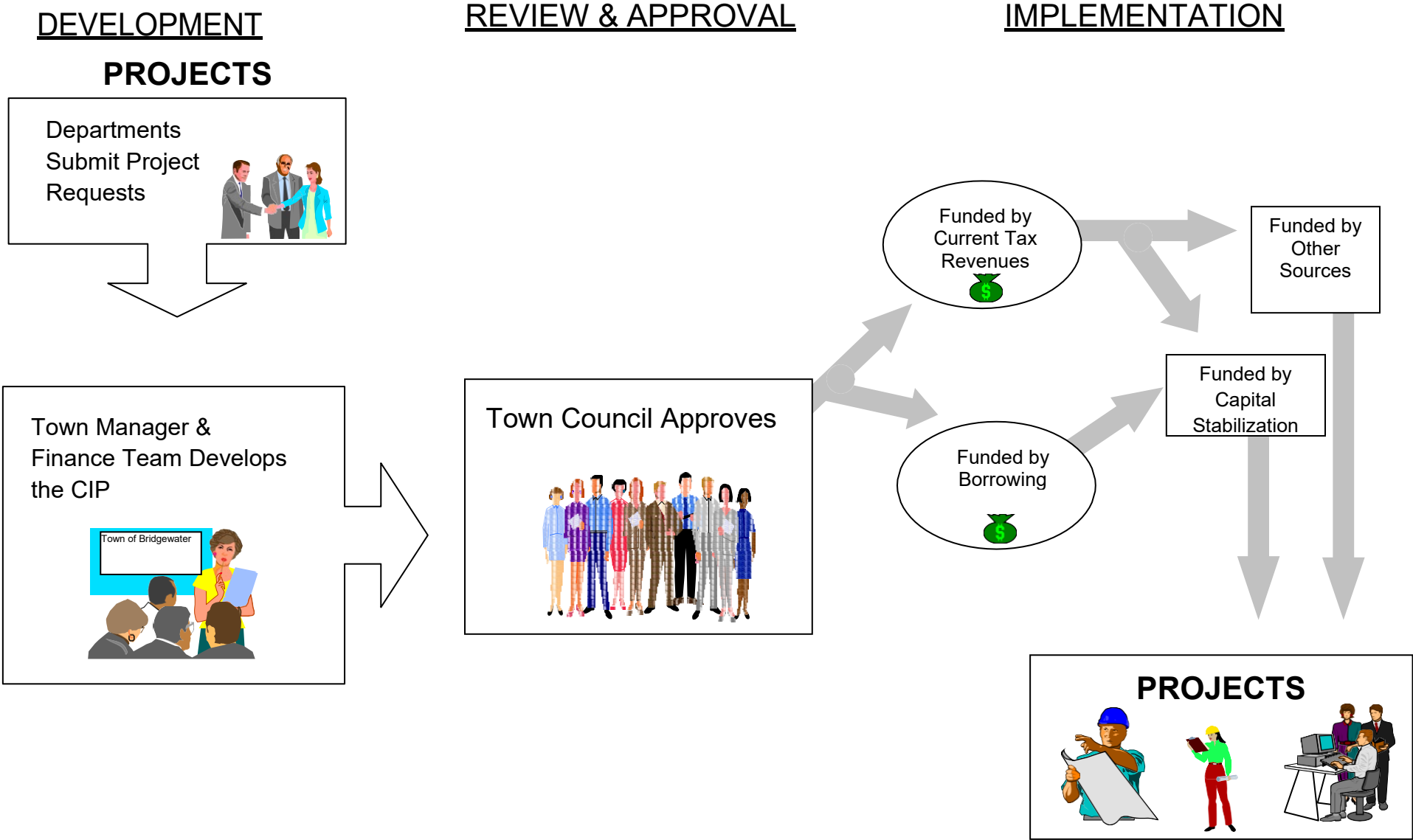
-
- *March* – Any recurring capital lease obligations, such as lease/purchase payments, are placed on an Order for Council vote.
 - *March* - The Proposed Capital Improvement Program and Capital Budget is presented to the Town Council for consideration.
 - *Late Autumn / Early Winter* – Once Free Cash is certified and allocations are made pursuant to the Council’s Free Cash Policy, the Bridgewater-Raynham Regional District portion of the Capital Budget is presented to the Council as an Order.

Throughout the ensuing fiscal year, Town staff monitors all the approved projects and the following fall the Finance Team reconvenes to update the CIP all over again.

IX. Why must the CIP be continually updated?

The CIP must be reviewed annually by Town departments and others to ensure its effectiveness as a flexible, mid-range strategic plan that links the annual budget with our multi-year financial forecasts and the more static long-range Master Plan of Development. Each year, Town Council reviews the capital projects recommended by the Finance Team and the Town Manager through the CIP development process and approves a Capital Budget. Unfunded projects and those slated for subsequent years in the plan are acknowledged on a planning basis only and are not funded until they are incorporated into a Capital Budget and approved by the Town Council. In this respect, the CIP can be thought of as a “rolling” process because unfunded projects and those farther out in years typically move up after each year of review. However, it is important to note that each project contained in the CIP must be recommended every subsequent year and as priorities and monetary constraints change, projects may be moved up, moved back, or even eliminated from the plan. This comprehensive annual review is critical to maintaining fiscal responsibility as well as ensuring the future education, safety, and welfare of Bridgewater residents.

CAPITAL PROJECTS FLOW CHART



OVERVIEW – SOURCES & USES

Town of Bridgewater FY 2023 - 2027 Capital Improvement Program							
AFS=Alternative Funding Source - ARPA=American Rescue Plan - ARRA=Ambulance Receipts Reserved - CH90=Chapter 90 - CPC=Community Preservation Fund - CSF=Capital Stabilization Fund - DE=Debt Exclusion - MSBA=MA School Building Authority - OAF=Other Available Funds - WD=Water Debt							
Funding Code	Funding Source	2023	2024	2025	2026	2027	Grand Total
AFS	Alternative Funding Source	327,273	11,255,569	1,108,288	1,000,000		13,691,130
ARPA	ARPA			5,685,647			5,685,647
ARRA	Ambulance Receipts Reserved		70,000	140,000	140,000	140,000	490,000
CH 90	Chapter 90	718,864	718,487	718,487	718,487	718,487	3,592,811
CPC	Community Preservation	169,000	604,910				773,910
CSF	Capital Stabilization Fund	1,405,681	2,532,274	1,541,192	942,744	679,269	7,101,160
DE	Debt Exclusion	309,911	1,063,738	23,309,590	1,483,637	19,341,734	45,508,608
MSBA	MSBA			3,000,000	3,500,000		6,500,000
OAF	Other Available Funds		27,114				27,114
WD	Water Debt					2,145,564	2,145,564
Grand Total		2,930,729	16,272,091	35,503,203	7,784,867	23,025,054	85,515,944

OVERVIEW – SOURCES & USES

Town of Bridgewater FY 2023 - 2027 Capital Improvement Program							
AFS=Alternative Funding Source - ARPA=American Rescue Plan - ARRA=Ambulance Receipts Reserved - CH90=Chapter 90 - CPC=Community Preservation Fund - CSF=Capital Stabilization Fund - DE=Debt Exclusion - MSBA=MA School Building Authority - OAF=Other Available Funds - WD=Water Debt							
Project Funded (Y/N)	N						
Dept	Department	2023	2024	2025	2026	2027	Grand Total
133	Finance	40,000					40,000
155	IT	130,500	10,000	68,000	225,000	50,000	483,500
192	Public Buildings & Property Maintenance	433,530	4,170,024	2,389,000	1,115,000	470,000	8,577,554
210	Police	225,000	315,318	90,318	90,318		720,954
220	Fire	508,200	1,250,014	235,522	498,202	407,158	2,899,095
300	Bridgewater Middle School		470,000	3,270,000		200,000	3,940,000
	Williams Intermediate School		212,200	435,000	3,500,000	275,000	4,422,200
	District Wide		155,831	270,106			425,937
	High School		247,496	2,471,594	415,548	92,887	3,227,525
302	Bristol Plymouth School	309,911	888,738	888,625	1,023,089	1,193,568	4,303,929
410	Engineering	60,000					60,000
420	DPW Hwy	144,124	246,188	199,224	199,224	199,224	987,984
422	Roadways Construction and Maintenance	718,864	7,893,487	25,126,527	718,487	20,137,217	54,594,582
610	Library	247,828	307,842	59,288			614,958
630	P & R	112,772	104,956				217,727
Grand Total		2,930,729	16,272,091	35,503,203	7,784,867	23,025,054	85,515,944

OVERVIEW – SOURCES & USES CASH PROJECTS

Town of Bridgewater FY 2023 - 2027 Capital Improvement Program						
Funding Requirements						
Funding Source	2023	2024	2025	2026	2027	Grand Total
CSF - Capital Stabilization Fund	1,405,681	2,532,274	1,541,192	942,744	679,269	7,101,160
Other Cash Contributions						
AFS - Alternative Funding Sources	327,273	11,255,569	1,108,288	1,000,000	-	13,691,130
ARPA - American Rescue Plan Act (Waterline Projects)	-	-	5,685,647	-	-	5,685,647
ARRA - Ambulance Receipts Reserved for Appropriation	-	70,000	140,000	140,000	140,000	490,000
CH 90 - Municiple State Grant fo Improving Public Ways	718,864	718,487	718,487	718,487	718,487	3,592,811
CPC - Community Preservation Commision (Act)	169,000	604,910	-	-	-	773,910
MSBA - Massachusetts School Building Authority	-	-	3,000,000	3,500,000	-	6,500,000
OAF - Other Available Funds	-	27,114	-	-	-	27,114
Total Other Cash Contributions	1,215,137	12,676,080	10,652,422	5,358,487	858,487	30,760,612
WD - Water Debt (Debt Serviced by Incresed Water Rates)	-	-	-	-	2,145,564	2,145,564
DE - Debt Exclusion (Debt Serviced by Tax Rate)	309,911	1,063,738	23,309,590	1,483,637	19,341,734	45,508,608
Total Source Requirement	2,930,729	16,272,091	35,503,203	7,784,867	23,025,054	85,515,944
Funding Use	2023	2024	2025	2026	2027	Grand Total
IT	130,500	10,000	68,000	225,000	50,000	483,500
Finance	40,000	-	-	-	-	40,000
Public Buildings & Property Maintenance	433,530	4,170,024	2,389,000	1,115,000	470,000	8,577,554
Police	225,000	315,318	90,318	90,318	-	720,954
Fire	508,200	1,250,014	235,522	498,202	407,158	2,899,095
Bridgewater Middle School	-	470,000	3,270,000	-	200,000	3,940,000
District Wide - % Bridgewater Varies Based on School Enrollment	-	155,831	270,106	-	-	425,937
High School - % Bridgewater Varies Based on School Enrollment	-	247,496	2,471,594	415,548	92,887	3,227,525
Williams Intermediate School	-	212,200	435,000	3,500,000	275,000	4,422,200
Bristol Plymouth	309,911	888,738	888,625	1,023,089	1,193,568	4,303,929
DPW Hwy	144,124	246,188	199,224	199,224	199,224	987,984
Roadways Construction and Maintenance (Roads/Drainage/Waterline)	718,864	7,893,487	25,126,527	718,487	20,137,217	54,594,582
Engineering	60,000	-	-	-	-	60,000
Library	247,828	307,842	59,288	-	-	614,958
P & R	112,772	104,956	-	-	-	217,727
Total Use Requirement	2,930,729	16,272,091	35,503,203	7,784,867	23,025,054	85,515,944

OVERVIEW – DEBT PROGRAMS – DEBT FINANCING PLAN

Town of Bridgewater Capital Plan Items by Asset Group - Projected Debt Requirement FY 2023 - FY2027												
Project Funded	N	Y										
Sum of						Fiscal Year						
Dept	Department	Fund	Asset Type	Project N	Description	2023	2024	2025	2026	2027	Grand Total	
192	Public Buildings & Property Maintenance	DE	BLDG & BLDG IMPROV	192.21	Roadways Building - Upgrade			300,000			300,000	
				192.29	Library - Windows		95,000				95,000	
				192.37	Police Station - Replace Rooftop AC Unit		80,000				80,000	
				192.40	Police Station - Replace Rubber Roofing			500,000			500,000	
				192.42	Police Station - Seal Exterior Station Building Block				45,000		45,000	
			BLDG & BLDG IMPROV Total				175,000	800,000	45,000		1,020,000	
			OTHER INFRASTRUCTURE	192.02	Academy Building Parking Expansion					400,000	400,000	
				192.22	Senior Center Parking Lot Repair and Repave			100,000			100,000	
				192.41	Police Station - Expanded Parking			195,000			195,000	
			OTHER INFRASTRUCTURE Total					295,000		400,000	695,000	
	Public Buildings & Property Maintenance Total						175,000	1,095,000	45,000	400,000	1,715,000	
300	Bridgewater Middle School	DE	BLDG & BLDG IMPROV	300.09	BMS Replace Existing Generator - 1960			125,000			125,000	
			BLDG & BLDG IMPROV Total					125,000			125,000	
			OTHER INFRASTRUCTURE	300.07	BMS LED Lighting Upgrade (Interior or Exterior)?					200,000	200,000	
			OTHER INFRASTRUCTURE Total							200,000	200,000	
	Bridgewater Middle School Total							125,000		200,000	325,000	
	Williams Intermediate School	DE	BLDG & BLDG IMPROV	300.51	WIS HVAC Controls Upgrade					275,000	275,000	
				300.52	WIS HVAC System Upgrade Package Units (R22 Refrigerant)			300,000			300,000	
			BLDG & BLDG IMPROV Total					300,000		275,000	575,000	
	Williams Intermediate School Total							300,000		275,000	575,000	
	High School	DE	BLDG & BLDG IMPROV	300.26	HS HVAC Terminal & Packaging Units			1,833,300			1,833,300	
				300.34	HS Replace HVAC Controls				415,548		415,548	
			BLDG & BLDG IMPROV Total					1,833,300	415,548		2,248,848	
			OTHER INFRASTRUCTURE	300.25	HS Crack Fill, Sealcoat, Reline Asphalt			192,497			192,497	
				300.28	HS LED Lighting Upgrades			152,775			152,775	
			OTHER INFRASTRUCTURE Total					345,272			345,272	
	High School Total							2,178,572	415,548		2,594,120	
302	Bristol Plymouth School	DE	BLDG & BLDG IMPROV	302.01	Bristol Plymouth School Bond - % based on enrollment: Currently	309,911	888,738	888,625	1,023,089	1,193,568	4,303,929	
			BLDG & BLDG IMPROV Total			309,911	888,738	888,625	1,023,089	1,193,568	4,303,929	
	Bristol Plymouth School Total					309,911	888,738	888,625	1,023,089	1,193,568	4,303,929	
422	Roadways Construction and Maintenance	DE	ROADWAYS & DRAINAGE	422.15	Vernon Street Opt 2 - Pleasant to Green - Roadways					11,220,867	11,220,867	
					Vernon Street Opt 2 - Pleasant to Green - Drainage					6,052,299	6,052,299	
				422.24	Flagg Street-Roadways			3,692,420			3,692,420	
					Flagg Street-Drainage			1,522,267			1,522,267	
				422.27	Cross Street Opt 2 - Vernon St to South St - Roadways - Box Widening - Bike Lanes			5,402,608			5,402,608	
					Cross Street Opt 2 - Vernon St to South St - Drainage			2,956,571			2,956,571	
				422.29	South Street Opt 1 - Crescent St to Central Sq - Roadways - Box Widening - Paving - 5' Bike Lanes			3,337,030			3,337,030	
					South Street Opt 1 - Crescent St to Central Sq - Drainage			1,811,498			1,811,498	
			ROADWAYS & DRAINAGE Total					18,722,393		17,273,166	35,995,560	
		WD	WATER LINES	422.15	Vernon Street Opt 2 - Pleasant to Green - Water					2,145,564	2,145,564	
			WATER LINES Total							2,145,564	2,145,564	
	Roadways Construction and Maintenance Total							18,722,393		19,418,730	38,141,124	
Grand Total						309,911	1,063,738	23,309,590	1,483,637	21,487,298	47,654,172	

Debt Service estimates are not being provided at this time.

Detail Capital Plan – Dept. & Year

Town of Bridgewater Capital Improvement Program											
AFS= Alternative Funding Source - ARPA= American Rescue Plan - ARRA - Ambulance Receipts Reserved - DE= Debt Exclusion - OAF= Other Available Funds - CH90= Chapter 90 - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - MSBA= MA School Building Authority - SCTF= Senior Center Trust Fund											
Project Funded		FY 2023 - FY 2027									
Balance to											
Dept	Department	Project N	Description	Funding Co	Fiscal Year	2023	2024	2025	2026	2027	Grand Total
155	IT	155.26	Replacement of Public Safety Workstations (PD)	CSF		30,000					30,000
		155.27	Replacement of Virtual Server (PD)	CSF		30,000					30,000
		155.29	Ambulance Computers Replacement	CSF			10,000				10,000
		155.30	iPads Upgrade for Community Resource Departments	CSF					40,000		40,000
		155.31	WiFi Network Update & Extension	CSF				18,000			18,000
		155.32	Server Room Equipment Upgrade (Academy Building)	CSF					135,000		135,000
		155.35	Software Integration and Implementation - TCM / HR / P.O.	CSF		70,500					70,500
		155.38	Full Town Laptop Upgrade (1 of 2)	CSF		-					-
			Full Town Laptop Upgrade	CSF				50,000	50,000	50,000	150,000
IT Total						130,500	10,000	68,000	225,000	50,000	483,500
Grand Total						130,500	10,000	68,000	225,000	50,000	483,500

Detail Capital Plan – Dept. & Year

Town of Bridgewater FY 2021 - 22 Capital Improvement Program						
AFS= Alternative Funding Source - ARPA= American Rescue Plan - ARRA - Ambulance Receipts Reserved - DE= Debt Exclusion - OAF= Other Available Funds - CH90= Chapter 90 - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - MSBA= MA School Building Authority - SCTF= Senior Center Trust Fund						
Project Funded	N	FY 2023 - FY 2027				
Dept	Department	Project N	Description	Funding Co	2023	Grand Total
133 Finance		133.26	Labor Costing Module	CSF	40,000	40,000
Finance Total					40,000	40,000
Grand Total					40,000	40,000

Detail Capital Plan – Dept. & Year

Town of Bridgewater Capital Improvement Program										
AFS= Alternative Funding Source - ARPA= American Rescue Plan - ARRA - Ambulance Receipts Reserved - DE= Debt Exclusion - OAF= Other Available Funds - CH90= Chapter 90 - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - MSBA= MA School Building Authority - SCTF= Senior Center Trust Fund										
Project Funded	N	FY 2023 - FY 2027								
Balance to					Fiscal Year					
Dept	Department	Project N	Description	Funding Co	2023	2024	2025	2026	2027	Grand Total
192	Public Buildings & Property Maintenance	192.01	Town Lot Parking Central Square Parking - Reconstruction	AFS			100,000			100,000
		192.02	Academy Building Parking Expansion	DE					400,000	400,000
		192.06	Public Parking Garage	AFS				1,000,000		1,000,000
		192.09	Memorial Building - Rehab CPC	CPC	169,000					169,000
			Memorial Building - Rehab CSF	CSF	120,000					120,000
		192.10	Stiles & Hart Parkland Initiative Phase II	CPC		251,010				251,010
		192.13	Shade Tree Management Program	CSF		100,000				100,000
		192.14	Downtown Paid Parking	AFS			600,000			600,000
		192.16	Taking of Mobil Station 46 Summer Street	CPC		313,900				313,900
		192.21	Roadways Building - Upgrade	DE			300,000			300,000
		192.22	Senior Center Parking Lot Repair and Repave	DE			100,000			100,000
		192.27	Library - Carpet Replacement	CSF		50,500				50,500
		192.28	Library - Interior Painting & Furniture	CSF		52,500				52,500
		192.29	Library - Windows	DE		95,000				95,000
		192.30	Library - HVAC	CSF	15,000					15,000
		192.31	Library - Door Access System	CSF	15,000					15,000
		192.34	LAZ Parking Program	AFS			349,000			349,000
		192.37	Police Station - Replace Rooftop AC Unit	DE		80,000				80,000
		192.40	Police Station - Replace Rubber Roofing	DE			500,000			500,000
		192.41	Police Station - Expanded Parking	DE			195,000			195,000
		192.42	Police Station - Seal Exterior Station Building Block	DE				45,000		45,000
		192.43	Police Station - Reconstruct Interior - 2nd Interview Room	CSF		95,000				95,000
		192.50	Electric Vehicle Charging Stations Phase II (Library)	OAF		27,114				27,114
		192.55	Garage Heaters - Fire Station 1 & 2 (2)	CSF	12,300					12,300
		192.62	Historical Archive/Museum	CSF			175,000			175,000
		192.63	Concession Building Stairs	AFS	-					-
				CSF	20,000					20,000
		192.64	Senior Center Generator Upgrade	AFS	50,000					50,000
				CSF	32,230					32,230
		192.65	Vault Improvement	CSF		35,000				35,000
		192.66	Hanson Farm Preservation	AFS		3,000,000				3,000,000
		300.00	Old High School Purchase (4 of 12) 1-7@70,000 5@42,000	CSF		70,000				70,000
			Old High School Purchase (5 of 12) 1-7@70,000 5@42,000	CSF			70,000			70,000
			Old High School Purchase (6 of 12) 1-7@70,000 5@42,000	CSF				70,000		70,000
			Old High School Purchase (7 of 12) 1-7@70,000 5@42,000	CSF					70,000	70,000
Public Buildings & Property Maintenance Total					433,530	4,170,024	2,389,000	1,115,000	470,000	8,577,554
Grand Total					433,530	4,170,024	2,389,000	1,115,000	470,000	8,577,554

Detail Capital Plan – Dept. & Year

Town of Bridgewater Capital Improvement Program										
AFS= Alternative Funding Source - ARPA= American Rescue Plan - ARRA - Ambulance Receipts Reserved - DE= Debt Exclusion - OAF= Other Available Funds - CH90= Chapter 90 - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - MSBA= MA School Building Authority - SCTF= Senior Center Trust Fund										
Project Funded	N	FY 2023 - FY 2027								
Balance to						Fiscal Year	IT			
Dept	Department	Project N	Description	Funding Co	2023	2024	2025	2026	2027	Grand Total
210	Police	210.14	Replace Two Police Vehicles	CSF	150,000					150,000
			Replace One Police Vehicles	CSF	75,000					75,000
		210.15	Replace All Issued Tasers (3 of 5)	CSF		25,000				25,000
			Replace All Issued Tasers (4 of 5)	CSF			25,000			25,000
			Replace All Issued Tasers (5 of 5)	CSF				25,000		25,000
		210.18	Replace 2 Police Vehicles - 1 Specialty Vehicle	CSF		225,000				225,000
		210.20	Body Worn Camera System (3 of 5)	CSF		65,318				65,318
			Body Worn Camera System (4 of 5)	CSF			65,318			65,318
			Body Worn Camera System (5 of 5)	CSF				65,318		65,318
	Police Total				225,000	315,318	90,318	90,318		720,954
220	Fire	220.12	Fire Engine (E4) Lease 5 of 5	CSF		137,492				137,492
		220.14	Diesel Utility Side-by-Side: ATV	CSF	25,000					25,000
		220.15	Radio Equipment Upgrades: Vehicle Mounted & Portable - Lease 3 of 5	CSF		95,522				95,522
			Radio Equipment Upgrades: Vehicle Mounted & Portable - Lease 4 of 5	CSF			95,522			95,522
			Radio Equipment Upgrades: Vehicle Mounted & Portable - Lease 5 of 5	CSF				91,044		91,044
		220.23	Special Ops Vehicle (Conversion of A3 when Rotated Out of Service)	CSF		50,000				50,000
		220.25	Tech Rescue Trailor & Equipment	CSF	50,000					50,000
		220.30	ATV & UTV Trailers (2)	CSF	25,200					25,200
		220.32	Ambulance (A1) Five Year Lease 1 of 5	ARRA		70,000				70,000
			Ambulance (A1) Five Year Lease 2 of 5	ARRA			70,000			70,000
			Ambulance (A1) Five Year Lease 3 of 5	ARRA				70,000		70,000
			Ambulance (A1) Five Year Lease 4 of 5	ARRA					70,000	70,000
		220.33	SUV/Command Vehicle (Vin # 7071)	CSF		47,000				47,000
		220.34	Ambulance (A2) Five Year Lease 1 of 5	ARRA			70,000			70,000
			Ambulance (A2) Five Year Lease 2 of 5	ARRA				70,000		70,000
			Ambulance (A2) Five Year Lease 3 of 5	ARRA					70,000	70,000
		220.35	SUV/Command Vehicle (Vin # 5780)	CSF				47,000		47,000
		220.36	SUV/Command Vehicle (Vin # 5780)	CSF					47,000	47,000
		220.43	Replacement of Air Boat & Trailer	CSF	98,000					98,000
		220.44	Tower - Aerial Ladder Truck 1 of 10	CSF				220,158		220,158
			Tower - Aerial Ladder Truck 2 of 10	CSF					220,158	220,158
		220.45	Engine 3	AFS		772,727				772,727
			Engine 3	CSF		77,273				77,273
		220.46	SCBA Air Compressor & Refill Station	AFS	63,636					63,636
				CSF	11,364					11,364
		220.47	New Bush Truck	AFS	213,636					213,636
				CSF	21,364					21,364
	Fire Total				508,200	1,250,014	235,522	498,202	407,158	2,899,095
Grand Total					733,200	1,565,332	325,840	588,520	407,158	3,620,049

Detail Capital Plan – Dept. & Year

Town of Bridgewater Capital Improvement Program											
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Project Funded	N	Y	Project N	Description	Funding Co	2023	2024	2025	2026	2027	Grand Total
300	Bridgewater Middle School		300.02	BMS Replace Asphalt Pavements and restripe - Front	CSF		200,000				200,000
			300.03	BMS Crack fill, seal coat, restripe asphalt - Back	CSF		50,000				50,000
			300.06	BMS ADA Improvements and Repairs Walks	CSF			25,000			25,000
			300.07	BMS LED Lighting Upgrade (Interior or Exterior)?	DE					200,000	200,000
			300.08	BMS Replace All Windows MSBA	MSBA			3,000,000			3,000,000
			300.09	BMS Replace Existing Generator - 1960	DE			125,000			125,000
			300.11	BMS Replace Shades	CSF		85,000				85,000
			300.15	BMS Upgrade Elevator Conveying System	CSF			65,000			65,000
			300.16	BMS Upgrade Generator Electrical	CSF			45,000			45,000
			300.57	BMS Printers	CSF		5,000				5,000
			300.58	BMS Chromebook Cart - Hardware - Mobile Classroom	CSF		10,000				10,000
			300.59	BMS Phone System - Hardware - Communications	CSF		120,000				120,000
			300.60	BMS Chromebook Cart - Hardware - Mobile Classroom	CSF			10,000			10,000
			Bridgewater Middle School Total				470,000	3,270,000		200,000	3,940,000
	Williams Intermediate School		300.47	WIS Upgrade Fire Panel - Under Review	CSF			55,000			55,000
			300.48	WIS Correct Leaking windows and roof - Under Review	MSBA				3,500,000		3,500,000
			300.49	WIS Crack Fill, Sealcoat, Refine Asphalt	CSF		75,000				75,000
			300.51	WIS HVAC Controls Upgrade	DE					275,000	275,000
			300.52	WIS HVAC System Upgrade Package Units (R22 Refrigerant)	DE			300,000			300,000
			300.53	WIS Lighting Controls / LED Lighting Upgrades	CSF		45,000				45,000
			300.56	WIS Replace Shades	CSF		85,000				85,000
			300.70	WIS Document Cameras (60) - Classroom Instruction	CSF		7,200				7,200
			300.71	WIS Camera System Upgrade - Building Security	CSF			80,000			80,000
			Williams Intermediate School Total				212,200	435,000	3,500,000	275,000	4,422,200
	District Wide		300.18	DW 4x4 Plow Truck Dump	CSF		48,888				48,888
			300.23	DW Replace Metal Exterior Grounds shop	CSF			76,388			76,388
			300.20	DW Replace Bobcat	CSF			64,166			64,166
			300.21	DW Replace Shop Roof	CSF			91,665			91,665
			300.62	DW 4x4 Plow Truck	CSF		45,833				45,833
			300.61	DW District Firewall	CSF		61,110				61,110
			300.63	DW Staff Laptops	CSF			13,444			13,444
			300.64	DW Computers (40)	CSF			24,444			24,444
			District Wide Total				155,831	270,106			425,937
	High School		300.24	HS New Parking by Stadium - Pending Study	CSF			61,110			61,110
			300.25	HS Crack Fill, Sealcoat, Refine Asphalt	DE			192,497			192,497
			300.26	HS HVAC Terminal & Packaging Units	DE			1,833,300			1,833,300
			300.28	HS LED Lighting Upgrades	DE			152,775			152,775
			300.29	HS Replace Boiler No. 1	CSF			46,444			46,444
			300.30	HS Replace Boiler No. 2	CSF			52,555			52,555
			300.31	HS Replace Boiler No. 3	CSF					46,444	46,444
			300.32	HS Replace Boiler No. 4	CSF					46,444	46,444
			300.33	HS Replace Boiler No. 5	CSF			52,555			52,555
			300.34	HS Replace HVAC Controls	DE				415,548		415,548
			300.39	HS Replace Remaining 20% of Sprinkler Heads	CSF			45,833			45,833
			300.42	HS Replace Turf Field Lighting	CSF		48,888				48,888
			300.45	HS Ride on Scrubber	CSF			10,083			10,083
			300.66	HS Printers	CSF			6,111			6,111
			300.67	HS Lecture Hall Projector	CSF		15,278				15,278
			300.68	HS Large Instructional Classroom - AV	CSF			18,333			18,333
			300.69	HS Install Projectors or Interactive LED Panels - AV Classroom	CSF		183,330				183,330
			High School Total				247,496	2,471,594	415,548	92,887	3,227,525
300 Total							1,085,526	6,446,700	3,915,548	567,887	12,015,661
302	Bristol Plymouth School		302.01	Bristol Plymouth School Bond - % based on enrollment: Curr	DE	309,911	888,738	888,625	1,023,089	1,193,568	4,303,929
			Bristol Plymouth School Total			309,911	888,738	888,625	1,023,089	1,193,568	4,303,929
302 Total						309,911	888,738	888,625	1,023,089	1,193,568	4,303,929
Grand Total						309,911	1,974,264	7,335,325	4,938,637	1,761,455	16,319,590

Detail Capital Plan – Dept. & Year

Town of Bridgewater Capital Improvement Program						
AFS= Alternative Funding Source - ARPA= American Rescue Plan - ARRA - Ambulance Receipts Reserved - DE= Debt Exclusion - OAF= Other Available Funds - CH90= Chapter 90 - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - MSBA= MA School Building Authority - SCTF= Senior Center Trust Fund						
Project Funded	N	FY 2023 - FY 2027				
Dept	Department	Project N	Description	Funding	2023	Grand Total
410	Engineering	410.02	Engineering Survey Truck	CSF	60,000	60,000
Engineering Total					60,000	60,000
Grand Total					60,000	60,000

Detail Capital Plan – Dept. & Year

Town of Bridgewater Capital Improvement Program											
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Project Funded		N	FY 2023 - FY 2027								
Dept		Department	Project N	Description	Funding	2023	2024	2025	2026	2027	Grand Total
420		DPW Hwy	420.08	No. 2 - 16 Freightliner - Lease Payment 5 of 5	CSF		46,964				46,964
			420.09	John Deer Loader - Lease Payment 1 of 5	CSF	53,124					53,124
				John Deer Loader - Lease Payment 2 of 5	CSF		53,124				53,124
				John Deer Loader - Lease Payment 3 of 5	CSF			53,124			53,124
				John Deer Loader - Lease Payment 4 of 5	CSF				53,124		53,124
				John Deer Loader - Lease Payment 5 of 5	CSF					53,124	53,124
			420.13	No. 2 - 24 Six Wheeler - Lease Payment 2 of 5	CSF		48,700				48,700
				No. 2 - 24 Six Wheeler - Lease Payment 3 of 5	CSF			48,700			48,700
				No. 2 - 24 Six Wheeler - Lease Payment 4 of 5	CSF				48,700		48,700
				No. 2 - 24 Six Wheeler - Lease Payment 5 of 5	CSF					48,700	48,700
			420.14	No. 2 - 26 Six Wheeler - Lease Payment 2 of 5	CSF		48,700				48,700
				No. 2 - 26 Six Wheeler - Lease Payment 3 of 5	CSF			48,700			48,700
				No. 2 - 26 Six Wheeler - Lease Payment 4 of 5	CSF				48,700		48,700
				No. 2 - 26 Six Wheeler - Lease Payment 5 of 5	CSF					48,700	48,700
			420.21	No. 2 - 18 Six Wheeler - Lease Payment 1 of 5	CSF		48,700				48,700
				No. 2 - 18 Six Wheeler - Lease Payment 2 of 5	CSF			48,700			48,700
				No. 2 - 18 Six Wheeler - Lease Payment 3 of 5	CSF				48,700		48,700
				No. 2 - 18 Six Wheeler - Lease Payment 4 of 5	CSF					48,700	48,700
			420.23	Hot Box Truck (2-13)	CSF	91,000					91,000
DPW Hwy Total						144,124	246,188	199,224	199,224	199,224	987,984
Grand Total						144,124	246,188	199,224	199,224	199,224	987,984

Detail Capital Program – Dept. & Year

Town of Bridgewater Capital Improvement Program											
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Project Funded N			FY 2023 - FY 2027								
Dept	Department	Project N	Description	Funding	2023	2024	2025	2026	2027	Grand Total	
422	Roadways Construction and Maintenance	422.15	Vernon Street Opt 2 - Pleasant to Green - Roadways	DE					11,220,867	11,220,867	
			Vernon Street Opt 2 - Pleasant to Green - Drainage	DE					6,052,299	6,052,299	
			Vernon Street Opt 2 - Pleasant to Green - Water	WD					2,145,564	2,145,564	
		422.24	Flagg Street-Roadways	DE			3,692,420			3,692,420	
			Flagg Street-Drainage	DE			1,522,267			1,522,267	
			Flagg Street-Water Lines	ARPA			2,213,226			2,213,226	
		422.34	Chpt. 90 - Roadways Resurfacing & Repair	CH 90	718,864	718,487	718,487	718,487	718,487	3,592,811	
		422.27	Cross Street Opt 2 - Vernon St to South St - Roadways - Box Widening - Bike Lanes	DE			5,402,608			5,402,608	
			Cross Street Opt 2 - Vernon St to South St - Drainage	DE			2,956,571			2,956,571	
			Cross Street Opt 2 - Vernon St to South St - Water Lines	ARPA			2,397,312			2,397,312	
		422.29	South Street Opt 1 - Crescent St to Central Sq - Roadways - Box Widening - Paving - 5' Bike La	DE			3,337,030			3,337,030	
			South Street Opt 1 - Crescent St to Central Sq - Drainage	DE			1,811,498			1,811,498	
			South Street Opt 1 - Crescent St to Central Sq - Water Lines	ARPA			1,075,109			1,075,109	
		422.35	High Street Damn Removal and Bridge Replacement	AFS	-	7,175,000				7,175,000	
	Roadways Construction and Maintenance Total					718,864	7,893,487	25,126,527	718,487	20,137,217	54,594,582
Grand Total						718,864	7,893,487	25,126,527	718,487	20,137,217	54,594,582

Detail Capital Plan – Dept. & Year

Town of Bridgewater Capital Improvement Program								
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Project Funded	N		FY 2023 - FY 2027					
Dept	Department	Project N	Description	Funding Co	2023	2024	Grand Total	
630	P & R	630.15	Dump Truck with Plow Setup	CSF		50,000	50,000	
		630.16	Pickup Truck	CSF	60,000		60,000	
		630.18	Dog Park	CPC		40,000	40,000	
		630.19	Spreader/Sprayer	CSF	13,486		13,486	
		630.20	Trap Rake	CSF	26,190		26,190	
		630.21	Workman HDX Utility Vehicle	CSF	13,096		13,096	
		630.22	Turbine Debris Blower	CSF		9,956	9,956	
		630.23	Shop Lift	CSF		5,000	5,000	
P & R Total					112,772	104,956	217,727	
Grand Total					112,772	104,956	217,727	

Detail Capital Program by Funding Source

Town of Bridgewater Capital Improvement Program																
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Project Funded (Y/N)	N	FY 2023 - FY 2027														
Dept	Department	Project No.	Description	Fiscal Year Appropriated / Projected	AFS	ARRA	CH 90	CPC	CSF	DE	OAF	MSBA	WD	ARRA	Grand Total	
133	Finance	133.26	Labor Costing Module	2023					40,000						40,000	
	Finance Total								40,000						40,000	
155	IT	155.26	Replacement of Public Safety Workstations (PD)	2023					30,000						30,000	
		155.27	Replacement of Virtual Server (PD)	2023					30,000						30,000	
		155.29	Ambulance Computers Replacement	2024					10,000						10,000	
		155.30	iPads Upgrade for Community Resource Departments	2026					40,000						40,000	
		155.31	WiFi Network Update & Extension	2025					18,000						18,000	
		155.32	Server Room Equipment Upgrade (Academy Building)	2026					135,000						135,000	
		155.35	Software Integration and Implementation - TCM / HR / P.O.	2023					70,500						70,500	
		155.38	Full Town Laptop Upgrade (1 of 2)	2023					0						0	
			Full Town Laptop Upgrade	2025					50,000						50,000	
				2026					50,000						50,000	
				2027					50,000						50,000	
	IT Total								483,500						483,500	
192	Public Buildings & Property Maintenance	192.01	Town Lot Parking Central Square Parking - Reconstruction	2025	100,000										100,000	
		192.02	Academy Building Parking Expansion	2027						400,000					400,000	
		192.06	Public Parking Garage	2026	1,000,000										1,000,000	
		192.09	Memorial Building - Rehab CPC	2023				169,000							169,000	
			Memorial Building - Rehab CSF	2023					120,000						120,000	
		192.10	Stiles & Hart Parkland Initiative Phase II	2024				251,010							251,010	
		192.13	Shade Tree Management Program	2024					100,000						100,000	
		192.14	Downtown Paid Parking	2025	600,000										600,000	
		192.16	Taking of Mobil Station 46 Summer Street	2024				313,900							313,900	
		192.21	Roadways Building - Upgrade	2025						300,000					300,000	
		192.22	Senior Center Parking Lot Repair and Repave	2025						100,000					100,000	
		192.27	Library - Carpet Replacement	2024					50,500						50,500	
		192.28	Library - Interior Painting & Furniture	2024					52,500						52,500	
		192.29	Library - Windows	2024						95,000					95,000	
		192.30	Library - HVAC	2023					15,000						15,000	
		192.31	Library - Door Access System	2023					15,000						15,000	
		192.34	LAZ Parking Program	2025	349,000										349,000	
		192.37	Police Station - Replace Rooftop AC Unit	2024						80,000					80,000	
		192.40	Police Station - Replace Rubber Roofing	2025						500,000					500,000	
		192.41	Police Station - Expanded Parking	2025						195,000					195,000	
		192.42	Police Station - Seal Exterior Station Building Block	2026						45,000					45,000	
		192.43	Police Station - Reconstruct Interior - 2nd Interview Room	2024					95,000						95,000	
		192.50	Electric Vehicle Charging Stations Phase II (Library)	2024							27,114				27,114	
		300.00	Old High School Purchase (4 of 12) 1-7@70,000 5@42,000	2024					70,000						70,000	
			Old High School Purchase (5 of 12) 1-7@70,000 5@42,000	2025					70,000						70,000	
			Old High School Purchase (6 of 12) 1-7@70,000 5@42,000	2026					70,000						70,000	
			Old High School Purchase (7 of 12) 1-7@70,000 5@42,000	2027					70,000						70,000	
		192.55	Garage Heaters - Fire Station 1 & 2 (2)	2023					12,300						12,300	
		192.62	Historical Archive/Museum	2025					175,000						175,000	
		192.63	Concession Building Stairs	2023	0				20,000						20,000	
		192.64	Senior Center Generator Upgrade	2023	50,000				32,230						82,230	
		192.65	Vault Improvement	2024					35,000						35,000	
		192.66	Hanson Farm Preservation	2024	3,000,000										3,000,000	
	Public Buildings & Property Maintenance Total				5,099,000			733,910	1,002,530	1,715,000	27,114				8,577,554	

Detail Capital Plan by Funding Source

Town of Bridgewater Capital Improvement Program																
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Project Funded (Y/N)	N	FY 2023 - FY 2027														
Dept	Department	Project No.	Description	Fiscal Year Appropriated / Projected ^d _{IT}	AFS	ARRA	CH 90	CPC	CSF	DE	OAF	MSBA	WD	ARPA	Grand Total	
210	Police	210.14	Replace Two Police Vehicles	2023					150,000						150,000	
			Replace One Police Vehicles	2023					75,000						75,000	
		210.15	Replace All Issued Tasers (3 of 5)	2024					25,000						25,000	
			Replace All Issued Tasers (4 of 5)	2025					25,000						25,000	
			Replace All Issued Tasers (5 of 5)	2026					25,000						25,000	
		210.18	Replace 2 Police Vehicles - 1 Specialty Vehicle	2024					225,000						225,000	
		210.20	Body Worn Camera System (3 of 5)	2024					65,318						65,318	
			Body Worn Camera System (4 of 5)	2025					65,318						65,318	
			Body Worn Camera System (5 of 5)	2026					65,318						65,318	
	Police Total								720,954						720,954	
220	Fire	220.12	Fire Engine (E4) Lease 5 of 5	2024					137,492						137,492	
		220.14	Diesel Utility Side-by-Side: ATV	2023					25,000						25,000	
		220.15	Radio Equipment Upgrades: Vehicle Mounted & Portable - 1	2024					95,522						95,522	
			Radio Equipment Upgrades: Vehicle Mounted & Portable - 1	2025					95,522						95,522	
			Radio Equipment Upgrades: Vehicle Mounted & Portable - 1	2026					91,044						91,044	
		220.23	Special Ops Vehicle (Conversion of A3 when Rotated Out of Service)	2024					50,000						50,000	
		220.25	Tech Rescue Trailer & Equipment	2023					50,000						50,000	
		220.30	ATV & UTV Trailers (2)	2023					25,200						25,200	
		220.32	Ambulance (A1) Five Year Lease 1 of 5	2024		70,000									70,000	
			Ambulance (A1) Five Year Lease 2 of 5	2025		70,000									70,000	
			Ambulance (A1) Five Year Lease 3 of 5	2026		70,000									70,000	
			Ambulance (A1) Five Year Lease 4 of 5	2027		70,000									70,000	
		220.33	SUV/Command Vehicle (Vin # 7071)	2024					47,000						47,000	
		220.34	Ambulance (A2) Five Year Lease 1 of 5	2025		70,000									70,000	
			Ambulance (A2) Five Year Lease 2 of 5	2026		70,000									70,000	
			Ambulance (A2) Five Year Lease 3 of 5	2027		70,000									70,000	
		220.35	SUV/Command Vehicle (Vin # 5780)	2026					47,000						47,000	
		220.36	SUV/Command Vehicle (Vin # 5780)	2027					47,000						47,000	
		220.43	Replacement of Air Boat & Trailer	2023					98,000						98,000	
		220.44	Tower - Aerial Ladder Truck 1 of 10	2026					220,158						220,158	
			Tower - Aerial Ladder Truck 2 of 10	2027					220,158						220,158	
		220.45	Engine 3	2024	772,727										772,727	
			Engine 3	2024					77,273						77,273	
		220.46	SCBA Air Compressor & Refill Station	2023	63,636				11,364						75,000	
		220.47	New Bush Truck	2023	213,636				21,364						235,000	
	Fire Total				1,050,000	490,000			1,359,095						2,899,095	

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Project Funded (Y/N)	N	FY 2023 - FY 2027														
Dept	Department	Project No.	Description	Fiscal Year Appropriated / Projected	AFS	ARRA	CH 90	CPC	CSF	DE	OAF	MSBA	WD	ARPA	Grand Total	
300	Bridgewater Middle School	300.02	BMS Replace Asphalt Pavements and restripe Front	2024					200,000							200,000
		300.03	BMS Crack Fill, seal coat, restripe asphalt Back	2024					50,000							50,000
		300.06	BMS ADA Improvements and Repairs Walks	2025					25,000							25,000
		300.07	BMS LED Lighting Upgrade (Interior or Exterior)?	2027							200,000					200,000
		300.08	BMS Replace All Windows MSBA	2025									3,000,000			3,000,000
		300.09	BMS Replace Existing Generator - 1960	2025							125,000					125,000
		300.11	BMS Replace Shades	2024					85,000							85,000
		300.15	BMS Upgrade Elevator Conveying System	2025					65,000							65,000
		300.16	BMS Upgrade Generator Electrical	2025					45,000							45,000
		300.57	BMS Printers	2024					5,000							5,000
		300.58	BMS Chromebook Cart - Hardware - Mobile Classroom	2024					10,000							10,000
		300.59	BMS Phone System - Hardware - Communications	2024					120,000							120,000
		300.60	BMS Chromebook Cart - Hardware - Mobile Classroom	2025					10,000							10,000
		Bridgewater Middle School Total								615,000	325,000		3,000,000			3,940,000
	Williams Intermediate School	300.47	WIS Upgrade Fire Panel - Under Review	2025					55,000							55,000
		300.48	WIS Correct Leaking windows and roof - Under Review	2026									3,500,000			3,500,000
		300.49	WIS Crack Fill, Sealcoat, Reline Asphalt	2024					75,000							75,000
		300.51	WIS HVAC Controls Upgrade	2027							275,000					275,000
		300.52	WIS HVAC System Upgrade Package Units (R22 Refrigerant)	2025							300,000					300,000
		300.53	WIS Lighting Controls / LED Lighting Upgrades	2024					45,000							45,000
		300.56	WIS Replace Shades	2024					85,000							85,000
		300.70	WIS Document Cameras (60) - Classroom Instruction	2024					7,200							7,200
		300.71	WIS Camera System Upgrade - Building Security	2025					80,000							80,000
		Williams Intermediate School Total								347,200	575,000		3,500,000			4,422,200
District Wide	300.18	DW 4x4 Plow Truck Dump	2024					48,888							48,888	
	300.23	DW Replace Metal Exterior Grounds shop	2025					76,388							76,388	
	300.20	DW Replace Bobcat	2025					64,166							64,166	
	300.21	DW Replace Shop Roof	2025					91,665							91,665	
	300.61	DW District Firewall	2024					61,110							61,110	
	300.62	DW 4x4 Plow Truck	2024					45,833							45,833	
	300.63	DW Staff Laptops	2025					13,444							13,444	
	300.64	DW Computers (40)	2025					24,444							24,444	
	District Wide Total								425,937						425,937	
	High School	300.24	HS New Parking by Stadium - Pending Study	2025					61,110							61,110
300.25		HS Crack Fill, Sealcoat, Reline Asphalt	2025							192,497					192,497	
300.26		HS HVAC Terminal & Packaging Units	2025							1,833,300					1,833,300	
300.28		HS LED Lighting Upgrades	2025							152,775					152,775	
300.29		HS Replace Boiler No. 1	2025					46,444							46,444	
300.30		HS Replace Boiler No. 2	2025					52,555							52,555	
300.31		HS Replace Boiler No. 3	2027					46,444							46,444	
300.32		HS Replace Boiler No. 4	2027					46,444							46,444	
300.33		HS Replace Boiler No. 5	2025					52,555							52,555	
300.34		HS Replace HVAC Controls	2026							415,548					415,548	
300.39		HS Replace Remaining 20% of Sprinkler Heads	2025					45,833							45,833	
300.42		HS Replace Turf Field Lighting	2024					48,888							48,888	
300.45		HS Ride on Scrubber	2025					10,083							10,083	
300.66		HS Printers	2025					6,111							6,111	
300.67		HS Lecture Hall Projector	2024					15,278							15,278	
300.68		HS Large Instructional Classroom - AV	2025					18,333							18,333	
300.69		HS Install Projectors or Interactive LED Panels - AV Classroom	2024					183,330							183,330	
High School Total								633,405	2,594,120					3,227,525		

Detail Capital Program by Funding Source

Town of Bridgewater Capital Improvement Program																
AFS= Alternative Funding Source - DE= Debt Exclusion - DIF = District Improvement Financing OAF= Other Available Funds - CSF= Capital Stabilization Fund - CPC=Community Preservation Fund - DIF= District Improvement Financing - SCTF = Senior Center Trust Fund - PMF= Prison Mitigation Fund - ARRA= Ambulance Receipts CARES = Covid Aid, Relief, and Economic Security																
Project Funded (Y/N)	N		FY 2023 - FY 2027													
Dept	Department	Project No.	Description	Fiscal Year Appropriated / Projected	AFS	ARRA	CH 90	CPC	CSF	DE	OAF	MSBA	WD	ARPA	Grand Total	
420	DPW Hwy	420.08	No. 2 - 16 Freightliner - Lease Payment 5 of 5	2024					46,964							46,964
		420.09	John Deer Loader - Lease Payment 1 of 5	2023					53,124							53,124
			John Deer Loader - Lease Payment 2 of 5	2024					53,124							53,124
			John Deer Loader - Lease Payment 3 of 5	2025					53,124							53,124
			John Deer Loader - Lease Payment 4 of 5	2026					53,124							53,124
			John Deer Loader - Lease Payment 5 of 5	2027					53,124							53,124
		420.13	No. 2 - 24 Six Wheeler - Lease Payment 2 of 5	2024					48,700							48,700
			No. 2 - 24 Six Wheeler - Lease Payment 3 of 5	2025					48,700							48,700
			No. 2 - 24 Six Wheeler - Lease Payment 4 of 5	2026					48,700							48,700
			No. 2 - 24 Six Wheeler - Lease Payment 5 of 5	2027					48,700							48,700
		420.14	No. 2 - 26 Six Wheeler - Lease Payment 2 of 5	2024					48,700							48,700
			No. 2 - 26 Six Wheeler - Lease Payment 3 of 5	2025					48,700							48,700
			No. 2 - 26 Six Wheeler - Lease Payment 4 of 5	2026					48,700							48,700
			No. 2 - 26 Six Wheeler - Lease Payment 5 of 5	2027					48,700							48,700
		420.21	No. 2 - 18 Six Wheeler - Lease Payment 1 of 5	2024					48,700							48,700
			No. 2 - 18 Six Wheeler - Lease Payment 2 of 5	2025					48,700							48,700
			No. 2 - 18 Six Wheeler - Lease Payment 3 of 5	2026					48,700							48,700
			No. 2 - 18 Six Wheeler - Lease Payment 4 of 5	2027					48,700							48,700
		420.23	Hot Box Truck (2-13)	2023					91,000							91,000
	DPW Hwy Total								987,984							987,984
422	Roadways Construction and Maintenance	422.15	Vernon Street Opt 2 - Pleasant to Green - Roadways	2027						11,220,867						11,220,867
			Vernon Street Opt 2 - Pleasant to Green - Drainage	2027						6,052,299						6,052,299
			Vernon Street Opt 2 - Pleasant to Green - Water	2027									2,145,564			2,145,564
		422.24	Flagg Street-Roadways	2025						3,692,420						3,692,420
			Flagg Street-Drainage	2025						1,522,267						1,522,267
			Flagg Street-Water Lines	2025										2,213,226		2,213,226
		422.34	Chpt. 90 - Roadways Resurfacing & Repair	2023			718,864									718,864
				2024			718,487									718,487
				2025			718,487									718,487
				2026			718,487									718,487
				2027			718,487									718,487
		422.27	Cross Street Opt 2 - Vernon St to South St - Roadways - Box 1	2025						5,402,608						5,402,608
			Cross Street Opt 2 - Vernon St to South St - Drainage	2025						2,956,571						2,956,571
			Cross Street Opt 2 - Vernon St to South St - Water Lines	2025										2,397,312		2,397,312
		422.29	South Street Opt 1 - Crescent St to Central Sq - Roadways - E	2025						3,337,030						3,337,030
			South Street Opt 1 - Crescent St to Central Sq - Drainage	2025						1,811,498						1,811,498
			South Street Opt 1 - Crescent St to Central Sq - Water Lines	2025										1,075,109		1,075,109
		422.35	High Street Dam Removal and Bridge Replacement	2023	0											0
				2024	7,175,000											7,175,000
	Roadways Construction and Maintenance Total				7,175,000		3,592,811			35,995,560			2,145,564	5,685,647		54,594,582
410	Engineering	410.02	Engineering Survey Truck	2023					60,000							60,000
	Engineering Total								60,000							60,000

Detail Capital Plan by Funding Source

Town of Bridgewater Capital Improvement Program																
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Project Funded (Y/N)	(All)	FY 2023 - FY 2027														
Dept	Department	Project No.	Description	Fiscal Year Appropriated / Projects ¹	AFS	ARRA	CH 90	CPC	CSF	DE	OAF	MSBA	WD	ARPA	Grand Total	
302	Bristol Plymouth School	302.01	Bristol Plymouth School Bond - % based on enrollment: Cur	2023						309,911					309,911	
				2024						888,738					888,738	
				2025						888,625					888,625	
				2026						1,023,089					1,023,089	
				2027						1,193,568					1,193,568	
	Bristol Plymouth School Total									4,303,929					4,303,929	
610	Library	610.07a	Town Records Management/Digitization-Phase 1	2023					247,828						247,828	
		610.07b	Town Records Management/Digitization-Phase 2	2024	307,842										307,842	
		610.07c	Town Records Management/Digitization-Phase 3	2025	59,288										59,288	
	Library Total					367,130			247,828						614,958	
630	P & R	630.15	Dump Truck with Plow Setup	2024					50,000						50,000	
		630.16	Pickup Truck	2023					60,000						60,000	
		630.18	Dog Park	2024				40,000							40,000	
		630.19	Spreader/Sprayer	2023					13,486						13,486	
		630.20	Trap Rake	2023					26,190						26,190	
		630.21	Workman HDX Utility Vehicle	2023					13,096						13,096	
		630.22	Turbine Debris Blower	2024					9,956						9,956	
		630.23	Shop Lift	2024					5,000						5,000	
	P & R Total							40,000	177,727						217,727	
Grand Total					13,691,130	490,000	3,592,811	773,910	7,101,160	45,508,608	27,114	6,500,000	2,145,564	5,685,647	85,515,944	

Finance Teams Comments

The major role of the Finance Team is to review all submitted projects included in the Capital Improvement Program, comment upon their viability and make its final recommendations, which includes consideration for the use of Town Debt. These guidelines below are used to assist the Town in determining how much debt can safely be incurred, and are consistent with those recommended by the Massachusetts Department of Revenue, namely:

- Determine debt that can be incurred without jeopardizing credit standing and causing financial hardship;
- Incorporate affordability guidelines for expenditures;
- Include review of the Capital Improvement Program; and
- Indicate appropriate uses for and acceptable amounts of debt.

The Finance Team has reviewed the projects included in the five-year Capital Program at meetings held with the various departments proposing these projects. At these meetings, department heads presented information and data to justify the need, cost, and implementation timeframe for the projects. It is the strong opinion of the Finance Team that for the Capital Improvement Program to be an effective tool for managing the Town's capital investment, department heads must have confidence that their submitted projects will be implemented within the timeframe planned in the Program. The Finance Team recognizes that the municipal administration has worked hard to anticipate capital needs, submit projects into the Plan, and distribute those projects over the five-year planning period.

At this writing, debt service projections and metrics were not yet finalized but conservative preliminary estimates prepared by the Town Manager indicate that the Program will be well within the guidelines set forth for Credit Standing and Affordability.

Subject to analysis and compliance with Debt guidelines, and to comments and recommendations made herein for specific capital projects proposed for the upcoming fiscal year, we are pleased to recommend this Capital Improvement Program as an effective tool for managing the Town's finances with respect to Capital Projects for the next seven years.